

NEIMAN-MARCUS, ST. LOUIS, MISSOURI, BY JOHN CARL WARNECKE FAIA AND ASSOCIATES NEW VERSUS FAMILIAR OPTIONS IN HIGH-RISE APARTMENT HOUSE DESIGN MOUNTAIN VIEW COLLEGE: TEXAN INNOVATION 88 PINE STREET: PEI'S FIRM DESIGNS A WHITE CURTAIN WALL FOR MANHATTAN BUILDING TYPES STUDY: STORES AND SHOPS FULL CONTENTS ON PAGES 10 AND 11

ARCHITECTURAL RECORD

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FROM THE

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Letters to the editor

Permit me to take issue with Kathleen Kelly's October 1974 office practice article on standard contract forms for professional services.

No standard document produced by AIA or anyone else (including lawyers) can be used without some modification. All AIA documents recognize this in the caveat which appears in the "title block" of every contract form: "This document has important legal consequences: consultation with an attorney is encouraged with respect to its completion or modification." The "tragedy" cited by Ms. Kelly exists not in the document but in the architect's handling thereof. If the architect in his dealings with Ms. Kelly had explained that most everything she was criticizing as not being in the contract was actually there-albeit via Additional Services-perhaps the tenor of their conversation would have changed. The article opts for full detail in the contract yet contradicts itself by pointing out, correctly, that too much detail can create contractual chaos. Ignorance on the part of the user about how to properly use it does not ipso facto make the standard form a poor one

Probably the most difficult part of pre-contract dealings is extracting a clear idea of what the client wants from the architect. The contract form cannot be completed until negotiations are complete; there is no way to arrive at equitable compensation except by full disclosure and a meeting of the minds on required services. Standard forms cannot do those things for the architect.

There is too often a tendency, especially on the part of governmental bodies, to set the top dollar first by picking an arbitrary percentage figure or setting an arbitrary maximum lump sum and *then* talking services. This usually results in "bliveting" the architect's contract and requiring a lot of extra work without equitable compensation.

Contrary to Ms. Kelly's conclusion, the architect is well-advised to stay with standard documents which have court-tested wording, wording which tracks other AIA contract documents and ties them all together. The following quotation from *Lawyers and their Work* by Johnstone and Hopson (Bobbs-Merrill Co., Inc., 1967) emphasizes this point in a discussion specifically on the AIA documents:

"Standardized instruments also make for certainty which is increased the longer and more widely the forms are used. Judicial and trade interpretations gradually amplify the documents' express terms, and continued usage increases familiarity with the instruments in a variety of situations. Standard forms are likely to be important enough so that more care and skill go into their preparation and revision than is ture of many non-form instruments."

Following is a quotation from "Contract Alerts" issued in conjunction with seminars on liability conducted by the Office for Professional Liability Research (c/o Victor O. Schinnerer & Company, Inc.):

"The use of standard AIA or NSPE contract documents is highly recommended. When they cannot be used or if they are to be modified because of the client's requirements or otherwise, architects and engineers must be alert to the implications of non-standard contract provisions."

It is of more than passing interest to the profession that New York, California and Ohio have developed a method of determining gross compensation based on prior determination of the services to be required. The Institute, too, has its eye on this as a logical means for the individual practitioner to develop an equitable approach to his compensation. This Cost-Base method allows the architect to price the maximum extent of his involvement. With this method there are no surprises, either to the owner or the architect. Additional services asked for after the contract is signed are easily identified because they have not been previously spelled out.

This appears to be the answer to Ms. Kelly's concern that the architect gets trapped in the money game. It is certainly a lot better and far more prudent than trying to write a new, "appropriate" agreement for each job. Bernard B. Rothschild, FAIA, FCSI Finch Alexander Barnes Rothschild and Paschal, Inc. Atlanta, Georgia

Your editorial in the January issue was well done and certainly has a great deal of meat for discussion. Frankly, I wonder if our illustrious Federal government has the wisdom to listen.

> Philip J. Meathe, FAIA Smith, Hinchman & Grylls Associates Inc.

We were very pleased that our River Quay project was included in the December issue.

Unfortunately, your article did not give proper credit to the firm of Patty Berkebile Nelson Associates, one of the associated architects noted in the project information.

> Linda Morton Don Wudtke and Associates, Inc.

Calendar

APRIL

14_15 Regional seminar on Section 8 Housing Program, Hyatt Hotel, San Francisco. Sponsored by the National Association of Home Builders, the National Association of Housing and Redevelopment Officials, and the Council of State Housing Agencies. Contact: National Association of Home Builders, Washington, D.C. 20005.

14-17 Conference on Rural America, Sheraton-Park Hotel, Washington, D.C. Contact: Rural Housing Alliance, 1346 Connecticut Avenue, N.W., Washington, D.C. 20036.

23-28 Twenty-eighth annual meeting of the Society of Architectural Historians, Copley Plaza Hotel, Boston. Contact: Mrs. Rosann S. Berry, Society of Architectural Historians, 1700 Walnut Street, Philadelphia, Pa. 19103.

24-25 Forty-first annual meeting of the Forest Products Safety Conference, Washington Plaza Hotel, Seattle, Wash. Contact: Mr. William J. Hays, Weyerhaeuser Company, P.O. Box 188, Longview, Wash. 98632.

27-May 1 Eighth annual meeting, the National Conference of States on Building Codes and Standards, Santa Fe Hilton Inn, Santa Fe, New Mexico. Contact: Center for Building Technology, National Bureau of Standards, Washington, D.C. 20234.

28-30 Seventh annual Apartment Builder/Developer Conference and Exposition, Miami Beach. Contact: Mr. Larry Glazier, Lewis & Associates, 68 Post Street, Suite 506, San Francisco, Cal. 94104.

