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Volume 74 Number 3 Architecture® (ISSN 0746-0554; USPS 009-880) is published monthly by VNU Business Media, Inc., 770 Broadway, New York, NY 10003-9595. Copyright 2005 by VNU Business Media, Inc. For subscriptions: Single copies [USA]: \$8.95. Single copies [Foreign]: \$11.00. 1 year: \$59.00. Canada: 1 year: \$69.00. Foreign: 1 year: \$199.00. Allow 4-6 weeks. Periodicals postage paid at New York, NY, and at additional mailing offices. Canadian Post International Publications Mail Sales Agreement No. 40031729. Printed in the U.S.A. POSTMASTER: Send address changes to Architecture, P.O. Box 2099, Skokie, IL 60076-7999. Send undeliverable Canadian Addresses to Deutsche Post Global Mail, 4960-2 Walker Road, Windsor, ON N9A 6J3

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YOUNG FIRMS, OLD WAYS

BY C.C. SULLIVAN

Young firms tend to bring fresh and often surprising ideas to the table. That's one reason why supporting emerging architects is integral to our editorial mission at *Architecture*. Whether scouting new projects, reporting from the field, or working on our world-renowned awards programs, we have an eye out for new names and affiliations, which invariably point to a budding nexus of originality and vitality.

This year we've applied that philosophy to our roundtable series. Rather than inviting the largest or fastest-growing firms, we sought talented, influential upand-comers from around the country (see page 20). Looking back on our wide-ranging discussion, I'd argue that practitioners like the eight who joined us are most deserving of the profession's resources and support.

Why? Because, as Olivier Touraine remarked, "professional survival" is often the overriding focus of small firms, especially those that pursue a leadership position in design. New practices must carefully weigh every short-term move—what's bought, what's billed, what's built—against long-term aims, a perpetual collision of the ideal and the real. Too frequently, the hard economics obscure the best blue-sky thinking.

Launching a firm in pursuit of design excellence demands endurance and optimism, and our participants depicted many ways to stay focused. For example, all the panelists maintain some contact with academia; more tellingly, many have professional partners who also happen to be their life partners. The academia-practice feedback loop remains well established, but as Touraine noted, 20 years ago such mergings of practice and the private realm—such as with married partners—were extremely rare; 50 years ago they were nonexistent. Today, studio life and home life commingle in part to help us rise to the daily trials (and emotional extremes) found where design pursuit confronts market reality.

This trend made me think of the family farm, where subsistence has meant that every family member pitches in to help get through the winter. Could the design studio be the family farm of the Information Age? Touraine was quick to mention the role of federal subsidies in saving small-scale agriculture—although the billions spent have done little to stem farmland consolidation by corporate growers—and that there's no analogous state support benefiting architects. But there's a promising countertrend to inspire principals of new practices: Organic farming, the most innovative area of agriculture today—and one dominated by small, momand-pop businesses—is spreading like wildfire.

DESIGN MATTERS TO MRS. BUSH

Clearly there's something beyond making money that motivates architects to form new practices (although that's certainly part of the attraction). Almost as important is public recognition, and that's why I visited the White House last month for a ceremony honoring winners of the Cooper-Hewitt museum's National Design Awards. Architects were among the honorees: winners Rick Joy and Jim Polshek, and finalists Rafael Viñoly and Joseph E. Spear, a principal with HOK's sports group. William McDonough won for "environment design," a category shared with finalists Ned Kahn, an artist, and landscape-architecture firm Andropogon Associates.

While I relished meeting some of the brilliant minds behind the works, just as intriguing were First Lady Laura Bush's comments on the importance of design. Instead of raising some tired political theme like the American economy or patriotism, Mrs. Bush zoomed in on how "functional and eye-catching design [has] improved the lives of millions of people," adding that, "Good design provides the social cement that nurtures families, schools, and communities." These words rang true but also made me wonder about the missions behind many awards programs. The Cooper-Hewitt initiative "honors contributions to the design world" at least partly as a "humanistic tool in shaping the world." While many of the honorees clearly used design to address pressing social concerns, others seemed driven by a somewhat less righteous agenda. Perhaps Mrs. Bush's remarks will give impetus for even stronger future candidates for this young awards program-one born in the White House only five years ago.

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letters

Ralph redux

Ralph Rapson is both on the cover of and featured in Architecture [March 2005, page 40]-finally! I had the good fortune to study at the University of Minnesota (class of 1961). Ralph-no student ever referred to him as Mr. Rapsonintroduced the thesis studio. Only decades later did I realize how profoundly he had influenced my own direction. He left me with a commitment to design and architecture that honors our own time-and a healthy skepticism of dogmas.

Guntis Plesums

Eugene, Oregon

Ralph Rapson's former MIT students surely remember the speed with which he would turn out perspectives (despite his handicap), which became known as Ralph R. Rapson's Rapid Renderings! I am delighted to see he is still at it.

Kenneth Kruger Cambridge, Massachusetts

Late, but great?

I was intrigued by your magazine's diverse viewpoints of the late Philip Johnson's career [March 2005, pages 13 and 24]. C.C. Sullivan decried the loss of an influential tastemaker, while Abby Bussel's more incisive analysis of Johnson's career pointed out his lack of consistency, [and image as] a self-promoter who frequently exploited the stylistic direction of the day. I agree with the latter opinion: I think of him as a dilettante, a privileged son of wealth, who dabbled in the fields of art, architecture, and occasionally Nazism; and who capriciously shifted his style the way a fashion designer adjusts hemlines. William R. Shoken

Baltimore

C.C. Sullivan's editorial in which he pines for another star prankster to replace Philip Johnson leaves me dumbstruck. When I reflect on the damage done to this profession by



50 years of stunt architecture (reducing it to fashion) and this nation (civic spaces killed by aggressively confrontational "interventions"), and Sullivan's apparent obliviousness to this, Napoleon's pronouncement against the Bourbons comes to mind: "They forget nothing and learn nothing."

Milton Wilfred Grenfell

Charlotte, North Carolina

The price isn't right

I very much enjoy your publication, but I have some issues with the view of affordable housing shown in "Quilting Home" [April 2005, page 46]. A home that costs \$150,000 does not seem to meet the criteria of affordability.

Walter S. Anderson

Binghamton, New York

CORRECTIONS

The caption in "The Transit-Village Timetable" [March 2005, page 27] should have credited the design of Plano's Transit Village to Womack + Hampton Architects. "Instant Gratification" [March 2005, page 65] pictured the personal digital assistant PalmOne Treo 600, though some attributes discussed refer to a newer model, the 650.

WHAT DO YOU THINK?

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KENZO TANGE, 1913-2005

The Japanese architect and educator who transformed a devastated swath of postwar Hiroshima into the Peace Memorial Park (1949-1955) has died. Kenzo Tange was 91. The Osaka-born architect rose to international prominence with the citywide replanning effort that included the park, a hyperbolic-paraboloid concrete monument, and a museum (below). Heavily influenced in his early work by Le Corbusier, he developed a design philosophy all his own: a dynamic, structurally adventurous modernism infused

with Japanese tradition. Tange in turn influenced the Brutalists in the 1960s with what were widely considered masterful works, in bare concrete; advanced the ideas of the Metabolists, who favored urban megastructures; and mentored the likes of Maki, Kurokawa, and Isozaki in his own office. Among the Pritzker Prizewinner's career highlights are two stadia for the 1964 Tokyo Olympics; St. Mary's Cathedral, built in Tokyo that same year; the Yamanashi press and broadcasting center in Kofu (1967); and Tokyo City Hall (1991). **Abby Bussel**



MAYNE TO DESIGN 50TH STATE CAPITOL



This year, Thom Mayne—the 2005 recipient of the Pritzker Prize and the reigning king of *Architecture's* P/A Awards—adds another to the list of his achievements: the design of the Alaska state capitol in Juneau. (Though incorporated in 1959, Alaska remains the only U.S. state without a capitol building.) The competition, initiated by the city of Juneau, came after years of foot-dragging by state officials over whether to let the capital remain in its remote city, which is accessible only by boat or plane, or move it to a more populous location in south-central Alaska. It now remains to be seen whether state lawmakers will approve funding for the estimated \$100 million project. Currently, government officials are housed in a federal territorial office building.

Of the four finalists—including Moshe Safdie & Associates, Yazdani Studio of Cannon Design, and NBBJ—Mayne's firm Morphosis was the only one to employ a dome in its proposal (above), a nod to tradition that sources imply won over the jury. As Maria Gladziszewski, a spokesperson for Juneau's mayoral office, explains, "Mayne's team understood that the building had to be a capitol, and not a convention center or office building." Says Mayne, "We did a survey of state capitols, and 40 out of 49 have domes. The dome, objectively, was the accepted language."

Mayne will be working with Anchorage, Alaska-based architect Mike Mense of mmenseArchitects to meet Mayor Bruce Botelho's proposed project completion deadline of 2009, Alaska's 50th birthday. **Anna Holtzman** ⇒San Francisco-based nonprofit Public Architecture launched the "1% Solution" program (www.theonepercent.org) last month, encouraging architects to devote 1 percent of their billable hours to pro-bono or public-interest work. The program, supported by the National Endowment for the Arts, contends that the combined resources (an estimated 20 hours per year per person) would be equal to a 2,500-person firm working full time for the greater good.

WAL-MART'S GREEN GAMBIT

In Vancouver, British Columbia, objections to traditional Wal-Mart stores may have spawned a model for big-box retailers to come. Designed by Vancouver-based Peter Busby of Busby Perkins + Will, the new store, up for city approval this month, boasts the latest in sustainable design, including windmill turbines to power onsite mechanical systems and custom-designed skylights to minimize the use of electric lighting. The store also features an orchardlike setting with shade trees, native landscaping, and a storm-water retention pond.

While Wal-Mart has used skylights for several years to boost sales, the big question is: Will Wal-Mart replicate the Vancouver model? According to company spokesperson Kevin Groh, the cost of this store will greatly exceed that of its others, but through energy savings and other efficiencies the company expects to recoup the initial outlay. "However, this specific design has not been pegged for replication," adds Groh. "It's one of a kind." **Bay Brown**

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MASSIE TAKES THE HELM AT CRANBROOK



Architect and digital savant William E. Massie has been named the new head of the School of Architecture and architect-in-residence at Cranbrook Academy of Art in Bloomfield Hills, Michigan. His term begins this month. Massie says he will also continue with his 12-year professional practice, Massie Architecture, based in New York and Montana. With four P/A Award-winning projects and research awards to his credit, including his House for a Photographer in Ghent, New York (January 2002, page 86) and Big Belt House in White Sulphur Springs, Montana (April 2000, page 120), Massie currently serves as an associate professor of architecture at Rensselaer Polytechnic Institute in Troy, New York. He is well known for his innovative use of CAD/CAM and CNC milling in the fabrication and construction of his built work, as at his Big Sky House (above).

The 15-student master-of-architecture program at Cranbrook is largely self-directed. Massie will help advise students as they choose their own projects. His predecessor at Cranbrook, Peter Lynch, is stepping down after nearly a decade in the position to return full time to his architecture practice. **Katie Gerfen**

→ Maurice F. Childs, cofounder of Boston-based CBT/Childs Bertman Tseckares, died March 3 at the age of 72. A fellow of the AIA, his last major project was the renovation and restoration of his city's John Adams Courthouse.

⊖Rem Koolhaas's Office for Metropolitan Architecture (OMA) earned the biennial Mies van der Rohe Award presented by the European Union and the Barcelonabased Fundació Mies van der Rohe for its design of the Netherlands Embassy in Berlin.

→Los Angeles-based architect William Hablinski has won a \$5.9 million verdict in a lawsuit over copied plans. Plans for a multimillion-dollar residence developed by William Hablinski Architecture (now DBA Hablinski + Manion Architecture) were reproduced and used to replicate the design on another site (November 2003, page 17). The award was made under the auspices of the 1990 Federal Architecture Copyright Act.



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THE OPEN HOUSE AND THE THREE-WEEK UTOPIA

Architects from emerging firms discuss the promises and perils of design leadership—and see light at the end of the tunnel. moderated by C.C. Sullivan I illustrations by Saro Jane Laska

Design leadership is a challenge for any practice, but the hazards are magnified for the small firm: Margins are tighter, projects more scarce, and relationships more critical. Yet it is often emerging designers who make the greatest impact on the future of the built environment, especially on the local level. To consider what design leadership means for today's budding practitioners, Architecture invited principals from some of the country's most promising young firms for a frank discussion.

C.C. SULLIVAN: You tend to use your practices as vehicles for accelerating innovation, encouraging social progress, or for offering pure aesthetic guidance. Why do architects take on such missions?

ZOKA ZOLA: I feel that there is a call, a craving, for innovation in design, but the producers—the whole building industry, including all professionals—are not prepared to take it on. So leading is the most effective thing to do.

PABLO CASTRO: They say that you can recognize the leaders by the number of arrows in their backs.

MARIO GOODEN: The public doesn't ask us to be design leaders; it's more complacent now than it's ever been. And the profession is complacent and passive. Everyone's just kind of sitting back, saying, "Feed me information, let me watch television or the new DVD, let me play my Game Boy." It's for us to find a way to challenge the status quo.

RON WITTE: We run a huge risk in underestimating the public and its interest in design. Generalizing a negative sentiment only precludes our ability to be proactive.

CASTRO: And the public as such doesn't really exist. So is it legitimate to base our work on the stated opinion of the public as gathered by statistics, and adjust ourselves to the preconceptions of the day in order to get built?

GOODEN: Leadership implies to me that we should be out in front, not sitting back taking the temperature. It involves

working with people and negotiating, but I don't necessarily see that happening anywhere.

TERESA ROSANO: It's not the vast public but the neighbors [of project sites] we have most difficulty with, who are the most complacent—about sprawl, the wastefulness of always using air conditioning—and along with that is fear of change; they go hand in hand. The neighborhoods have quite a bit of power, not so much to do good but to stop projects—to keep the status quo. That's difficult to combat, because you don't have a direct relationship with them.

VINCENT SNYDER: A lot of the disciplinary territories have shifted, and now the contractor is really in the position of having a dialogue with the client.

PAUL ENDRES: There's a big gap right now between the design and what's built. You don't often get much more from the owner than a desire for a project that's economic but still provides some life.

SULLIVAN: It sounds like the client often impedes progress. **WITTE:** In fact, clients are quite interested in getting good design, and they'll play an alpha role in the process.

OLIVIER TOURAINE: But we have to force that, no?

WITTE: It's simply a matter of doing it. Everything we do is seeded in a kind of fiction: Somebody says, "I have \$10 million to build a building" and there's nothing there, it's vapor. And you say, "Well, here's what that vapor might produce if I were given the commission." That's what I mean by fiction; if we simply learned how to write better fiction, we'd be a lot better off.

TOURAINE: For single-family housing, clients are sometimes ready to go for whatever you design. But then they say, "Well, wait a minute, if we move to Kansas City in five years, we'll need to be able to sell it at market price." This market condition—it's like a retirement fund—makes even audacious people kind of stuck.

ROUNDTABLE PARTICIPANTS

Pablo Castro

Obra Architects Established in New York City with Jennifer Lee, 2001

Paul Endres

Endres Ware Architects Engineers Established in Berkeley, California, with John Ware, 1996

Mario Gooden Huff + Gooden Established in Charleston, South Carolina, with Ray Huff, 1997

Teresa Rosano

Ibarra Rosano Design Established in Tucson, Arizona, with Luis Ibarra, 1999

Vincent Snyder Vincent Snyder Architect Established in Austin, Texas, 1995

Olivier Touraine

Touraine + Richmond Architects Established in Venice, California, with Deborah Richmond, 1998

Ron Witte

WW Architecture Established in Somerville, Massachusetts, with Sarah Whiting, 1999

Zoka Zola

Zoka Zola Incorporated Established in Chicago, 2004

C.C. Sullivan (moderator) Architecture

THE VIRTUAL "OPEN HOUSE"

ROSANO: The client might have that mindset when it's just drawings, renderings, and models. But once it's built, and they're in the space and it feels great, they never want to move. Just last weekend we had an open house for our latest project, and it played a big part in allowing everybody to understand where we were going and why.

TOURAINE: That kind of open house should be open not only to friends and architects, but also to the neighbors.

ROSANO: We had, in fact, given them a presentation on what we were planning on doing, and we invited comments. And when those who were protesting it for months visited it, they understood why it was there—although there's still that resistance to change. But you have to actually build something before you get to that point.

ZOLA: The best would be if people could experience the benefits of architecture on other already-built projects. That way more people would understand what is lost, even in financial terms, without it. Achieving this critical mass should be our common cause.

WITTE: That kind of dialectical model—about what gets produced and its impact on what might be produced down the road—makes me skittish. That's what feeds our own internal talk about what's important and to challenge the complacency within the profession.

CASTRO: One wonders if actively networking equates with actually expressing anything meaningful.

SNYDER: What Zoka is talking about is awareness, which goes back to the open-house idea, but this kind of exposure happens much more globally, so a variety of cultures gets engaged very quickly, triggering other design ideas. That's really exciting—and unlike the actual open house, which is very localized.

THE DOWNSIDE OF TECHNOLOGY

CASTRO: Speed is a double-edged sword. We need a little bit of friction in the process, because some things are happening too fast.

TOURAINE: Sometimes there's so much sound that it just becomes noise.

ZOLA: The speed can be adjusted. And people self-adjust. CASTRO: I don't think that you can control it, or that people

ENDRES: We need to educate not only ourselves in working with new technology but also our clients and the contractors—everyone we work with. There's a huge technical



are in control.

Discussing the challenges facing emerging firms today are, from left to right: Pablo Castro, Vincent Snyder, Teresa Rosano, Mario Gooden, Olivier Touraine, Paul Endres, Zoka Zola, and Ron Witte.

restraints and makes us anxious creatures. We've learned a lot from theory over the years and we've learned a lot from practice. It's time to do something with those lessons.

SNYDER: I agree that the polarizing terms frequently used theory versus practice, rational versus irrational—can be pretty destructive. But the discussion so far has occupied a middle ground requiring both physical and intellectual production, just as the open house presents a physical reality of innovative work that can then be evaluated.

GOODEN: In general, it's a false dichotomy: What appears theoretical at one moment in architectural history may actually have had much more practical implications.

SULLIVAN: What other mechanisms work in support of design leadership?

ZOLA: I'm interested in the Internet for the distribution of ideas, like websites where people log on to find new work and share ideas. They're getting more nimble and organized, producing a more meritocratic system. Architecture is such a visual medium, so on the Internet we could communicate easily and quickly.

GOODEN: Technology offers a fantastic opportunity for us to

opportunity for the building process, but the human side hasn't caught up with it.

WITTE: Technology is simply fact: It resides and hums away within the discipline. And of course we're exploiting it. But there is no dark specter or panacea there.

CASTRO: Isn't the destruction of the environment the dark side of technology? And culturally—the way the mass media tries to control how people think, for example.

WITTE: The kind of technology that we traffic in is entirely benign. Its use in our discipline is far behind the use of technologies in the aerospace industry, for example.

ZOLA: Technology can give us not only truly sustainable buildings, but buildings that produce energy and sustain life. WITTE: Even very small practices can now maintain control over information: Where products come from, how far they're trucked in, what kinds of thermal characteristics they have ... SNYDER: We can even consider the entire life cycle of materials, like what happens after the building is built or when the building is demolished.

CASTRO: The way sustainability has become mainstream has been by legitimizing the continuation of current modes of

consumption. I mean, if every country were engaged in the same level of consumption as the United States, we would run out of natural resources very fast.

WITTE: One thing that concerns me is that we not put architecture in the position of being apologetic: What we produce is good, pure and simple.

INNOVATION AND EXPERIMENTATION

SULLIVAN: Then why are many architects reluctant to offer themselves as leaders? ZOLA: The modernist concept

of leadership—of putting ourselves forward to give direction to all the others—may be desired but not necessary. Leadership can be something small, like one project or action that opens doors to something not yet done that leads toward other, sometimes better, things.

SNYDER: Part of the problem is terminology. When we consider innovation, we don't talk about originality, novelty, or invention: Those terms are now somewhat pejorative because of their heroic, modernist origins. So we talk about other characteristics, such as influence.

GOODEN: When did originality become pejorative? Then we settle for mediocrity.

CASTRO: Architecture can be integrated with life in such a way that they become one and the same. Maybe the architect as leader is somebody who has effected that kind of integration in a way that cannot be imitated.

GOODEN: What motivates our work is not to solve problems but to instrumentalize architecture to ask certain questions of the context we find ourselves in—questions **BEATING THE TRAP OF SPECIALIZATION**

Is specialization a good thing? Not for architects hoping to make a substantial impact on their communities, contend participants in *Architecture's* emerging-firms roundtable.

Calling it a "trap," Vincent Snyder observed that architects "are asked more and more what our specializations are, yet we've all been educated to operate as generalists, to control large amounts of information and build those into design opportunities." So while architects need the requisite expertise to produce responsible and innovative solutions, it's their broader backgrounds that allow them to orchestrate their resolution, Snyder argued.

The trend toward specialization potentially narrows a firm's purview, said some panelists. "We're really trying to be eclectic with our projects—not in terms of expression, because that's very consistent, but in terms of topics," noted Olivier Touraine. "We're concerned with being stuck with one type of construction, one type of function."

"An architect has to be able to do many things such as making cultural connections—to propose a better future," added Pablo Castro, arguing that the guestion of specialization "has to do with separation."

Drawing a parallel with the traditional division of architectural and engineering services, Paul Endres, whose firm offers both, criticized the lack of integration between the two disciplines at most universities.

"One of the reasons I wanted to teach was to try to integrate the two," he explained. "In my education in the engineering department there was no real discussion; everyone was searching on one path for the ultimate economic and efficient solution. In the architecture department, everybody seemed to be off in his or her own direction."

Castro reminded the panel that even this seemingly normal partition of duties is a relatively recent one. "It's only been this way for about 200 or 250 years," he observed. "Before that, for thousands of years, the disciplines had been one and the same." C.C. Sullivan

ly really leads you down one track. But there are cases where you end up going off track, where you might have to veer away from something that you feel is not going in the right direction. I can lay out a variety of choices for the client and try to steer him, but if the client chooses another way, there's

not much I can do.

adapts himself to the world; the unreasonable one persists in

trying to adapt the world to himself. Therefore all progress

ENDRES: Architecture is really about the process of compro-

mise; to search for one particular idea or one form exclusive-

depends on the unreasonable man."

SULLIVAN: So is design leadership about experimentation?

CASTRO: The notion of experimenting has prestige because it's an accepted scientific method. Yet it's very different in architecture, because in the sciences, experimentation never addresses the "why," only the "how"; so the ultimate intentions—which a morally responsible practice has to address are never part of the experiments themselves.

ENDRES: When you go out on a limb and bring something radical and new, you have to go five steps beyond that to really understand it and educate everyone as to how it will benefit them and how it can be done. Experimentation is really just the first step.

WITTE: Experimentation is a pretty open-ended term. We often struggle to make sure we're correctly editing out 95 percent of what we could expend effort on, because it's such a complex discipline. We have particular focus areas: materials, programmatic organization, related research.

ZOLA: Architects, like physicians and scientists, can't do experiments that are tested in

that are culturally relevant and have political and social implit cations. We design and construct the conditions that people live in, and while none of us can solve these problems individually, we have some ethical responsibility as a profession to ask these questions.

CASTRO: George Bernard Shaw said, "The reasonable man

the field. Every single angle has to be researched and predicted during the design process, so by the time a project is realized it can hardly be called experimental.