MAY

1-2 Seminar on How to Market Professional Design Services, Dallas. Contact: Building Industry Development Services, 1301 20th Street, N.W., Washington, D.C. 20036.

7-11 Scandinavian Furniture Fair, Bella Centre Mart Building, Copenhagen. Contact: Secretariat, Scandinavian Furniture Fair, 8, Hellerupvej, DK-2900 Hellerup, Denmark.

18-22 Annual convention, American Institute of Architects, Atlanta. Contact: AIA headquarters, 1735 New York Avenue, N.W., Washington, D.C. 20006.

24-28 International Association for Housing Science symposium, Atlanta. Sponsored by The Housing Institute, Clemson University. Contact: Dr. Herbert Busching, Department of Civil Engineering, Clemson University, Clemson, S.C. 29631. ARCHITECTURAL RECORD (C with AMERICAN ARCHITECT, TECTURE and WESTERN ARC AND ENGINEER)

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57 A project scheduling system that really works

The evolution of computer-linked CPM as a tool for building project scheduling has arrived at a system now in use by Turner Construction Company, mainly for construction management contracts, Garrett Thompson describes the system as visually simple, flexibly adaptable and psychologically acceptable by owners, architects, and contractors, all of whom participate.

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APRIL 1975 ARCHITECTURAL RECORD

FURES

Ben Weese versus Stanley Tigerman: a debate

Architect Tigerman believes that Mies' esthetic still works for apartment towers as well as for office buildings, yet can be improved upon. He proves his point with Boardwalk, an apartment complex, and contrasts it with Lake Village East, a multi-faceted, highly original approach by Harry Weese & Associates. Ben Weese defends his so-called minimum perimeter apartment tower scheme. The argument is lively and the contrasted buildings are shown in detail.

Displaying and preserving our architectural heritage

. . . those countless drawings and other documents from the past that describe the ways architects have designed and built buildings. What are we doing to preserve them?

Architects' office interiors: The "bare brick school"

In their enthusiasm for renovating old buildings, architects have themselves become major consumers of such space for their own professional offices—and they have developed a surprisingly consistent ''style'' for adapting them:

Baker Rothschild Horn Blyth, architects, Philadelphia

Hellmuth, Obata & Kassabaum, architects, San Francisco

William Morgan Architects, Jacksonville, Florida

John Hilberry & Associates Inc., architects, Detroit

Robert Welton Stewart, architect, Richmond

Mountain View College Dallas, Texas

Part of a series of two-year colleges in Dallas, an initial building sets a high standard for the scope of facilities and excellence of design that will be provided under the new educational program.

BUILDING TYPES STUDY: 473

107 Stores and shops

Design plays an important, if subtle role in attracting customers to stores and shops, especially in a slow economy. For shopkeepers, the name of the game is merchandising. Architects can aid them through design which makes effective display easy and simple to accomplish, and increases efficiency in selling.

108 Bergdorf Goodman

White Plains, New York John Carl Warnecke FAIA Architects and Eleanor LeMaire Associates, Inc.



111 Miller's West Town Department Store Knoxville, Tennessee OMNIPLAN, architects

116 Neiman-Marcus Frontenac Fashion Center St. Louis, Missouri John Carl Warnecke FAIA and Associates

120 Bullock's South Coast Plaza Costa Mesa, California Welton Becket & Associates

ARCHITECTURAL ENGINEERING

123 Pei's precise cladding enriches a spec office building

A crisply detailed, brilliantly white curtain wall distinguishes 88 Pine Street in the dark, crowded masses of Lower Manhattan's office towers.

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NEXT MONTH IN RECORD

Building Types Study: Schools

Fewer pupils, surplus space and bare-bones budgets have placed enormous pressures on both private and public schools serving kindergarten through twelfth grade students. The architect's role in maximizing the investment that *is* made in space in a way that nurtures learning is the subject of this article on rehabilitating schools.

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Tweedle-dum; Tweedle-dee: Where do they get those priorities?

Nothing inconsistent about me: I went up in smoke again when I read that the President had chosen—now that he had decided to release some impounded funds—to release \$2 billion of impounded Highway Trust Funds. \$2 billion for roads that we're supposed to minimize driving on so we won't waste gasoline? \$2 billion for roads when innovative housing programs (like New York State's Urban Development Corporation) are foundering? \$2 billion for roads when there's no money for slum rehabilitation?

The reason for the release of \$2 billion for roads would seem to be based not on any kind of real need (on a scale of 1 to 10, where would you put roads, compared with, say, low-income housing or nursing homes or slum rehabilitation—or pollution control, or better urban schools, or food stamps?)

It sure looks that this particular \$2 billion got released because it's the easiest \$2 billion to release—the President can simply un-impound it from that blankety-blank, single-purpose, beautifully financed Highway Trust Fund without getting involved with Congress.

The problem is compounded, seems to me, by the rules of the Highway Trust Fund, which require matching funds-sometimes 10 per cent, sometimes 30 per cent-by the states. Thus, the release of \$2 billion by the Federal government will give the state governments a Hobson's choice: If they don't come up with the matching funds, they will be subject to highly organized criticism from political opponents, labor, the highway lobby, et al for "failure to obtain available funds for jobs through sloth and incompetence (or something like that)." If they do elect to try and scramble, on a first-come, first-served basis, for their "share" of the Federal money, they are surely diverting limited state funds to highways that they might (given a free choice) use for an entirely different array of priorities.

Finally, while we're coping with inflation, let us consider that in no other area of construction have costs gone up *over one-third* in the last year—as they have in road-building.

There is no doubt that the road-building industry can use the boost. But . . .