CASTRO: Part of leadership is charting unknown territory. But you have to mediate that with a core of moral intention that pervades everything else. We experiment in our office by



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means of projects that aren't client-based. Eventually you couple these experiments with your intentions and create a narrative that furnishes the "why" in the context of a new "how." SNYDER: We have projects we designed for ourselves that remain unbuilt or ever evolving; these serve as a common thread, another dialogue, that we have with ourselves and our colleagues. Much of our practice is about experimentation, and the risk is indeed financial. That's where the money goes, right?

RECOGNITION AND REWARD

SULLIVAN: Speaking of which, how are you paid for your work?

ROSANO: We charge residential clients hourly with a not-to-exceed fee for the schematic design, and then set a fixed fee once we know the project scope. But not-

to-exceed doesn't mean that we don't exceed: We consistently exceed, and we absorb that cost. Every project is such an opportunity; we don't want to stop before we feel we've found the best idea.

ENDRES: If a project really pushes the edge, you can lose quite a lot of money or go way over budget. But if it's the second or third project in that vein, you can actually realize an economic benefit.

ROSANO: But with each project being unique it seems as though that's never going to happen.

ENDRES: Right. You go on another tack and you're down the road again.

TOURAINE: The process of selection by RFP is often pathetic. We look at those and say, "Does it really make sense to build a team and write a proposal when we don't know who's going to judge it, or what criteria they'll use?" We try to target the good clients.

WITTE: If the client wants a cheap building, and wants it now-

SNYDER: —and they also want five examples of that same type of project—

WITTE: Yeah—we tell them that we aren't the correct match for them. In public work in particular, this is an issue.

GOODEN: In general, our public clients do not necessarily value our investment in time and in how much we're thinking

about them. Our private clients come to us because they recognize the value of what we do. It's a big dilemma unless there's an advocate; for a while, the General Services Administration was the only public advocate for good design. WITTE: Absolutely. The authority of the design disciplines comes from some kind of verification by armatures like that. It's extremely valuable for a practice to have that kind of recognition.

CASTRO: Visibility helps us build a community and recognize other people working on the same issues.



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TOURAINE: I wonder if we're really in search of design leadership or just pure survival, professionally speaking. In the United States, conditions are very difficult for small firms.

SNYDER: There's been tremendous growth in design-build firms, and that's a way that many architects have reclaimed territory that has shifted into the realm of the contractor. But the architect traditionally has operated as a check and balance between client and contractor, with our first priority for the public interest, and then for the interests of the client.

ROSANO: And then there's the interest of the site, which we should consider our other client: the peo-

ple living there, and the site itself.

TOURAINE: Even beyond design-build, a lot of our colleagues think we should be developing more projects ourselves. We're building our own house this way, as client, user, and developer.

ROSANO: We are doing a bit of speculative work as well.

THE THREE-WEEK UTOPIA

SULLIVAN: So the pay is bad and the dangers are rife. Then why do you do it?

CASTRO: It's true that it is a struggle, not least financially. But the fact that it is so difficult can be frustrating while at the same time stimulating. It creates a backdrop of possibilities. WITTE: Seventy-five years ago architecture was undertaken with a very utopian predilection. As taboo as it has become, that driver remains an important catalyst to our professional advancement. It's just reframed: We now work toward, say, a three-week utopia as opposed to a thousand-year utopia. ENDRES: It's the explorations that really keep you young.

TOURAINE: We're training ourselves, spending all our money on the competitions that we brilliantly lose—or win, but then don't get built. But we need that, even though it's almost masochistic behavior.

SNYDER: It's a huge undertaking, since architecture's always been about slow maturation. But you get to a point where

you understand that with recognition come more opportunities, which is great. On the other hand, you become comfortable doing what you do, and know you'll be doing it regardless of recognition.

ZOLA: I think it's our inner makeup: It's good for us.

TOURAINE: We're architects until we die, obviously; recognition and success are secondary.

GOODEN: The largest reward for me is feedback from the user, the client, or the kid in her new school—to see them really enjoying what they now have. The kid says, "Thanks, this is a fantastic new building."

ROSANO: Thoreau said, "To affect the quality of the day, that is the highest art." There's no question that it's a huge struggle, but there are moments when you really feel appreciated and it's worth it.



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WHAT'S THE MATTER WITH MANNERISM?

In an excerpt from their new memoir-manifesto, Robert Venturi and Denise Scott Brown, the architects who read the Strip and decorated the shed, tag neomodernism as a revivalist style.

Classic modern architecture of the early and midtwentieth century is a valid precedent for our time. It engaged (implicitly but not explicitly, and ironically but not manneristly) ideal if contradictory combinations of abstract form on the one hand and industrial symbolism on the other. Its ideological functionalism prescribed designing from the inside out, with no accommodation to context or with an assumption of context as being inevitably an ideal kind of park-but never a parking lot! Le Corbusier's Villa Savoye (my favorite building of the twentieth century) is the prototype of this period: It engages eloquently abstract form and space in a parklike setting, whose composition becomes a kind of Mondrian painting par excellence (but without Mondrian's use of color!) and exemplifies Le Corbusier's famous definition of architecture as being "the masterly, correct, and magnificent play of masses brought together in light."

[Such] architectural precedents contrast vividly with the architecture I describe as relevant for today, but they were essentially valid for their time. When we turn to early modern urban design rather than architecture, what we find is invalid—revolutionary/utopian at all costs rather than evolutionary/pragmatic. This is exemplified by Le Corbusier's Ville Radieuse, which proposed the demolition of the center of Paris except for the Isle de la Cité and a few buildings like the Pantheon and the church of the Sacré Coeur. Or by Frank Lloyd Wright's equally simplistic, purist ideal as expressed in the snobbish/segregated suburbanism of Broadacre City or the pompous megastructural urbanism for Pittsburgh Point.



Sketches of a duck, a shed, and a casino sign explore the "communicative aspects of architecture."

COMMUNICATIVE ARCHITECTURE

May I now suggest that an architecture afflicts us in our own time that is the equivalent of the city planning that afflicted us 50 years ago—heroic-original, purist-utopian, extravagant, and invalid within the context of architecture as communication? I refer to the superficially complex and contradictory manner that distinguishes the neomodern style of today—with its metallic combinations of exposed Victorian trusses, sagging/decorative guy wires, and obsolete/decorative rivets-the latter symbolizing exotic teats, as a perverse equivalent of classical egg-and-darts ornament? Viva electronic pixels over decorative rivets! A bas an eclectic aesthetic that recombines abstract expressionism, industrial symbolism, electric glow, and aesthetic excess into a revival of early modernism-a style that is no less historical than that of the Renaissance! Is the neomod of the beginning of the twenty-first century our Ecole des Beaux Arts-our equivalent of the revivalist style that twentieth-century modernism explicitly reacted against? It was the ironical Henry-Russell Hitchcock who wrote as early as 1936: "What we know as modern architecture has reached completion and is applicable as an academic discipline."

Irony par excellence: The avant-garde architects of the early twentieth century could acknowledge and appreciate the American *industrial* vernacular architecture as relevant and could integrate it within an avant-garde architecture for the time. But the proclaimed avant-garde architects of the early twenty-first century cannot acknowledge and appreciate the American *commercial* vernacular architecture of their time as relevant and integrate it within a new architecture for their own time. Americans are snobbishly paranoid when it comes to an arguably vital everyday American architecture.

ENGAGING SIGNAGE

A valid architecture as sign for today derives mostly from America's automobile-driven commercial-vernacular precedent—as architecture for an Automobile Age, an Electronic Age, an Information Age—and engages vernacular loft architecture which is conventional and ordinary.

And for Denise and me it ultimately involves evolving and then involving iconography and electronics that engage digital media as a significant element of architecture. An architecture and urbanism that engages signage evolves from Main Street to the strip to Interstate 95-where billboards serve as an equivalent of craft art today. While Main Street has evolved into a pedestrian mall-a polite version of Main Street, with its signage control, surrounded by barren parking areas-the essentially automobile-scale commercial strip is evolving into a Disneylandlike scenographic setting for commerce, as in the new Las Vegas. But now is the time for the electronic rather than for the scenographic! -Robert Venturi

IS COMMUNICATION A FUNCTION?

Architecture's communicative function was disregarded throughout the first half of the twentieth century. During the 1950s, Bob and I independently developed a strong interest in it. In the mid-1960s we looked for a site where we could study architectural communication somewhat separately from architecture's other functions and away from complex urban patterns that would make the communication systems less clear. We found it in the Nevada desert on the Las Vegas Strip.

The idea of a building as a shed with communication on it has influenced all our work and particularly our civic buildings. The changeable nature of LED



For the provincial capitol of Toulouse, France, Venturi and Scott Brown's Hotel du Departement de la Haute-Garonne (1990-1999) comprises two "generic slab buildings" that embody civic and contextual aspirations.

permits quick shifts in communication, almost as events happen. Its electronic banners have the same immediacy as flags or flowers. They stand in contrast to the masonry of the buildings, much as the blossoms on the altar stood against the thousand-year-old temple, and they permit an immediacy and variability of urban communication that would astound architectural propagandists of earlier eras, who incised their messages in stone.

A question for the future might be whether architects will be prepared to surrender the creative tasks of symbolic communication via architecture to the graphic artists who design the LED messages. Will we (or our clients) want this major element of the building to be expressed through a medium that is innately not subject to control? Will we abrogate, to this extent, our own expressive and decorative needs—needs that eventually led us away from the abstractions of modernism? Will designing the shed and the frame that holds the decoration be enough for us? —Denise Scott Brown

This text is adapted from Architecture as Signs and Systems for a Mannerist Time by Robert Venturi and Denise Scott Brown (The Belknap Press of Harvard University Press, 2004).

EMBRACING DISSONANCE IN CONTEXT by Robert Venturi

- E Context is an essential architectural element because meaning can derive from context, as Gestalt psychology emphasized.
- Context is important because it acknowledges the quality of a place, of a whole beyond the single building, and enhances an extended unity.
- Context does not mean the new has to look like the old—the old architectural vocabulary or urban composition or symbolic vocabulary.
- B Harmony in context can derive from contrast as well as from analogy.
- ▶ **Complexity** engages a range of contexts: cultural, aesthetic, sociological, and urbanistic, rather than just the formal or ideological.



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SENIOR CLASS

New trends are taking senior living from an institutional model to an all-inclusive lifestyle. by Katie Gerfen

In the year 2000, about 35 million people in the United States were over the traditional retirement age of 65, and nearly 83 million baby boomers were waiting in the wings. Many of those people will eventually require some level of specialized care, and this impending influx of patients is sparking an ideological overhaul of the senior-living industry.

"Until 15 years ago, the only option for a frail elderly person was a nursing home built on a hospital model, which has always been inappropriate for people who don't need 24-hour skillednursing care," says Bradford Perkins, a founding partner of New York City-based Perkins Eastman and coauthor of *Building Type Basics for Senior Living*. The new goal, say architects in the know, is to replace institutional models with a "lifestyle-andwellness approach" that addresses the specific needs of key slices of our aging population.

One model outside of the institutional framework is the continuing-care retirement community (CCRC), offering a "continuum of care" in a range of residential settings on a single campus: cottages for active adults, assisted-living apartments, and options for the elderly requiring full-time skilled care. Seniors can opt for more care as they need it.

Of course, it is not just the lifestyle that makes CCRCs popular: It is also its hugely successful business model—nearly 4,000 facilities employing 300,000 people have opened in the last 15 or so years. Today, the menu of living options is bringing in a "younger" set, the 55- to 75-year-old active adults. "Moving into the active-adult market gets people into these communities younger, which feeds developers' CCRCs," notes David Segmiller, a principal at Charlotte, North Carolina–based A/E firm FreemanWhite. The CCRC model also allows the residents to maintain their independence for as long as possible, says Segmiller. "Everyone wants to know the care is there, but it's not in your face every day; it's down the road somewhere," he adds.