The Acting Secretary of DOT, John Barnum, makes a "good case" for this particular un-impoundment: the money can be committed immediately, with preference being given to projects that can begin immediately; an estimated 107,000 jobs will be created, half on construction sites, half in supplying industries; and unemployment is drastic in the highway construction industry.

Can't argue with any of that—except to suggest that you could make the same case for releasing housing funds; with the added kicker that what we could get for the \$2 billion if it were housing funds that had been released is about 100,000 housing units that real people could live in instead of more and/or smoother roads. The same and probably more jobs in an industry with equal unemployment. Housing starts might even (one blushes to suggest) employ a few architects.

Isn't (for example) housing coming back anyway; and gotten its own Federal funds?

The answer is yes and no; and mostly no. George Christie, chief economist for McGraw-Hill Information Systems Company and the most accurate crystal ball in the East, points out in his first 1975 Forecast update (page 63): "While the improvement from beginning to end of 1975 is able to be quite strong, the year's total of housing starts is not apt to exceed 1.4 million, mainly because the recovery will be taking off from an extremely low point." *N.B.:* Most of that housing, Mr. Christie figures, will be single-family housing.

At the NAHB conference/Exhibition in January, the homebuilders were cheered by promises of more support from the Feds. For example, under the Home Buyers Emergency Assistance Act of 1974, \$3 billion has already been released for mortgage funding and another \$2 billion is due soon. Sound good? That's about it: It sounds good. But for a whole lot of complicated reasons (including the notso-complicated reasons that houses now cost more than people are willing to pay for them) the mortgage-easing route hasn't worked.

So why not be \$2 billion direct about it? In August 1974 the President signed the Housing and Community Development Act of 1974, authorizing \$12 billion of spending authority over three years. That money was intended for direct subsidy of housing and the improvement of community infrastructure—like water treatment and pollution control. Almost none of that \$12 billion has been appropriated because HUD just hasn't gone after it—which is just about as useful as impounding it. How about \$2 billion of that money?

In short, while we're making jobs (and there is indeed a great need for that) how about making jobs that make improvements that are needed more than new roads?

—Walter F. Wagner, Jr.

Reducing building energy use: How—constraints or incentives?

It's no secret that Federal and state governments, and model-code groups as well, are moving toward mandatory standards for energy usage in buildings, and with no little momentum. The Administration's proposed Energy Independence Act of 1975 would require HUD, with the collaboration of the Federal Energy Administration and Department of Commerce, and utilizing the National Bureau of Standards, to propose energy performance standards for both residential and commercial buildings. Buildings that don't comply would not be eligible for Federally-financed loans, or even loans from Federally-insured or regulated banks. State and local codes are viewed as, "an existing means by which to assure with a minimum of Federal interference . . . that newly constructed buildings contain adequate energy conservation features.

Ever since the oil embargo, political pressure has mounted for codified building energy standards. And if these are to be enacted, many building departments and code groups would like to reference a consensus-type standard that is clear and enforceable.

Whether these standards will be of the prescriptive or of the budget type remains to be seen. Many state governments are currently considering ASHRAE Standard 90 P, "Energy Conservation in New Building Design," which is prescriptive with respect to the building envelope, but which provides a budget approach for determining permissible watts per square square foot for lighting. The building designer doesn't have to abide by the prescriptive rules, however, if he can demonstrate that his design will not exceed the budget figures determined by the 90 P requirements.

The state of Ohio, on the other hand, has developed energy budgets for the 67 building types included in their state code. The budget figures are Btu/hr/sq ft *connected load* (not energy usage), and typically are 50 Btu hr/sq ft (about 112,000 Btu/sq ft/ year) for office buildings, 40 for elementary schools, 70 for hospitals, 100 for stores.

Neither ASHRAE Standard 90 P nor Ohio's energy code set limits on *actual* energy consumption, and for this reason have been criticized by some architects, engineers and building owners among others. While actual energy consumption can be directly determined by meters and fuel bills, it is not easy to say how it might be predicted during the design stage, and whether qualified personnel would be available in building-code departments to evaluate such predictions.

The American Institute of Architects, commenting upon ASHRAE 90 P, has stated, "The present state of the art is such that no reliable standards can be set, and the adoption of the standards approach in formal legislation . . . may retard the nation's realization of its greatest potential in conserving energy in buildings."

The AIA has taken a completely different tack, indicated with the presentation of their new report last month, "A Nation of Energy Efficient Buildings by 1990." Their premise is that older buildings should be retrofitted, and new buildings designed with more energyconserving equipment. The AIA states that this approach could save as much raw energy as each of the prime energy systems produce: domestic oil, nuclear energy, natural gas or coal.

But in a capital-short economy—which economists predict will continue for some time to come—where is the money to come from?

Leo A. Daly, FAIA, chairman of the AIA Energy Steering Committee, in a talk before the Federal Power Commission, suggested that 12.5 million barrels of oil per day (equivalent) could be saved by 1990 with energy-conserving new and retrofitted buildings. He estimated the capital to generate this otherwise "wasted" energy as \$415 billion. If the additional cost to buildings were 10, 15 or 20 per cent, the time required for payoff would be 10, 13 and 15 years, respectively.

The AIA sees this sort of strategy: with reduced payback periods (10, 13, 15 years instead of 30), national capital shortage would be significantly reduced. Present energy suppliers would begin to act as "the basic integrator and manager of a national energy system." There would be an optimum mix of on-site generation and traditional supplies. The energy system within the building, says the AIA, might be owned by the utility and an energy service charge would be levied, which could be structured for a higher than normal return, yielding a surplus to go back into capital investment "to keep the ball rolling." But utilities appear to be having plenty of trouble right now getting their rates increased to pay for higher fuel costs and for capital expenditures for new generating facilities. In fact, they lost potential capital during the oil embargo when customers cut back energy usage by 12 per cent or more during the winter months. So again the question, where does the capital come from? Has the AIA talked to the "energy" companies? To the Federal government?