Many architects, however, avoid this market because of the perceived disinterest by clients in cutting-edge design. Nostalgic domestic settings, rendered in tarted-up low-rise timber and light-gauge-steel constructions, often betray their limited budgets. "They can be very kitsch, but it's home to them, and it's what's familiar," says Tim Mueller, another FreemanWhite principal. And the taste of typical CCRC residents may preclude certain aesthetics, Perkins believes, suggesting that "the International Style would be a hard sell, but that doesn't mean you can't design good, modern buildings."

SPECIALIZED CARE, SPECIALIZED DESIGN

In the specialized-care arena, operators are searching for ways to improve the quality of life for dementia patients or those with severely impaired vision. Advances in medical research are informing design in a more granular way. For example, "We use carpets that don't have much pattern to them because seniors tend to look at the floor so they don't trip," explains Martha

Perkins Eastman-designed CCRCs include one- and two-bedroom assisted-living apartments (a typical layout is shown above) so that seniors can have ample space and maintain their independence as long as possible.

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Images, Private residence by architect Hugh Newell Jacobson in Washington, DC.





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FreemanWhite's Aldersgate project in Charlotte, North Carolina, employs a "Main Street" theme in its dementia facility. The town-square atmosphere is believed to comfort residents by surrounding them with familiar settings.

Child of Martha Child Interiors, a subsidiary of McLean, Virginia–based Sunrise Senior Living, one of the largest builders of assisted-living facilities in the country. Other touches include decorative chair rails that double as handrails and outlined shower seats that help seniors see surface changes in what otherwise tend to be monochromatic environments.

Another design point for specialized-care facility operators concerns dementia patients: As many as "50 percent or more of the people who are moving into housing for the frail elderly are coming in with some level of dementia," says Perkins. "It might be age-related senility or actual Alzheimer's. There has been a real concerted development of housing types that have allowed people who would typically live in very institutional settings to live in residential ones."

Such settings often include a nostalgic design in common areas, an approach that is clinically thought to be comforting and familiar for dementia patients. Dining areas at Sunrise facilities typically employ a "country kitchen" atmosphere—ruffled curtains, wooden furniture, and pastels—because, argues Child, it is reminiscent of an idyllic family setting.

DESIGN FORECASTING

Baby boomers have already started to influence the design vocabulary of senior living by making decisions about the facilities and environments they think best suit their parents' needs. But architects predict that vocabulary will change even more. "As people who grew up in the 1950s and 1960s start to occupy these spaces, you're going to see more acceptance of different kinds of architecture," suggests Segmiller.

Also coming into play will be a more widespread focus on design solutions for affordable alternatives, believes Perkins, citing sky-high costs for rent and medical services in most senior communities. "There's not an effective way of dealing with the situation right now," he notes. "There are a lot of one-off successful experiments, but no standard model or solution." larvard Investments contsdale, AZ lesigned by: waback Partners, P contsdale, AZ

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MOLD GROWS; LAWSUITS DON'T

About a decade ago, architects in the know started whispering about the next big thing: Have you heard? Mold is the new asbestos.

firm

It was hardly fashion-trend talk. Lawsuits brought over mold—toxic varieties of which can grow anyplace where moisture builds up, often around plumbing and ductwork—were expected to join the ranks of other legal nightmares plaguing many firms. And, indeed, there was no reason not to think the worst. Mold-related insurance claims exploded from 129 brought in 1998 to over 9,500 filed in 2001. Building occupants who claimed to have gotten ill from mold were already suing the owners and constructors of buildings—so why not the architects?

Yet today, much of that threat has yet to materialize—at least as far as personal-injury suits go. "The steam has been taken out of the movement because there's **no scientifically valid evidence** to suggest that mold could create serious illness," says New York City–based attorney Larry Schnapf, who traditionally represents property owners. Personalinjury lawyers issued a collective groan following last year's National Academy of Sciences report that stated that, apart from irritating people with preexisting asthma, mold couldn't be linked to any serious health problems. As Edison, New Jersey–based insurance lawyer Eric Harrison puts it, "Mold has not become the next asbestos because most of the bodily injury claims are grounded in soft, questionable science."

There is, however, no questionable science involved when a building owner decides to sue an architect over the cost of cleaning up the mold.

² Today, much of the legal threat of mold has yet to materialize—at least as far as personal-injury suits go.

Most commonly they allege deficient design, even though the actual cause of the mold might be a **high-humidity location** and not a building component. And here, firms can be vulnerable: "We were not necessarily trained to understand the relation between the building and the way we put mechanical equipment into it," says architect Betsy Petit, who owns Building Science Corporation in Westford, Massachusetts. "It's called physics. Air flows, moisture condenses—mold develops."

The issue for firms, then, becomes not only one of avoiding lawsuits, but of being steeled for them. During the early days, many commercialproperty insurers instituted exclusions for mold. Today, according to Loretta Worters, vice president of the New York City-based Insurance Information Institute, most liability policies that architects buy do **include a mold provision**, "but make sure with your company," she suggests.

Typical policies, Worters adds, will cover up to a million dollars in damages. But that's small change in the world of lawsuits—such as the one that North Carolina Central University threatened against architectural firm Gantt Huberman in 2003, after it got a \$7 million bill to clean up the mold in one of its new dorms. (Citing still-pending litigation, partner Harvey Gantt declined to comment for this story.) A recent mold-abatement bill for a hotel in Hawaii came in at \$56 million—and the architect was sued in that case, too. (The AIA's official position on these suits is to encourage "legislative and regulatory reforms that curtail the cost and risks of professional liability for architects," according to the organization's literature.)

But for now, Harrison counsels architects to closely examine the policies they have and to consider purchasing more coverage just for mold. "These suits are **expensive to defend**," he says. "Pay the extra dollars to get better coverage. Don't just go for the lowest premiums."

Prevention isn't a bad idea, either. "There's an opportunity for architects to get continuing education on mold," Petit says, "so they can understand and learn this thing." **Robert Klara** ECLIPSE™ DRYER WITH VANDAL-RESISTANT, ENAMELLED STEEL COVER.

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BARKOW LEIBINGER ARCHITECTS | DIGITAL MEDIA CITY OFFICES AND SHOWROOMS | SEOUL, SOUTH KOREA

Feet firmly planted in its practice in Europe, the Berlin-based firm of Barkow Leibinger was in a unique position with a new office building in Seoul, South Korea. The firm's European commissions, say its designers, are often constrained by existing aesthetic context. So when provided a lot in Digital Media City, a new high-tech urban quarter near Seoul's international airport, the practice saw an opportunity for architecture to inform a landscape instead of the more common reverse dynamic. Because no other structures yet hem its site, the firm decided on an "unabashedly self-referential" solution and cladded an 11-story, 130,000-square-foot building in faceted, mirrored glass, divided into polygonal bays. Visitors approaching the \$40 million structure, set to be completed in June 2006, are treated to an optically mesmerizing effect: Its environs (and, presumably, surrounding buildings one day) are dashed to "fragmented pixels." The crystalline windows afford occupants sweeping views of the area, where Barkow Leibinger's design may soon have something new to reflect: neighbors. **Robert Klara**



GOULD EVANS ASSOCIATES AND KELLOGG ARCHITECTS | RILEY STREET CONDOMINIUMS | SANTA ROSA, CALIFORNIA

In collaboration with Santa Rosa-based Kellogg Architects, Gould Evans' Phoenix office has made lemonade out of lemons with its \$10 million, nine-story mixed-use infill project located in the heart of this wine country town. This is a tall building by Santa Rosa standards, and code constraints required setbacks on its east and west exposures. As a result, the architects created an engaging façade rhythm of glass panels set in layered planes with a metal-paneled mass jutting further out. The city also restricted the amount of fenestration on the north and south sides, leading to narrow vertical bands of glass randomly punched through the envelope on those sides. The overall sense is of an object that was pushed and pulled.

The ground floor houses parking and retail, with the next four stories slated for offices and the top four for open-plan residential condominiums, collectively totaling about 50,000 square feet. Construction is to begin this fall. **Bay Brown**



→ BERNARD TSCHUMI ARCHITECTS | FACTORY 798 HOUSING | BEIJING

With more and more exposure to the outside world, Chinese artists are experiencing a renaissance of sorts, their work featured in exhibitions and publications worldwide. Among the arts communities emerging in China is an enclave of artists' studios, lofts, galleries, and bookstores that's transforming a 1950s manufacturing facility in a mixed-use neighborhood in northeastern Beijing. But this cultural community is threatened by private developers who want to replace the factory with nearly 11 million square feet of residential towers. After meeting with some of the artists and gallery owners last fall, Bernard Tschumi produced an alternative proposal that allows the existing fabric to remain at ground level, while accommodating new high-density housing in "a horizontal city" 80 feet above the street. Openings between the hovering bars of apartments bring natural light into the artists' quarters below.

As of last month, demolition of Factory 798 has been postponed and the architect is working with several developers to realize a prototype project in the area. **Abby Bussel**





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double duty

Bridge-keeper and transformer station. Parking and recycling. Art museum and performing-arts hall. Call it dual-purpose design, but by whatever name and for reasons economic, civic, or political, the hybridization of the built landscape is on the rise. There are doubleduty pieces of infrastructure, such as BAR's transformer station (this and following pages) in a small Dutch city that is also a bridge-keeper's house and a knuckle between Middelburg's historic core and its modern edge. There are income-generating program extras, such as the rentable parking spaces on the roof of a Swiss recycling plant (page 58) suggested by architects oos ag open operating system. And on a larger scale, there are new spins on the mixed-use model, including Schwartz/Silver's Shaw Center for the Arts (page 52), a panarts complex that also serves as an instrument for downtown revival in Baton Rouge. The multitasking building is here to stay.



With crystalline clarity, the bridge-keeper's house-cumtransformer station in the tiny Dutch town of Middelburg fuses old and new into a single shape. Sited at the southern edge of this ninth-century town, facing an area of new commercial development, the 324-square-foot structure manages to respond to both its two-scaled setting and its simple function using only one material and one geometry. "It's almost a functional folly, a piece of engineering that is also a jewel for the city," claims one of its designers, Joost Glissenaar of the young firm BAR in Rotterdam.

The capital of Zeeland, an island province in the southwest of the country, Middelburg has transformed itself from a maritime fortress and trading post into a tourist center with a beautiful "historic" core, much of it rebuilt following extensive bombing in World War II. To the south, where the train station is located along a nineteenth-century canal, the town has found room for new office buildings of a much larger scale. The urban planning for the area also foresees changing traffic patterns to reroute vehicles away from downtown. As part of the scheme, the city and province realized they needed a small service building to allow the bridge to be opened on the few occasions when boats pass through the now largely disused canal.

At first glance, the result does not seem to reference any of these conditions. Glissenaar describes the genesis of the form with a shrug: "It's really a ridiculous program, a bridge that needs to be opened six times a year. We just built a model of the area, looked at the functional requirements which are not much more than an equipment box, a desk with a monitor, a window, and a toilet—and made models until we

Piuot Point

BAR's bridge service building hinges a Dutch town's medieval core to its expanding commercial edge.

BY AARON BETSKY PHOTOGRAPHS BY ROB 'T HART



came up with one that fit the situation." The final form is a triangle clad in transparent green safety glass sitting on a sharply tapered concrete base that makes the house appear to float in the canal. Because of its complex form and carefully calibrated proportions, the little building stands strong against the metal struts of the adjacent bridge, the historic façades of the old city edge behind it, and the larger masses of new office buildings on the opposite side of the canal.

BAR addressed this context by designing a white-dot pattern that was silk-screened onto the inside of the curtain wall, which is in turn tied to a steel-cage frame, establishing a visual relationship to the struts of the bridge. The pattern also has a rhythm that responds to that of the windows and ornament of the area's older buildings, while giving the glass monolith a changing sense of depth as one moves around the site. "It shows itself, but then also defers to its surroundings and then hides, seducing you into looking at it more carefully," says Glissenaar.