Can energy budgets work? Where do the numbers come from?

The energy budget idea is attractive to architects. Some engineers, such as Arnold Windman of Syska & Hennessy, think it makes sense too. Writing recently in *Business Week*, Windman says that there has been too much leg ing and too little engineering applied to, fi all, air pollution, and, now, energy. He t that energy budgets could be develope business buildings if the sample is enough—in this case, at least 2,500.

Manufacturers of glass and lighting jucts would prefer to see the energy budge proach take precedence. They feel, and without justification, that prescriptive recoments for the building envelope and for candle levels limit the options of designer building owners, and unduly penalize building sub-systems.

The Flat Glass Energy Conservation of mittee has proposed a Model Energy Bi Bill, which gives values for the "designed imum annual energy consumption at the bing boundary excluding process equipme Btu's per gross square foot." Typical v are: 150,000 for office buildings, 125,000 schools, 175,000 for hospitals, 200,000 mercantile.

In support of the 150,000 figure for a buildings, the Committee cites a 1972 B0 (Building Owners' and Managers' Associa survey of 531 office buildings averaging 000 Btu/gross sq ft/yr. A "light energy st by consulting engineers Ross and Baru: aided by BOMA International, showe average of 122,119 for 86 buildings wi computer facilities, and an average of 172 for 144 buildings with computer facilities

Engineer Larry Spielvogel doesn't that meaningful energy budgets are all easy to arrive at. He cites the range of b numbers found in surveys. Further, he p out that energy consumption varies with of mechanical system—fan-coil, induvariable-air-volume; central vs. unitary energy, for one thing, can be very signif Also, he points out, there is no direct relaship between installed capacity of hvac ement and energy consumption.

There seems to be very little, if any cussion publicly of whether or not energy itself might be a sufficient constraint for banding energy—the constraint per sweetened a bit with capital tax reduction more efficient hvac equipment. Despit present disparities in energy costs across country, the feeling in Washington is that will even out, and everybody will pay more

On the other hand, considering the Administration's philosophy of letting the ticity of the market—the "real" cogoods—determine prices to consumers wonders whether tax penalties might b plied to excessive consumption of e above "budget" numbers.—*R.F.*

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90,000 sq. ft. Blakewood Elementary School, South Milwaukee, Wisconsin Architect: Py-Vavra, Architects-Engineers, Milwaukee, Wisconsin Heating, Ventilating & Air Conditioning; Walter R. Ratai, Inc., Milwaukee, Wisconsin General Contractor: Bauer Construction Company, Hales Corners, Wisconsin

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RECORD April 1075



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THE RECORD REPORTS

NEWS REPORTS BUILDINGS IN THE NEWS HUMAN SETTLEMENTS REQUIRED READING

Federal policies in housing, transportation and labor have shifted to new cabinet members. Clara Hills, the new Secretary of Housing and Urban Development, is expected to have little to do with initiating policy, but will see to it that HUD programs maneuvered through Congress last year get off the ground successfully. The new Labor Secretary, John T. Dunlop, is well known to the construction industry and although not making his views on the industry situation known now, he has indicated support for a boost in housing. William T. Coleman, Secretary of Transportation, sees a need to promote more investment in transit. Profiles of these new cabinet members appear on page 34.

Changes in Senate and House Banking Committee leadership may have significant impact on construction financing. With Wisconsin liberal Democrats Senator William Proxmire and Representative Henry Reuss assuming the chairmanships of the two Banking Committees, the nation's money markets, banks and thrift institutions can expect to be the targets of Congressional activity. Goals are to ease up the money supply, and aid the housing industry among others. For an in-depth profile of these two important public figures, see page 35.

The updated Dodge/Sweet's Construction Outlook for 1975 places new construction value at \$98 billion, up 5 per cent over 1974. Residential construction, with 1.4 million projected new starts, will lead last year by 11 per cent, but non-residential building is expected to decline by 10 per cent, with a 1975 value of \$30.6 billion. For further coverage of the Outlook, see page 57.

Changes in its construction management policies will be explained by GSA on April 23, in Washington. Changes in the GSA approach include: evaluation of construction manager qualifications; the scope of the CM's work; the criteria for CM selection; and the relationship between GSA, the construction manager, and the architect-engineer. Those interested in attending the briefing may contact Ms. Charlene Heeter at (202) 343-4731, or write GSA in Washington, D. C.

The International Architectural Foundation design competition has so far received 400 applications to participate in the design of a housing community in Manila. Entrants are being sought from around the world, and the deadline for registering is May 15, 1975. (See page 176 for details.)

EPA has announced state shares of \$4 billion for sewage treatment construction grants. The amount is said to represent a substantial portion of the funds which, under earlier Presidential direction, had been withheld from the allotment of sums for fiscal 1973 and 1974. The money will be divided among the states under the same formula that was used in the allocation of funds in fiscal 1973 and 1974.

GSA has issued a caveat emptor regarding "influence peddling" in A-E selection. According to the General Services Administration, it has come to their attention that there are certain public relations firms and similar organizations claiming to have "personal influence" in the selection of A-E firms for GSA projects. GSA warns that no such influence exists and that any allegation of such influence should be considered as false representation and treated accordingly.

Sir Nikolaus Pevsner has been awarded the Thomas Jefferson Memorial Foundation Medal in Architecture, presented by the University of Virginia annually to an individual who had made outstanding contributions to architecture. The April 14 presentation to the noted English architectural historian carries a \$5000 prize. Dr. Pevsner is known for his 46-volume work, *The Buildings of England,* and has authored numerous other books, including *An Outline of European Architecture.* He is presently professor emeritus of art history at Birkbeck College of the University of London.