BAR is fascinated by the relationship between the freedom and adaptability they believe modern technology provides, but also by the familiarity more traditional forms can offer. In Middelburg, as in several of its housing projects, the firm combined the two by indirect reference. The little green service building was inspired by the expressive bridge-keeper houses that were part of Amsterdam's 1920s *Plan Zuid*—a major southward expansion of the city conceived by H.P. Berlage—but also by the abstract functionality of the adjacent bridge and nearby modern buildings. The result is reflective, in more ways than one, of its surroundings and its sources.







The building was prefabricated about a mile upstream from the building site in a vacant yard along the canal, where the prefabricated parts of the steel cage were assembled and then outfitted with rough carpentry. Next, a crane was used to transfer the structure onto a pontoon that was pushed by a tugboat to the site, where the cage was placed on a concrete socle. The precast concrete base had been mounted on a steel column a few weeks earlier, when the water level in the canal was low. The glass skin was installed on site.









Conceived as a functional sculpture, the three façades of the bridge-keeper's house face the bridge, the canal, and the street. Its green safety glass refers to the copper roofs of early-twentieth-century Dutch bridge buildings.

- 1 control panel
- 2 writing desk
- 3 technical services
- 4 toilet
- 5 green safety glass
- 6 point fixing for glass

- 7 black silicone joint
- 8 aluminum tube
- **9** folded aluminum profile
- 10 insect wire mesh
- **11** glass-fiber lighting system
- 12 square steel tube

- 13 ventilated space
- 14 stone panel fiber
- 15 plywood with melamine laminate
- **16** aluminum window frame
- 17 insulating glass
- 18 precast concrete socle







Mechanical and electrical infrastructure and a toilet are located in the lower half of this split-level design to provide a 360-degree view for the bridge keeper, whose control panel faces the bridge itself.



Bridge House, Middelburg, The Netherlands

client: City of Middelburg **architect:** BAR, Rotterdam, The Netherlands—Joost Glisenaar, Klaas van der Molen (partners); Joris Ghyssaert, Max Zolkwer (project team) **engineers:** Pieters Bouw Techniek (structural); DGMR (M/E/P) **landscape architect:** Palmboom Van den Bout **general contractor:** Fraanje **area:** 324 square feet **cost:** \$380,000

Specifications and Suppliers

concrete: precast with black/green additive metal: steel frame curtain wall and roof glazing: Saint-Gobain; Van den Heuvel wall sheathing and roof cladding: Rockwool "Rockpanel" aluminum window frames: Reynaers ceilings and walls: plywood covered with melamine laminate flooring: Nora lighting: Philips (exterior fiber optics); Fagerhult (interior)







While big cities around the world continue their breathless race for the tallestbuilding title, their smaller brethren are finding that low-riders can transform a skyline just as powerfully. The more human scale of the modestly storied structure can activate the street as much as the stars above. This is a distinct advantage when a project aims to be an urban catalyst. Baton Rouge, for example, has found that six stories are plenty for its change agent, the Shaw Center for the Arts.

Within a stone's throw of both the Old State Capitol and the Mississippi River, the 125,000-square-foot Shaw Center is uniquely situated to lead the resuscitation of this city of fewer than a quarter-million people. As with other urban centers seeking to counteract downtown disenfranchisement due to suburban sprawl, Baton Rouge imported architects for the job, hiring Schwartz/Silver of Boston to produce an iconic image for its skyline. Clad in a novel single-glazed rain screen of channel glass, the building is articulated by a rectangular incision through its midsection—a city-sized window onto the river—and a turretlike volume cantilevered over an Art Deco-era building that's been absorbed into the arts complex.

Funded by public and private entities, the project commingles the performing and fine arts to appeal to a wide audience, and includes a university art museum, a 325-seat theater, classrooms, rooftop terraces, and a street-level park. With the Shaw's hybrid program—and other initiatives that have grown out of a 1998 downtown master plan led by Miami's Duany Plater-Zyberk—Baton Rouge is proving that the low-rider can be as effective as the sky-higher.





Shaw Center for the Arts, Baton Rouge, Louisiana

clients: Louisiana State University, City of Baton Rouge, State of Louisiana, Baton Rouge Area Foundation, The Arts Block design architect: Schwartz/Silver Architects, Boston-Warren Schwartz (design principal) architect of record: Eskew + Dumez + Ripple, New Orleans-Allen Eskew (principal in charge) associate architect: Jerry M. Campbell & Associates, Baton Rouge-Jerry Campbell (principal) landscape architect: Hargreaves Associates engineers: McKee & Deville (structural); M&E Consulting (M/E/P); Ferris Engineering (civil) consultants: Rolf Jensen & Associates (codes); Robert Long & Associates (theater programming); Theater Project Consultants (theater); Acentech (A/V, acoustics); M. Goodwin & Associates (museum programming); Garrison/Lull (museum conservation); Steven R. Keller & Associates (museum security); H.M. Brandston & Partners (lighting); Lerch Bates & Associates (elevator); Oppenheim Lewis (cost estimator) general contractor: The Lemoine Company area: 125,000 square feet cost: \$65 million

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The architects of a Swiss recycling plant expand the client's facilities and program. BY NINA RAPPAPORT | PHOTOGRAPHS BY DOMINIQUE MARC WEHRLI

SHOPPING N REVERSE

The postindustrial city doesn't manufacture much more than waste these days. But mounting piles of refuse from goods made elsewhere have inspired recycling plants to find creative ways to collect today's detritus. While recycling has for decades been a visible part of daily life in Switzerland with specified bins designated for each material and color of glass, and large sorting "factories" located in industrial zones—a Swiss company in the town of Winterthur has recently built a new facility that integrates the recycling process directly into the community fabric.

For more than 60 years, Maag Recycling, which organizes the recycling and collection of industrial and postconsumer goods and materials—glass, plastics, paper, and metals—has been located along the commuter and commercial train lines at the edge of a residential area. Initially, Maag had wanted to build a roof over an uncovered yard where containers were stored, but its architects at Zurich-based oos ag open operating system (also known as "oos") had other ideas. The firm proposed a hybrid design that would improve the recycling process and produce rentable rooftop parking and a public garden, all within an open-air, exposed-concrete plant.

To accommodate the diverse needs of commercial, municipal, and individual clients, the 69,000-square-foot facility juxtaposes closed and open spaces and public and private functions. The roof deck extends from a preexisting



Containers of sorted metals, paper, plastics, and glass waiting to be shipped or trucked to production-side customers are held in Maag's storage depot (above). A stairway wrapped in galvanized metal mesh and cantilevered from the prefabricated concrete structure leads to a rooftop garden and parking (facing page).

berm at the back end of the property over the main recycling hall and links to an existing bridge that spans the adjacent train tracks. On the south side of the site is the *recy-hof*, where individuals go "reverse shopping," returning used products and materials into the production stream. They use flatbed carts to move disposables from their cars to the warehouse, "giving back" the waste by placing it in containers identified by hanging signage made of the material that is to be recycled. When their cart is empty, the reverse shopping is complete. (The deposit of some items, such as tires, concrete, and furniture, requires a fee based on weight.) At the opposite end of the concrete shed is a loading dock where commercial trucks deposit large quantities of refuse into containers. Maag sorts the material by type and destination and transport it by truck or train to local gravel pits, plastics factories, steelworks, and other sites of reuse.

On the west façade, which addresses a residential neighborhood, translucent channel glass provides a noise buffer. This wall, which is wrapped in what the architects call a "negligée" of metal mesh, lends contrast to the exposed concrete structure, while it secures the building from illegal dumping. The parking deck, or fifth façade, has nearly 100 rentable parking spaces for local residents and businesses. The deck's bright-green, waterproof surface is painted with big, bold graphics, as are the building façades. A lower portion of the roof, accessible from an exterior metal stairway, doubles as a quiet oasis for workers and Winterthur residents; in this concrete-floored park, low, circular mesh forms show off the materials that the company recycles. Other planters hold trees, contrasting the recyclables with the natural world.

The building's essential transparency expresses the process within, and its materials, such as the panelized concrete system, are themselves recyclable. With Maag's new facility, oos has produced a vibrant spatial experience that strengthens the community's relationship to the environment. In most cities, waste disposal is an unremarkable, often hidden process. But it doesn't have to be.

Nina Rappaport is publications editor at the Yale School of Architecture and an adjunct professor at City College School of Architecture in New York City, where she has taught a seminar on "The Post-Industrial Factory."



The architects proposed several possible uses for the large roof deck, including tennis courts and a driving range, but settled on rentable parking spaces to bring in additional revenue for the recycling company. A lower portion of the roof is used as a public garden, an amenity for both Maag staff members and local residents. Here, meshenclosed containers display the types of materials collected in the building.







roof plan



round-floor plan _____ 3







- 1 galvanized mesh
- 2 galvanized metal frame
- **3** precast main beam
- 4 precast ribbed slab
- **5** poured concrete slab
- two-component surface coating



In contrast to other recycling plants, Maag's new building employs bright lights, supergraphics, and a rooftop garden to make itself an integral—and welcoming—part of the community, while it also converts 60,000 tons of waste each year into raw material for delivery back into the production stream.

Maag Recycling, Winterthur, Switzerland

client: Maag Recycling architect: oos ag open operating system, Zurich—Christoph Kellenberger (project manager); Andreas Derrer, Severin Boser, Lukas Bosshard, Joanna Radimska (project team) civil engineer: BRB Ingenieurunternehmung landscape architect: Rotzler Krebs Partner contractor: Lerch Bauunternehmung construction manager: oos ag open operating system area: 69,000 square feet cost: \$2.7 million

Specifications and Suppliers

precast concrete: Saw Spannbetonwerk galvanized metal mesh: Jacot des Combes Cie metal façade, framing, and stairs: Geilinger flooring, roofing, waterproofing: Degussa/Conica Systems glazing: Profilit gates: TS Tor & Service lighting: Tulux

FICING

RECENT OFFICE BUILDINGS BODE WELL FOR WORKER HEALTH—AND THE PLANET. BY C.C. SULLIVAN

The office building has changed for good—and for the good. While the standard fare of outmoded, ill-considered workerwarehouses is still far too prevalent, a crop of postmillennial facilities sports surprisingly humble, contextual demeanors. More important, these recent buildings project a new attitude toward today's knowledge worker. Focusing on basic human needsdaylight, fresh air, elbowroom—and on our society's often-tenuous relationship with the outdoors, the solutions don't astound so much as edify, nourish, and coax. Of course, the designs also appeal to current philosophies of high-performance organizations, but they tame the inevitable production mindset with the means for stress reduction: exercise, socializing, and interacting with nature. Wherever they are, these contemporary workplaces take cues from the natural aspects of their sites, by asserting a neighborly proximity to forest or farmland or by engineering an oasis from swampland or an urban pocket park. Whether they are speculative, built-to-suit, or a new twist on the corporate headquarters, today's

most effective buildings capture the sensory and moral climate of a new age of officing.





THE NEW-AGE CORPORATE CITADEL

FLETCHER-THOMPSON-TIMEX WORLD HEADQUARTERS, MIDDLEBURY, CONNECTICUT

Inspired by a distinctive drumlin—an oval glacial ridge—in western Connecticut, A/E firm Fletcher-Thompson envisaged an expansive, shallow barrel vault echoing the crest of the landform as the home base of watchmaker Timex. On approach, the unobtrusive, arcing structure resembles not so much hilltop as tortoise shell, but inside its connection to the landscape becomes clear. From the 45,000-square-foot main floor, on grade with the land, employees enjoy 360-degree views of native meadow grasses and abstracted farmland. The lyrical space, with an oculus that serves as sundial, is infused with a highly integrated environmentalism that actively and passively exploits the earth, sun, and rain. (Some elements seem overdesigned, such as the clunky "rain ladders" at every other scupper.) Most persuasive are the human aspects of its sustainability-personal controls for supply air from an 18-inch underfloor plenum, for example—and its highly democratic workplace. "All the details, from the open floor plan to the extra-wide central staircase, are designed to break down the usual barriers to open communication," explains Jose Santana, Timex CEO and open-workstation occupant. The entrance and more normative spaces (conference rooms, cafeteria) are found below grade, rendered in vibrant colors. This separation-like the remote location of the parking lot—preserves the viewshed from the offices while also implying a physically active workforce.







- 1 executive offices
- 2 legal
- **3** credit/finance
- 4 business development
- 5 design and sales
- 6 human resources
- 7 information technology
- 8 research/development
- **9** stair and lobby below
- 10 elevator
- **11** scupper and rain ladder
- 12 gravel and vent grates



THE ENTREPRENEUR-OCCUPIED BOHLIN CYWINSKI JACKSON—THE FINANCIAL CENTER, MILFORD, PENNSYLVANIA

On seven wooded acres in the Pocono Mountains marked by a 40-foot-deep ravine, Joe Biondo found the special combination of dappled light and impressive topography he felt could, respectively, soothe his busy days and wow his high-powered visitors. After rejecting advice from two architects to place his investment-management offices close to the road, Biondo found kinship with Peter Bohlin, who suggested etching a horizontal line of offices across the ridge, projecting a conference room out into the gully, and sharing clear, broad views into the forest among the building's 15 occupants and regular visitors. The resulting composition—exposed steel and a prominent brick wall, with large roof overhangs—suggests an updated Case Study house. Two exaggerated circulation axes define the spaces: One, mainly for employees, runs from the entry along the brick datum some 275 feet past open and private offices to an employee lounge and deck; the cross-axis ties together a public sequence of lobby and meeting rooms, culminating in a glass-walled space practically floating among the trees. A trim, triangular lawn set between the wings contrasts with the site's natural boundaries. In sum, this unusually personal setting reflects Biondo's conception of his business niche and role as employer. "We're in a business that's very entrepreneurial and client-oriented. Clearly, impressions count," he explains. And as for his team? "People never leave us."





- 1 terrace/deck
- 2 reception
- **3** kitchen
- 4 auditorium
- 5 conference room
- 6 offices
- 7 stairs to fitness room
- 8 operations/mailroom
- 9 open workstations
- 10 staff lounge
- 11 washrooms
- 12 lawn





THE FLEXI-SPEC PFAU ARCHITECTURE—350 RHODE ISLAND, SAN FRANCISCO

Deferring to the scale and palette of its neighborhood—a turn-of-the-century San Francisco industrial zone that began to attract furniture showrooms in the 1960s and became Showplace Square—developer SKS Investments sought an "honest, gritty" image for its 400,000-square-foot speculative office building, 350 Rhode Island. The aim was to avoid both the stuffiness of class-A polish and the clichéd stucco-and-corrugated-steel that had overrun the hipster-infested South of Market Area in the late 1990s. Instead, architect Peter Pfau contrived an original "urban corduroy": a patterning of luminous spandrel, glass-fiber-reinforced precast ribs, glass wall, and painted louvers inspired by the granularity and scale of the site's Potrero Hill district. To lure dot-com tenants (when there were some) and to win over its neighbors, Pfau sheared the large block open with an ample garden, stitched back together by a metal bridge and stairs to connect potential full-floor tenants. (This element wasn't just for fun: It also helped handle major grade changes, both south to north and west to east.) It was, by all accounts, a hot new cool property, with a warehousey feel, flexible modules, and, most critically, built-in areas specifically for socializing. But before leasing cranked up, the market crashed. As it turned out, the pocket park was the saving grace for the \$39 million property: Its openness and multilevel interlock must have suggested a campus to the culinary school that now anchors the building.

68 os 2005 A





- 1 entry
- 2 public court
- **3** footbridge above
- 4 lobby
- 5 workspace
- 6 mechanical/ventilation
- 7 telecommunications



THE MASS-CUSTOM CAMPUS ALFONSO ARCHITECTS—NIELSEN MEDIA RESEARCH, OLDSMAR, FLORIDA

A world-class image without ostentation, a friendly demeanor for the skunk works of TV-ratings technology: Such were the oppositional goals for a technology center for Nielsen Media Research, a business born from ACNielsen, now owned by Dutch media conglomerate VNU (which also owns Architecture). In the company's self-developed solution for a plot of groomed former swampland near Tampa, local architect Albert Alfonso aptly merges a European corporate sensibility with Floridian indoor-outdoor thinking to produce a tech-savvy but quiet, Miesian appeal. Treating the offices, data center, and demonstration areas as parts of a campus, Alfonso breaks down the 650,000-square-foot program into two primary masses split by a large breezeway embracing a lawn, decks, and a pond. (And rather than an auditorium, a courtyard accommodates town-hall meetings for up to 2,000 employees.) For the 600-foot-long patterned bar of offices, a standard 16-foot storefront floats on a perimeter steel flange, an unusual detail (by U.S. standards) that hides floor lines and exposes every inch of glazing. Organic open areas, eclectic artwork, and a cafeteria pavilion with 25-foot-high glass walls punctuate the orthogonal interiors, where a European-style, low-partitioned open office contains such American flourishes as 20-square-foot "touchdown spaces" for visiting employees. "Everyone has proximity to views," says Alfonso. "This marks a cultural shift: a conscious break from the old school of big offices, high walls, and closed doors."

70 os 2005 A




- 1 reflecting pool
- paved courtyard
- existing cypress head
- breezeway
- outdoor seating area
- service area
- wetlands/pond

os 2005 71



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SECOND SKIN

A new engineering building in Santa Cruz addresses its programmatic differences with two distinct façades.

by Anna Holtzman

Situated in the foothills above the coastal town of Santa Cruz, a University of California campus is nestled into a second-growth redwood forest on the site of a former ranch. There, charged with creating a second engineering facility for a school whose structures include a performing-arts center by Ralph Rapson and a music center by Antoine Predock, Los Angeles-based architects Anshen+Allen balanced the competing mandates of good land stewardship and an ambitious new building program. Dennis McFadden, design principal at Anshen+Allen, explains, "We wanted to carve a bit of public area out of the forest that would bring sunlight into it and would draw you through the trees to the new building."

Planning the project was a challenge, however, due to the time constraints of a state funding opportunity that required construction to be underway within eight months of the first schematic designs-as opposed to the usual 18plus months for similar projects. This required the architects to work on different phases of multiple specialty contracts simultaneously. The programmatic mandates included a number of spacious dry laboratories, a lecture hall, classrooms, flexible space for computer science labs, and faculty offices. During its development, the project also grew to include several state-funded institutes as well as a temporary location for the school's economics department.

TWO-FACED

The architects conceived the building in two facets—one, the south side, harbors the lab spaces, which are clad in **curtain wall** and face a new public plaza. The north side of the building, which contains the faculty offices, looks



Programmatic differences on the north and south sides of the engineering building are expressed with distinct façade treatments: Colored-glass curtain wall sheaths the south-facing labs, while the northern faculty offices turn a zinc-clad face to the forest (see drawing below).

The zinc cladding for the engineering building comprises horizontal breakformed planks that are 12 inches high, 10 feet long, and 1 inch deep, with 1/2-inch horizontal reveals between them. The panels have top and bottom flanges, with the top flange screwed directly through the zinc into a vertical, galvanized-steel hat channel. These vertical hat channels are attached to horizontal hat channels-forming a lattice-which are supported by a metal-stud backup wall. The configuration creates ventilation space behind the zinc; vents at the top and bottom of the wall result in a chimney effect that circulates air and keeps the assembly dry.

- 1 corrugated metal panel
- 2 metal wall panel
- 3 cold-formed metal framing
- 4 aluminum window-wall system
- 5 exposed concrete



out onto the forest through windows that punctuate a zinc skin. With the south-facing glass cladding, says McFadden, "We were trying to give a luminous presence to the building, so that it was a glowing object in the forest that you saw from a distance. The curtain wall is a series of different-colored glass panels that were factory built." Because the shedding redwood trees would fill any shading devices such as louvers or overhangs with needles, the architects instead used highperformance, low-emissivity glazing to control solar heat gain. The panels are fixed, and a mechanical system provides ventilation. With the aid of a color consultant, the designers derived a palette of hues from bark, leaves, and lichens found in the forest. In order to vary the sense of visual depth in the curtain wall, they intermittently employed shadowboxes consisting of a layer of glass with a sheet of aluminum behind it and 6 inches of air space in between.

"On the north side," relays McFadden, "we wanted the building

to recede into the forest, so that's wrapped in a medium-gray zinc panel. On that side, faculty offices are ventilated through operable windows." Adds project architect James Simeo, "We chose zinc because we needed a material with a long lifespan comparable to that of glass. Also, it's recyclable and requires no mainte-

> ∃ With the aid of a color consultant, the designers derived a palette of hues for the glass panels from bark, leaves, and lichens.

nance." Simeo also notes that the material weathers to a "velvety finish" and changes color as the sun moves.

GROUNDED IN HISTORY

A trickier task than specifying façade materials was engineering a solid foundation. "On the campus, the soils are really bad," explains McFadden. "The whole site was a ranch where they used to mine limestone, which is a very poor foundation," because it can be eroded by water runoff, crea ing underground cavities. "Basical we were building on top of Swi cheese," jokes Simeo. "So w pumped concrete into the chees cavities." At the base of the structure they employed a raft footing: a 4 foot-thick foundation, spanning th entire footprint of the building, the bridges the cavities, should any o them give way.

Dealing with the site's physical hi tory while producing something wo thy of the school's built legacy-a within a fast-track timeframe-was challenge for the architects. Yet th time constraints also led to certa benefits, such as having direct acce to specialty contractors as a result the multiple-contract process, as we as the meticulousness of facto assembly on such shop-built compo nents as the curtain wall. The architec were able to achieve a level of craft manship that makes this building shir among its natural and architectur neighbors on credits and specifications www.architecturemag.co

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RUGGED, RUSTIC -AND REFINED

A new museum for wildlife art pays an up-to-date homage to the High Plains prairie.

by C.C. Sullivan

To increase awareness and appreciation of the High Plains prairies, visitors to The Wildlife Experience just southeast of Denver in Parker, Colorado, follow a choreographed approach to the wildlife-art museum that reveals not only didactic landscaping but also a composition of evocative building materials.

"We worked with enduring materials like sandstone, copper, and wood in a refined yet rough and raw way," says Brian Klipp, a principal with Klipp Colussy Jenks DuBois Architects, Denver, which designed the 117,000-square-foot facility with lead architect Overland Partners of San Antonio. In its double-height lobby, for example, museumgoers encounter a 30-foot-high sandstone wall that is fractured in plan to suggest canyon tectonics and to open up entries and views to the outside. Each wall plane sports a unique texture, the varying coarseness reinforcing the geological metaphor; functionally, the massive wall also integrates a grand staircase and niches for sculpture.

Elsewhere, the architects' "interpretation of landscape becomes very broad," says Klipp, focusing on "strong forms and shapes" and such materials as copper roofing, roughly textured concrete panels, **exposed timber beams**, Kansas limestone lintels, wood wall panels, and hardwood and stone floors. Hidden behind many of these surfaces are more prosaic but functional choices: structural steel and precast and poured concrete.

The roof trusses literally bridge the design team's twin focus on the natural world and up-to-the-minute engineering in a suitable idiom combining Prairie Style organicism with the rugged rural West. The flaring hybrid members of tapering glue-laminated timber and steel pipe are visible in many rooms, some 55 feet above the floor, as well as outside, where they create deep overhangs above glass walls. The result yields the multiple roof elevations the designers sought, but with the flexibility to swap glulam for pipe where the trusses would be visually intrusive, as at the 90-foot spans over the great hall. "It's kind of a futuristic-looking truss," says Joe Rapp, project manager with the Denver-based structural and civil engineer, S.A. Miro, noting that some visible purlins are load bearing and others are false. "Frankly, it wasn't a structurally efficient truss, but it fit what they wanted well," adds Joe Huckey, an executive with Columbus, Montana-based Timberweld, which built and installed the hybrid framing. "It's a complicated 3-D truss structure, so our structural detailers built a model to make the geometry work."