The General Services Administration second Biennial Design Awards program has been announced. GSA Administrator Arthur F. Sampson said entries are encouraged from architects, engineers, interior designers, energy consultants, artists, urban planners and private industry. Entries must pertain to projects successfully bid or where construction was begun by December 31, 1974. Entries will be judged in May and awards announced in June. More information may be obtained from Walter Roth, Public Buildings Service, GSA, 18th and F Streets, N.W., Washington, D. C. 20405.

An architectural design competition for a community school center has been announced by the NIAE. The 1975 Hirons Prize is co-sponsored by the National Institute for Architectural Education and the AIA, through the Educational Facilities Committee of the New York Chapter. The competition is open to all persons in the architectural field under 35 years of age who are not enrolled in a full-time architectural academic program. Interested persons may obtain a copy of the program from: Byron Bell, National Institute for Architectural Education, 20 West 40th Street, New York, N.Y. 10018.

Migration away from metropolitan areas of the nation continues, says the Urban Land Institute. A December 19, 1974 census report shows that from March 1970 to March 1974, nearly 6 million people moved out of metropolitan areas; 4.1 million moved into these areas, resulting in a net migration loss of 1.8 million. Copies of the report, "Mobility of the Population of the United States, March 1970 to March 1974" are available at \$1.35 from the U. S. Government Printing Office, Washington, D. C. 20402.

New cabinet members have construction roles

Control of Federal policies in housing and urban development, transportation and labor has shifted to three new members of President Ford's cabinet. Only one of the three, Secretary of Labor John T. Dunlop, is widely known to the construction industry and in one capacity or another, Dunlop, a Harvard University economics professor, has been involved in trying to ease the industry's labor relations problems for 30 years.

In contrast, the new Secretary of Housing and Urban Development (HUD), Carla Hills, has little experience in either housing or urban affairs.

Before moving to HUD, Mrs. Hills headed the Civil Law Division of the Justice Department where she supervised the work of 237 lawyers and managed a budget of \$11.5 million a year. At HUD, she will be responsible for the work of 15,-000 employees and in charge of a spending program that President Ford expects to reach \$7 billion in the fiscal year starting July 1.

Mrs. Hills job: making White House decisions

White House decisions work Mrs. Hills has been likened to her predecessor at HUD, James Lynn, who—from the Ford-Nixon administration's point of view—so successfully managed the department that he was promoted to head the powerful Office of Management and Budget. Like Lynn she is a young, smart, successful corporation lawyer.

Mrs. Hills is expected to have little to do in the way of initiating or recommending pol-



Carla Hills

icy. She will find, as Lynn did, that all the significant decisions are made at the White House. Furthermore, she will find Lynn himself—a firm believer in the Nixon-Ford policies—sitting at the President's side. Instead, her main job will be to see to it that the new HUD programs that Lynn maneuvered through Congress last year get off the ground successfully. government can assist the na-

Those programs are: 1) The \$2.5 billion-per-year community development block grant program (which replaces the categorical grant programs that were frozen in January 1973) and, 2) The new Section 8 leased housing subsidy program for lower-income families (which replaces the Sections 235 and 236 housing subsidy programs also frozen two years ago).

The block grant program should not stir up major troubles-the money is passed out to the cities on a formula basis, and they are free to spend it with little supervision from HUD headquarters. The Section 8 program is something else: the Administration has claimed that it will stimulate literally hundreds of thousands of housing starts over the next couple years, while the housing industry and mortgage lenders say it lacks the incentives to do the job.

Coleman: has mass transit a strong voice at last? William T. Coleman moved into

the post of Secretary of Trans-



William T. Coleman

portation from a prestigious Philadelphia law firm, and though a lawyer by profession, he has had at least some exposure to the complex problems of national transportation policy. Coleman has been a labor negotiator for the Southeastern Pennsylvania Transportation Authority, which handles mass transit in the Philadelphia area, a director of Pan American World Airways, and a member of a research team during the Kennedy Administration that assessed the problems of rail service in the Boston-Washington corridor.

At DOT, Coleman will be on the firing line in taking another big step towards reducing Federal highway expenditures while promoting more urban transportation. But promoting more investment in transit will not be his only major project: the Administration is also faced government can assist the nation's railroads in finding the funds necessary for future needs. Coleman will also inherit the job of trying to convince Congress to relax Federal regulations in the transportation field.

In the highway-transit area, Coleman recently told a panel of senators at his confirmation hearing that more funds for transit capital projects may be needed beyond the present \$12 billion Federal commitment to transit over the next six years. However, he resisted any suggestions that the highway program should be totally abolished. Until transit facilities can be greatly improved, Coleman added, "Society's best hope is not turning away from the private automobile. For this reason, the interstate highway program as well as the rural program will have to be an important part of any over-all transportation system," he added.

While the Administration is committed to finishing the interstate system, it has also proposed a radical change in road funding. Under the program, expected to take the form of legislation soon, are funding changes designed to eliminate about \$5 billion in Federal roadbuilding authority. Interstate funding would continue at approximately \$3.5 billion per year, but Congressional authorization of long-term road financing beyond that level which presently exists will be scrapped. These funds will be moved out of the Highway Trust Fund and into general revenues for other uses, including transit; also planned are tax changes designed to limit the amount of Federal excise taxes flowing into the Trust Fund.

Dunlop: a respected pro with a tough new job

John Dunlop's involvement in the labor relations problems of the construction industry for the past three decades has been so deep as to prompt one observer to ask, not entirely in jest, "What are people of con-



John T. Dunlop

struction and the building trades going to do when one day they don't have John Dunlop around to solve their problems anymore?" Dunlop, 60, is best known for his experiences from 1971 to 1974 as a government wage-price controller: two years as head of the Construction Industry Stabilization Committee (CISC), followed by 11 months as director of the Cost of Living Council. More recently, he got construction labor management to agree on a joint committee to deal with industry bargaining.

However, he is a man of many facets and apparently boundless energy. He has a solid academic reputation as an economist—he was dean of the faculty of arts and sciences at Harvard before taking on CISC and returned there as a university professor last year—and has long concentrated his attention on the structure problems of the American economy.

As Secretary of Labor, Dunlop will add a strong voice of pragmatism to the inner councils of the Ford Administration. He will be part of the economic deliberations at the White House and, on the basis of his record and beliefs, is likely to come into sharp conflict with conservative advocates of stringent fiscal restraint such as Treasury Secretary William Simon, and Alan Greenspan, chairman of the Council of Economic Advisers.

Despite his long background in construction, Dunlop has not made known his views on what should be done specifically to aid the ailing construction and housing industries, although he did tell his confirmation hearing, "I believe the present recession is very heavily concentrated in the housing industry. . . I think stimulus for housing is appropriate at this time."

Dunlop is an advocate of the Government taking a much stronger hand in economic planning.

A long-time student of the collective bargaining process, Dunlop has applied this approach to many of his dealings, including the later stages of wage-price control. He has been criticized by conservatives for being too close to unions and letting them get away with too much. And a liberal economist who has known Dunlop for a long time says his mediator's approach frequently tends to give the most to the most powerful. Dunlop, he says, is a master of "unctiously giving the lion's share to the lion."-Stephen Wildstrom, Donald Loomis, John Higgins, World News.

Honor recipients announced by Al

Ten individuals, inclu U.S. Congressmen, h elected Honorary Me The American Institute tects in recognition of tinguished contributic architectural professio The honorary

ships, extended to per side the architectura sion, will be presented nual convention of th be in Atlanta, Ga., Ma The new honora

bers are: Repress Thomas Ludlow Asl Ohio); Augustus Baxte tive director of the Phi Architects Workshop Biddle, president of tional Trust for Historic ation; Representati Brooks (D.-Tex.); J Brown, director of the Gallery of Art, Was D.C.; Marvin B. Durn

tle attorney; Philip chairman of the board mer, Siler, George A economic consultan Kory, director of co development, N.Y. Sta Development Corp Robert M. Pease, e director, Allegheny Co on Community Deve and Bernard Weissbo ident of Metropolita tures, Chicago.

The AIA also ar that Van B. Bruner Jr. been named as the rethe Whitney M. Young tion for 1975. Charact the Jury on Institute H an "eloquent spokesm minority architect," Br hailed for his "dedicat improvement of opp for minority architect challenging and inspir cacy of minority cause

The Cummins Foundation, Columb has been selected to re Institute's 1975 Citati Organization. The Fou efforts, said the jury made Columbus a tectural showcase and the best possible ex how architecture can the physical environ the quality of life."

The 1975 AIA M Research, awarded ar an individual or to a zation for distin achievement in research to architecture or the ment, will be awarded ronmental Research ar opment Foundation City, Mo., for its "sizab bution to research on th ioral response to the tectural environment."





oxmire

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nking chairmen may shake money markets

feisty Wisconsin libnocrats, Senator Wilexmire and Repre-Henry Reuss, as the men of the Senate and Banking Committees, ousing policy, as well I guidelines and coninstitutions that proconstruction industry's

will be affected. years the nation's arkets, banks and thrift is have operated with erference from Congislation affecting the not infrequently own between the Sen-House Banking Comhen they were headed or John Sparkman (D-Representative Wright D-Tex.). While both mitted to strong govsupport for housingeir successors-the es often proved inefgetting legislation enow, Proxmire has rearkman via the senior-(with Sparkman movad the Foreign Relanmittee) and Reuss has Patman in a coup he seniority system, from fourth place on nittee to the chairmanh have been nurtured opulist Wisconsin polve waited nearly 20 their chairmanships, determined to make swiftly.

prescription: ion on money

Wisconsin duo do not o-eye on everything, nediate changes are in : pressure on the Fedrve to ease up on the pply, an effort to beefcontrols in concendustries, and a rescue i for housing.

he long range, creation le agency to regulate n's banks and a subverhaul of financial in-, including moves to ings and loan associaore competitive with e on the agenda. Both chairmen reject, however, two policy positions taken by the Democratic party: all-out wageprice controls and a new Reconstruction Finance Corporation to bail out failing companies.

Proxmire is the better known of the pair, having been in the headlines frequently with attacks on waste in the Pentagon and assailing bailouts for bankrupt corporations.

Reuss is widely conceded to be the most knowledgeable House member on economic issues, particularly complex international monetary questions. Critics wonder, however, how effective he will be in negotiating controversial measures through the legislative shoals. A senior Republican on the Committee, Representative Chalmers Wylie of Ohio, sees Reuss as a "charge-down-the-field type when he gets an idea, but it remains to be seen how skilled a negotiator he will be." Overall, however, he expects Reuss to be a "fair and effective" chairman who will give everyone a chance to be heard-something he says Patman did not do. But Wylie worries that the thrust of Reuss' chairmanship will be to "invade the marketplace (as with credit allocation) and impede rather than encourage capital formation."

Reuss for openers: an eye on Federal Reserve

Reuss' first bill through the House was a resolution expressing the sense of Congress that the Federal Reserve should conduct monetary policy this year in a manner designed to lower long-term interest rates. He charges that on the record the Fed has followed a "disastrous" stop-start policy, and he wants the extremes ironed out. He is not a perpetual "easy money" man, however; in hearings last April he was chastising the Fed for letting the money supply grow too fast in the previous two years. "At the time I was saying stop the drunken sailor-ing, and so was Senator Proxmire," he recalls. Proxmire also feels the Fed is too much a power unto itself and should be brought more under the policy direction of Congress.