No matter: For Wildlife Experience largely funded by real estate franchise RE/MAX—the \$35 million cost was not as critical a consideration as an authentic and appropriate materials palette. "We handpicked the trades based upon skill, not pricing," explains Klipp. "We wanted a finely crafted building, so we went after the finest stonework and woodwork."



Broadly interpreting the Colorado prairie with strong forms and materials, The Wildlife Experience museum features a 30-foot-high wall of sandstone and exposed glue-laminated timber trusses (below). The flared trusses, which have top chords and diagonals of tapered wood, transition to bottom chords of steel pipe—exposed in some rooms and, in others, hidden behind nonstructural timber (bottom).







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GETTING WITH THE ENTIRE PROGRAM

Adobe's relaunched suite simplifies and organizes desktop publishing.

by Bay Brown

In the graphic-design community there have been an increasing number of defections from the Quark camp to Adobe System's InDesign desktop publishing software. Some designers prefer the ease of use afforded by a program that integrates with other commonly used Adobe products. Now with the launch of Creative Suite 2 (CS2), Adobe's revamped collection of design programs—InDesign, Photoshop, and Illustrator—architecture firms have added reason to switch camps for the preparation of presentations, proposals, and marketing materials.

KIT-OF-PARTS

Those who have converted to InDesign can use the same commands, tools, palettes, and **keyboard shortcuts** they've learned for other Adobe applications and, as a result, can work much more quickly. Jill Hick, a graphic designer in Hellmuth Obata + Kassabaum's (HOK) St. Louis office, has been using InDesign for three years for marketing materials. For Hick the advantage of the program is that she can make changes to images in Photoshop and Illustrator and they automatically show up in her InDesign document.

Katie Gillen, a graphic designer with Perkins Eastman's New York City office, whose firm uses both InDesign and Quark, likes the seamless integration of the Adobe products. "It takes a lot less clicking to get things done," she says. Firmwide, she sees InDesign as having the added advantage of little training once a person is familiar with one of Adobe's products. For Gillen's colleague, marketing manager Steven Yates,



InDesign has the benefit of supporting the **Chinese language**. The firm does a significant amount of work in China, and most of its multimedia projects are created there, so it is a big plus for them.

For Michael LaForte, a graphic designer with Rafael Viñoly Architects in New York City who has been using Quark for ten years, a switch to InDesign might be preferable, but the logistics of a firmwide transition are daunting. In a firm where the architects do a lot of presentations themselves, the jump from Quark 6 to InDesign is problematic. While InDesign can read Quark 4 files, it doesn't register Quark 6, so, LaForte estimates, the firm would have to hire an army of interns to convert existing files. New projects would be fine, but the designer also sees the cost of new software as a deterrent.

STAYING ON TRACK

Image management is a tedious fact of life for firms, essential when there are a number of different hands in the pot. And these days the ease of change allowed by digitization has made **version control** imperative. As part of their springtime relaunch of CS2, Adobe offers a new **file-management system**: Version Cue, their file-version manager introduced in 2003, is integrated with a new visual file browser, Adobe Bridge, making the suite more dynamic.

Version Cue is a collaboration tool that allows users to visually preview, track, and access **historical and alternate versions** of files. Workgroup users can easily share their data and initiate Web-based collaborative reviews of PDF project files. Used in conjunction CS2's InDesign enabled HOK graphic designer Jill Hick to conceptualize the freestanding promotional placard (above). CS2 will be available in the United States and Canada this month for Mac OS X version 10.2.8 through 10.3.8, Java Runtime Environment 1.4.1, and Microsoft Windows 2000 or Windows XP. The recommended price for the standard edition is about \$900. A "premium" version will include Acrobat 7.0 Professional and GoLive for website design for about \$1,200 per seat. Adobe also offers upgrades for those who currently own one or more of the suite's softwares.

with the visual Adobe Bridge, Version Cue differs from other file managers in that a user can both browse and search linked version comments and "metadata," detailed descriptions of document attributes that can be accessed and modified without opening the document. The contents and current status of a file (such as who is currently editing it, or whether it is the latest version, and which colors, fonts, and resolution are being used), thumbnails, and previews of different historical versions and alternates are all displayed. If it stands up to Adobe's expectations, Version Cue has the potential to be extremely useful for architects in the design phase as they try out different scenarios.

> FOR INFORMATION ON PRESENTATION TECHNOLOGIES, CIRCLE 120 ON PAGE 105.

Presentations on the Road



When architects work with clients, the TC1100 with an Intel Pentium M processor can function like a piece of paper when used with a stylus. At just 3 pounds-4 if you add a keyboard-it is very handy in wifi environments, but with a maximum memory upgrade of 2,048 megabytes it can't replace more powerful machines.

D product: PowerLite 745c ∃ manufacturer: Epson

∋ web: epson.com



At just under 4 pounds, the PowerLite 745c has a powerful brightness given its weight. With 2,500 ANSI lumens that can be adjusted downward, the diminutive unit works well in challenging lighting situations. It also has wireless capability as well as a computer-free option for use with video and digital cameras.

- ∃ product: cordless presenter ∃ manufacturer: Logitech
- ∃ web: logitech.com



With its two-button design, Logitech's presenter can control digital presentations within a 30-foot wireless range; can be used as a laser pointer; and with a flick of a switch can transform into a cordless optical mouse. For now, it works only with Windows operating systems. Bay Brown



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∃ product: fire doors ∃ manufacturer: TruStile ∋ web: trustile.com

In offering fire doors in 20- to 90-minute fire ratings in most of its panel door styles, TruStile supports design consistency with its other interior doors throughout an installation. Available in paint-grade MDF and stain-grade wood, 20-minute fire doors come in both positive and negative pressure, whereas the doors rated for 45, 60, and 90 minutes are positive pressure only. Every rated door is available in full panel relief.

∃ product: WD66 Folding System ∃ manufacturer: Nana Wall Systems ∋ web: nanawall.com

Tested for its ability to withstand everything from burglars to hurricanes, the WD66 system (left) allows for large expanses of exterior glass doors in varied environments. Openings can range from 2 panels (6 feet) up to 12 panels (36 feet). The weather-tight units can be top- or bottom-hung on a track and are available in straight or angled track configurations. Specifiers can choose from a range of custom sizes and glazing options, as well as three different cross-grained, triple-layer wood options-douglas fir, meranti, and pine.

∃ product: exterior wood doors ∃ manufacturer: Jeld-Wen ∃ web: jeldwen.com

Available in Craftsman, French, and panel-door styles, these exterior doors are made with Jeld-Wen's AuraLast wood, a paint- and stain-grade wood that is fully penetrated with a proprietary chemical treatment for protection from decay, termites, and weather damage. This process allows for nail and screw holes in the wood without compromising the integrity of the treatment, a potential problem with some surface-treated products.

FOR MORE INFORMATION ON DOORS AND DOOR HARDWARE, CIRCLE 121 ON PAGE 105.



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sources roofing



product: Quick Step
 manufacturer: Rheinzink
 web: rheinzink.com

Made of preweathered, blue-gray zinc, this system of stepped horizontal panels boasts a prefab installation system that allows sections to be snapped into place without soldering or seaming, using only light manual pressure. Individual profiles are installed using concealed clips connected to the supporting structure with wedge-shaped wood strips. Suitable for 10- to 75-degree slopes, standard lengths are 6.5 feet and 9.8 feet.



⇒ product: Elk Cool Color Series
 ⇒ manufacturer: ElkCorp
 ⇒ web: elkcorp.com

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 manufacturer: CertainTeed
 web: certainteed.com

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FOR INFORMATION ON ROOFING, CIRCLE 122 ON PAGE 105.





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sources

product: Neutraface numbers
 manufacturer: House Industries
 web: customhousenumbers.com

Neutraface, the font inspired by the work of California modernist Richard Neutra, emerges in 3-D with these building numbers. Neutra coined the term biorealism to define his philosophy, which he saw as man's inextricable relationship with nature. In his holistic, regionalist work, Neutra's attention to detail often extended to his selection of signage. Designed by Christian Schwartz in consultation with Neutra's son, Dion, these numbers are made of hollow-channel stainless steel or aluminum and are available in any of 15 standard sizes or through custom order.





product: Curved wall brackets manufacturer: Vista System web: vistasystem.com

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FOR INFORMATION ON SIGNAGE, CIRCLE 123 ON PAGE 105.

product: Edge-lit signs manufacturer: Carmanah web: edgelit.com

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EXHIBITION

Ashes and Snow | Nomadic Museum | New York City |

Through June 6 New York City may have been plastered with myriad posters for Canadian photographer Gregory Colbert over the past two months, but the real work of art at his travelling exhibition *Ashes and*



Registration deadline:

June 17

September 23

Snow, which is sponsored by Rolex, is its container. Colbert—whose cloyingly beautiful images of elephants, whales, and other wild animals cavorting with humans first surfaced at the Venice Biennale's Arsenale in 2002—commissioned Japanese architect Shigeru Ban to design a moveable gallery to house his photo show, which will tour the world after its Big Apple debut. Ban responded with a "Nomadic Museum"—a structure made of stacked cargo containers, topped by a 56-foot-high, peaked PVC membrane roof, with a double row of the designer's signature cardboard columns inside—that currently occupies an entire pier on the Hudson River. Once the show is dismounted, it will be packed and transported to its next location, Los Angeles, inside several of the 148 8-by-10-foot containers (the remaining containers will be rented locally at each destination.) Through an economic use of materials and simple expression of structure, Ban's statement renders the artwork within—200 6-foot-by-9-foot images that are dwarfed by the soaring space—almost beside the point. **Anna Holtzman**

BOOK 10x10_2: 100 Architects, 10 Critics I Phaidon Hoping to duplicate the success of 10x10, a survey of contemporary architecture published five years ago, 10x10_2: 100 Architects, 10 Critics focuses on nearly 250 works by 100 emerging architects (including Walther House by Swiss firm Bearth+Deplazes, right). The selection jury included Frédéric Migayrou of the Pompidou Center and critic Deyan Sudjic, as well as Toshiko Mori, Zaha Hadid, and Kurt Forster. Selections were based on the jury's own "cultural references"—ranging from the sonnets of William Shakespeare to the fashion designer Issey Miyake. And what does this battery of references imply? Apparently the clean lines of neomodernism across the board, outweighing a few examples of "blobitecture." Hardly portable reading, the 468-page book can be difficult to navigate, with little white space, small type, and obscured page numbers. **Katie Gerfen**



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[MONU]

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RFCHITECTUFE'S 4thANNUAL ACEAWARDS BALLOT

ARCHITECT'S CHOICE FOR EXCELLENCE

CHOSEN BY ARCHITECTS AWARDED BY ARCHITECTURE

Recognizing exceptional product durability, customer service, value and design.

> Now in its 4th year, *Architecture's* ACE Awards have become the mark of distinction and dependability.

Cast your vote and honor those manufacturers the offer product durability, excellent customer sevice, superior value and advanced designs.

Cast your vote. FAX YOUR THREE BALLOT PAGES TO 646-654-5816 DEADLINE: JULY 8, 2005

HOW THE PROGRAM WORKS

- 1. Take a few minutes to review the list of manufacturers.
- 2. Circle the manufacturers that meet or exceed your standards, as indicated in voting criteria.
- 3. Of the companies you've selected, indicate your choices for Most Innovative, Most Respected, and Most Specified.
- 4. Fax your ballot page to 646-654-5816 no later than July 8, 2005.

VOTING CRITERIA

Select the manufacturers who have provided you and your projects with:

Product Durability

- Exceptional Customer Service
- Superior Value
- Advanced Designs

METHODOLOGY

The ACE ballot and manufacturers list runs in the April, May and June issues of Architecture, each reaching the complete 88.000+ nationwide circulation. In addition, e-mail campaigns are conducted to ensure the broadest base of response. Ballots are provided and collected at Lightfair and other industry conferences. Architecture also does random sampling, consults with industry experts, and the list of nominated manufacturers is subject to review by an in-house publishing team.