Both argue for more

investment in social purposes Another prominent issue this year will be credit allocation. Democratic leaders in Congress have embraced allocation as a party position, and the two banking committees will be holding hearings. Proxmire is cool to the idea, except that he would consider ways of requiring banks to put more of their lending into the housing field. He is also interested in the possibility of requiring the Fed to buy more housing paper, or use the discount rate to steer more money into mortgages.

Ruess has introduced a bill ordering the Fed to allocate credit to "priority" social purposes such as housing, small business and "productive capital investment" and away from conglomerate takeovers, currency speculation or bidding up inventories. Already a compromise is in the works, however. The beleaguered Fed is expected to propose ways of beefing up the present voluntary "affirmative action" program under which banks are supposed to be channeling more credit into social-priority lending on their own.

On the housing front, a bill subsidizing mortgage interest for middle-income citizens as a way of moving the existing housing surplus off the market, is expected to clear Congress swiftly. The government would pick up the tab for interest charges over 6 per cent, phasing out the subsidy over six years. Presumably homebuyers' incomes would grow enough during that time to enable them to pay the full interest charged by the time the subsidy runs out.

Proxmire has also been a strong supporter of government subsidies in the Section 235 and 236 programs. And the committees may be getting into legislation to prevent mass foreclosures on homes. Several proposals to bail out homeowners unable to meet their mortgage payments have been introduced, but the committees have not yet put them on their priority agendas.

High on both committees' agenda are' proposals for variable rates on mortgages, with Congressional pressure likely to be against the idea. Congress has 90 days to stop the Home Loan Bank Board from authorizing variable rates. The thrift institutions are supporting the proposals, but the AFL-CIO and consumer groups are opposed and commercial banks are expected to stay neutral. Twice before the agency has backed down under Congressional opposition.

A set of complicated problems will face the two new chairmen when they get down to legislation aimed at restructuring the nation's financial markets. It is far from clear where things will come out.

The Administration is expected to resubmit proposals based on the Hunt Commission's recommendations which got nowhere in the last Congress—but with more hope of action now. Basically they are aimed at letting savings and loans handle checking accounts and broaden the scope of their lending beyond residential housing, while getting other lenders more into mortgage lending and increasing competition in the industry.

Proximire is leery of anything that would jeopardize the S & L's favored position as generators of home mortgage money, including an end to Regulation Q which lets them

NEWS REPORTS

pay higher interest than fullservice banks, and Treasury is backing off its proposed phaseout of Regulation Q. To Reuss, Regulation Q is "philosophically all wrong," but he sees no way of ending it except as part of a complete overhaul of financial institutions. "Our highly compartmentalized banking system is part of the problem that periodically hits housing," he figures. But he has not zeroed in on this problem yet, and thinks another commission including legislatorsnot just industry representatives-might be needed to study the whole thing once again. Treasury is also ready to include credit unions as mortgage lenders, which will win some friends for the package on Capital Hill.

In any event, the banking panels which have been rather sleepy bailiwicks for the past few years are likely to be the storm center of a great deal of controversial legislation for the next few years. —David Secrest, World News Washington.

Grand Central loses landmark status

Late in January, State Supreme Court (New York) Justice Irvin H. Saypol invalidated the landmark designation of Grand Central Terminal in New York City, paving the way for what many fear would be either demolition of the structure, or construction of a 59-story office tower over it.

The court decision did not question the constitutionality of New York's landmark laws, but did find that Grand Central placed an economic hardship on the owner, Penn Central, by preventing the railroad from earning income from its property. However, in the current soft commercial space market in New York, the feasibility of building now on the site is questionable; and a Committee to Save Grand Central Station has been formed in the meantime to overturn the Court's decision.

The Committee includes, among others, Philip Johnson and Paul Rudolph. There is also a national wing headed by William Marshall, AIA president, and James Biddle, National Trust for Historic Preservation.



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Piper's Alley, Chicago: nostalgia and Victoriana enrich shopping mall

According to the architect of this project, Stanley Tigerman, Piper's Alley in Chicago's "Old Town" has over the years remained a "nostalgic niche, small specialty shops clad in the garb of Queen Victoria." With a desire to retain and expand upon that notion, Mr. Tigerman-through some remodeling, but primarily by new build- ground floor has for decades

ing-plans to expand the Alley into an internalized vertical commercial mall bridging (below) over Wells Street and extending 750 feet along North Avenue (see above). At either end a major drug store and a grocery store anchor the plan, with specialty stores in between. The character of the

been reminiscent of the Crystal Palace era, hence the English mannerisms (see section, left). On other floors, store fronts approximate Scandinavian, Art Deco and other regional, historic commercial moods seen since the industrial revolution. The first stage of the project will begin in June, with the remodeling of a garage into shops.



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iction begun on Maryland synagogue

1976 completion date red for the 55,000ot Congregation B'nai nagogue Complex in mery County, Maryhen and Haft, Holtz Karabekir + Associates rchitects and planners oject, a masonry struc-

ture to be located on a 13.5-acre wooded site near Washington, D.C. The spaces include a 600seat main sanctuary expandable to 1700. The vaulted sanctuary ceiling (right) "floats" on a ribbon of glass, and is supported by four columns, 70 feet on center. Classrooms are located at left.



gned this ten-story bank arters under conon at Summer and ey Streets in Boston. The will be set back 50 feet

chitects Collaborative, from the corner, allowing for an outdoor park with trees and benches. A two-story main banking floor is planned, with escalators connecting it to a mezzanine.