Results will be announced in the December 2005 issue.

Your votes must be received by July 8, 2005

CIRCLE THE MANUFACTURERS THAT YOU NOMINATE FOR THE ACE. FAX YOUR THREE BALLOT PAGES TO 646-654-5816

MASONRY

Masonry/Brick

Belden Brick Company **Boral Bricks** Boston Valley Terra Cotta Bowerston Shale Co. Carolina Ceramic Clayton Block Company Eldorado Stone Corporation Elgin-Butler Brick Endicott Clay Products Envirospec Eurocobble **Glen-Gery** Corporation Haddonstone Hanover Architectural Products Hanson Brick and Tile Hy-Lite Products, Inc. Kepco+ Laticrete International, Inc. Lehigh Cement Mortar Net USA **Beal Brick Rictex Brick** Shildan Spectra Trenwyth Industries Inc. The Proudfoot Company Vetter Stone Company York Manufacturing, Inc.

Concrete/Concrete Materials

Romanite Davis Colors Haddonstone Invisible Structures Lafarge

I.M. Scofield Lehigh Cement MAPEI Corporation Master Builders, Inc. Maxxon

Patterned Concrete Solomon Colors The Proudfoot Company **Xypex Chemical Corporation**

THERMAL & MOISTURE PROTECTION

Building Insulation

Atlas Roofing Corp. Bayer Corn. **BBR Remay** Celotex Corp CertainTeed Insulation Corp. Dow Chemical Corp. DuPont G-P Gypsum Corp. Homasote Company Insulation Corp of America Johns Manville Knauf Fiber Glass Marathon Roofing Products **Owens Corning Fiberglass** Pactiv Typar Housewrap U.S. Gypsum Shingles, Roof Tiles & Roof Coverings

Atlas Roofing Co. Bird Co. Celotex CertainTeed

Birdair

Envirospec Fternit GAF James Hardie Building Products Ludowici Monier Lifetile North Country Slate Tamko Roofing U.S. Intec Inc. U.S. Tile Vande Hey- Raleigh Architectural Tile Vermont Structural Slate Inc.

Metal Roofing & Wall Panels

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Wood & Plastic Doors & Frames

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The 4th Annual ACE Awards — Architect's Choice for Excellence Recognizing Excellence in Products + Manufacturers

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Entrances & Storefronts

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Gypsum Fabrications

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American Olean

Ann Sacks Ceramic Tiles of Italy Crossville Ceramics Datile Florim, USA Graniti Fiandre Imagine Tile Laufen Stone Source Tile of Spain Wausau Tile **Resilient Flooring** Amtico

Armstrong Azrock Burke Mercer Centiva by International Floors of America Ceres Colbond Congoleum **CSSI** Resilient Surfacing

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Rubber Flooring Azrock

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Formica Georgia-Pacific Nevamar Wilsonart International

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Carpet Tile/Modular

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CONTINUED

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Elevators/ Escalators Access Industries

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ELECTRICAL

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Deadline: July 15, 2005

CALL FOR ENTRIES



A five-member jury of distinguished professionals will choose award-winning projects based on: • overall design excellence • creativity • programmatic and site sensitivity • formal expression

Jurors include:
Mario Saia, Saia Barbarese Topouzanov Architects, Montreal
Zoltan Pali, SPF:a, Los Angeles
Marilys R. Nepomechie, Coconut Grove, Fla.
Peter O. Bohlin, Bohlin Cywinski Jackson, Wilkes-Barre, Pa.

ELIGIBILITY

 The contest is open to architects and other design professionals practicing in the United States, Canada, or Mexico for projects completed only in those countries.
 There is no limit to the number of projects that any firm or individual may enter. HOWEVER, any project that has previously appeared in a national design publication is NOT eligible and will be disqualified if submitted.

3 Employees of VNU Business Publications are not eligible.
4 Architects and designers must be willing and able to certify that any work they submit is their own creation.

WINNING ENTRIES

5 An independent panel of judges will select projects, at their sole discretion, based on: overall design excellence, including creativity, programmatic and site sensitivity, and formal expression.

6 Winners of Architecture's Home of the Year Awards program agree to grant Architecture magazine first publication rights for their winning projects.

7 Winners must also agree to have their projects, names, and portraits published in *Architecture* magazine and in any other media, and must secure permission for publication from their clients. Entrants must be willing to provide materials necessary for publication and exhibition of winning projects, including finished photography. AWARDS

8 Judging will take place in July 2005. Winning entrants will be notified in August 2005, and their projects will be published in the November 2005 issue of Architecture. Winning

projects may subsequently travel as a curated exhibition. SUBMISSION REQUIREMENTS

ent Phone Number

9 All projects must have been completed after July 2003.

10 All entries must include clear, comprehensive images of both the interior and exterior of the house (no more than 24 photographic images) and presentation-quality plans and sections.

11 All entries must include at least one photographic image documenting the physical context surrounding the project.

12 All entry material must be firmly bound in binders no larger than 11 inches by 17 inches (9 by 12 inches preferred). (Entrant must supply binder; please avoid fragile or sharp materials, etc.) Slides should be submitted only as supplementary material. Videocassettes, CD-ROMs, models, and any unbound material will not be considered.

13 Project Facts Page. To ensure clear communication to the jury, the first page of each entry binder must list project facts under the following headings: Location/Context, Site Characteristics, Zoning Constraints, Client/Program, Construction Systems, Sustainable Features (if any), Schedule, and Costs per Square Foot. This information must include square footage, overall cost, and specific construction materials and systems. All project facts should fit on one page.

14 To maintain anonymity in judging, names of entrants or collaborating parties may not appear on any part of the submission except the entry forms. Do not, however, conceal the identity or location of the project.

15 Please do not send original drawings; Architecture accepts no liability for submissions.16 Each submission must be accompanied by a signed

entry form and a check for the entry fee (\$150 for the first entry, \$125 for each additional entry). Reproductions of the form are acceptable. Complete the entire form and put it in an unsealed envelope attached to the binder's back cover. **17** Entrant MUST enclose one bound set of 8-1/2-by-11inch photocopies of each entry. The first two pages should be copies of your entry form and the Project Facts Page, in that order. Secure the photocopies to the inside of the back cover of your binder.

ENTRY CATEGORIES

18 Identify each submission on its entry form as ONE of the following categories (mandatory):

A. 1,500 square feet (140 square meters) or smaller
 B. 1,500 square feet to 5,000 square feet (465 square meters)

C. More than 5,000 square feet

D. Apartment/condominium (individual residences)
E. Multifamily building (2–10 units)

ENTRY FEES

19 An entry fee must accompany each submission. The fee for the first entry is \$150; subsequent entries are \$125 each.

20 Make check or money order payable to Architecture. (Canadian and Mexican entrants must send drafts in U.S. dollars.)

21 Fee must be put in an unsealed envelope with the entry form.

RETURN OF ENTRIES

22 Architecture will return entries ONLY if they are accompanied by a self-addressed, stamped envelope. Architecture assumes no liability for loss or damage.

ENTRY DEADLINE

23 All entries must be received by 5 p.m. EDT on July 15, 2005. To ensure timely receipt, *Architecture* recommends using a carrier that guarantees delivery time

trant Intact Name Idress one Number Fax Number nail Address oject Location Entry Category ent Fee: \$150 (first entry) \$125 (subsequent entries)



(Make check payable to Architecture.)

I certify that the parties credited executed the submitted project and that it meets all eligibility requirements. I understand that Architecture may disqualify any entry that fails to meet submission requirements. I grant Architecture magazine sole first publication rights to the project. (Signer must be authorized to represent those credited.)

Signature

Name

edited.)

Date

SEND ENTRIES TO: Home of the Year Architecture 770 Broadway New York, NY 10003

Judging will take place in July 2005. Winning entrants will be notified in August 2005 and their projects published in the November 2005 issue of Architecture.

Photographs (left to right): Tom Arban; Nic Lehoux Architectural Photography; Matthew Millman Photography

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Duties: project layout, client/consultant coordination, production drawings, 3D modeling, code analysis, material/site research, proficiency in AutoCAD (ADT 2005), Accurender, 3D max, Form Z, Adobe Photoshop, MS Power point, Excel, Page Maker, & Illustrator, Green Architecture. Req: B. Arch M-F/8-5/40hr.wk Submit resume w/ad copy to: Tera Younger, LEA-Architects, LLC, 1730 E. Northern Ave. Ste 110, Phoenix, AZ 85020.

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How important is the judgment of a passerby who sees a building only for its façade? Should architects focus on creating designs that are pleasing to citizens and a city's image, or on the experiences of the actual inhabitants? During a recent trip to Boston, I was struck by these questions while visiting Steven Holl's new dormitory, Simmons Hall.

Approaching the structure, I encountered myriad feelings. My first sighting of the MIT building confirmed the results of a Cambridge Chronicle survey of 55 people, which rated it the second ugliest structure in the city. "Yuck," I thought, as I glanced at the large mass, with its meaningless voids, oddly shaped penetrations, and spongelike surface of pigeonhole windows. The cold, industrial details and cladding-perforated metal and brushed aluminum over bare concrete-added to my dismay. I was reluctant to open my mind to any potentially relevant philosophy behind this primary-colored, out-ofscale architecture. But as an architect, I also felt obligated to explore the spaces created by a world-renowned designer.

SURPRISES WITHIN

Unfortunately, it seemed there was no proper entrance to welcome a person. An obvious choice, large glass doors with a canopy atop a massive stair, was locked. A security guard pointed out a smaller, less identifiable entry at the building's corner, where a caretaker showed me in.

Inside, however, I was in for some surprises. Common terraces brought the space down to a human scale, shortening the corridors and explaining the odd voids I'd already critiqued. The terraces seemed to encourage community interaction, and they celebrated marvelous city views. The student lounges protruding into otherwise tedious hallways were organic in form, yielding casual and intimate settings. The ungainly façade openings that at first seemed contrived became meaningful.

The oddly shaped penetrations on the outside were actually windows responsive to the shapes of the lounges. The proportions, soft colors, and even the furniture within contributed to a relaxed, friendly

What really matters? Good appearances or good feelings?

ambiance; skylights lent tranquility. The tall, shaftlike lounges reminded me of cooling towers in the desert cities of Persia—an enchanting image of my homeland, Iran. I wanted to see more. A few students in the lounge invited me into their rooms, where I could experience the view from the pigeonhole windows that had so disturbed me from the outside. From within, they became a display of picture frames, portals to a view of everyday life. My experience quickly became one of joy.

Is such a change of heart a common occurrence? Or is it specific to architects seeking a more soulful approach to architecture than the rigid, controlled vocabulary taught in many schools? Why do so many of us have such difficulties tapping into the feelings that architecture elicits?

CHANGE OF HEART

In a recent article in *Architecture Boston*, MIT student Anne Bruchez bemoaned the lack of function within these residences: Sterile concrete walls and floors that offer little sound insulation and, with the windows, "suck warmth" out; windows that are hard to reach, even with the cumbersome cubes furnished for the purpose.

There's no justification for sacrificing comfort and functionality in architecture, but in the case of the nine windows in each dorm room, what's wrong with bending the rules if the result is something that charges our emotions? New ideas, no matter how grand, may disturb our comfort zone, forcing us to protest. But the same innovative thinking creates change in the built environment (and moves us away from revivalist campus housing designs).

Still, the question persists: How much design emphasis should be placed on creating good appearances versus good feelings? The focus of architecture should be on designing interior spaces that are soulful in experience while also serviceable in operation. And in spite of its minor functional hiccups, the important matter is that Simmons Hall inspires emotion: This is architecture that triggers true feelings in all who observe or experience it. And our responsibility as architects is to realize that the value of our work lies in its spirit of service to humanity—something not often evident on a building's surface.

New York City-based Noushin Ehsan is a lecturer, teacher, and architect.

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