Medical administration building under construction

This \$7 million administration building for the Woodruff Medical Center at Emory University in Atlanta was designed by Heery & Heery Architects and Engineers. Situated on the high point of the site, the building is

concrete, with red Spanish tile roofs and brick pavers inside and out. The building's triangular plan reflects circulation patterns across the site, and provides a plaza area as well, adjacent to an interior exhibit area.





Addition to Washington's National Airport started

Completion is expected for the fall of 1976 on this Allegheny Airlines Unit Terminal designed by Giuliani Associates. The \$8 million project will include a skylighted ticketing lobby (above) featuring a kiosk type ticketing counter, departure lounge with four gates, and ground level aircraft support facilities. Efficient passenger flow is expected in the single-level scheme, which eliminates stairs and escalators. Construction was begun in mid-November of last year.



Red cedar comes back on the job after sixty years.

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HUMAN SETTLEMENTS: WORLD NEWS

honors four comto planned towns

ary 10, 1975 Dr. Urho n, President of Finland d the Tapiola Medalour distinguished pero have made a "signifiribution to the creation nunities planned to a social and psychol needs of human

eiving the award were: alto (right); Otto-livari in (left), teacher and 3ob Frommes (second 🛓 ht), managing director Société Nationale des ons à Bon Marché, Lux-; and Frederick Guthond from left), formerly t of the Washington or Metropolitan Studies. Gutheim, who is a in the firm of Gut-eelig/Erickson, Van-P B.C., was instrumental g up the International tural Foundation (see D, March 1975, page ch is sponsoring an innal design competition sing in Manila. His Arthur Erickson, is the onal advisor to the com-

Tapiola Medallion was d in 1971 to commemoprinciple that communing should never lose he needs of the individpiola is almost comlow, and the Housing tion Asuntosäätiö is g a second project, the town of Kivenlahti. s the town center and a ial cluster of Tapiola. n center was designed e Ervi, who won an innal design competition Almost 80 per cent to in Tapiola were allostate-subsidized hous-6,000 persons in both l low buildings.)

e following are exremarks by Mr. Guton receiving the Medal-

piola found its origin in s national reconstrucblem of the early 1940's nassive resettlement of on and the growth of



towns had revealed the inadeguacy of the conventional apparatus of housing and town planning. But its realization long after these immediate needs had waned was due to the pragmatic outlook and persistence of Heikki Von Hertzen, the managing director of the Housing Foundation. Widely known for its social concepts, its planning innovations and its architectural qualities, Tapiola has been studied equally for its resolution of the problems of housing finance, land development and central city-suburban relations. To the United States it has shown what private initiative can do.

"Today, when the city is widely regarded as an environmental problem, one surveys the world-wide experience with new towns with a fresh appreciation of this aspect of Tapiola. One does not have to eat the new towns doctrine as hot as it

was cooked in order to subscribe to the need for greater social planning and participation.

'I shall conclude these brief remarks by reflecting on the significance of Tapiola today. Its importance is no longer that of a concept but of a realization. Here one sees the interaction of social and architectural ideas with the stubborn realities imposed by time, money, politics, organization and the other worldly considerations. From being a subject of critical analysis, Tapiola has become the material history. In the panorama of new town failures, not simply of projects but of disasters of programmatic scale, the success of Tapiola requires historical interpretation. How did it survive the forces that have prematurely aged Cumbernauld and made it a passing fancy that converted the promise of Reston as an alternative to suburbia to another form of suburbanization? That have placed the indelible stamp of bureaucracy upon the new towns of Britain and the Soviet Union alike?

"An urbanizing world demands answers to these questions. They will be asked in the 1976 conference of the United Nations on human settlements. One would like to think that Finland could offer there in Vancouver some graphic description in which pride of accomplishment is balanced by a maturity of historical interpretation that will allow the meaning of Tapiola today to be given a worldwide application equal to its worldwide renown."

World Congress of UIA will meet in Madrid in May

The 12th World Congress of the International Union of Architects (UIA) will be held in Madrid May 5-10. Organized on the theme "Architectural Creativity and Technology," the Congress will feature speakers such as Giancarlo DeCarlo, Italy; Frei Otto, Germany; Kenzo Tange, Japan; Paul Rudolph and Luis Sert, USA; Oscar Niemeyer, Brazil; James Stirling, United Kingdom; and Arthur Erickson, Canada. (Mr. Erickson is the official advisor to the UIA-conducted design competition mentioned on this page in the Tapiola Medallion story.)

Congress regulations, programs, registration forms and fee schedules are available from AIA, Washington, D.C.

Manila competition attracts Texas students

Five Texas Tech University architectural students claim they are benefitting this semester from a large dose of cultural shock, and they're determined to use their experience to improve urban life.

The five are members of a nine-man student team—working with three faculty members—who have entered a competition offered by the International Architectural Foundation, Inc., (RECORD, March 1975, page 13) to design an environment for urban slum dwellers of Manila.

To get a better understanding of slum conditions in Manila, the five students made a three-week visit to Manila in December, to an area called the Tondo District, which has the highest concentration of inhabitants in the city. Within the Tondo there are 180,000 people, the students report, giving it a density of 685 people per acre.

While in Manila, the architectural students visited with officials of several government agencies to learn the parameters of the problem, and with community organizations. The Filipinos, they said, had done a detailed study of the situation and were helpful in sharing data and planning concepts.

The students also visited with individuals in the Tondo district to learn how they earned their livings, what they wanted out of life, how they looked upon the inevitable move from the Tondo which is soon to become an international port area.

"We found a surprising sense of community among the people," one student said, "and we want to design a new environment which will protect this valuable feeling."

The team hopes to develop an urban design approach which will refine strategies for understanding and responding to the character of people and their places.

Working with the ninemember student team are architecture professors William Stewart and Dudley Thompson, who went to Manila, and John White who did not.

(At this writing, over 400 architects and teams have entered the competition. For entry information, see pages 176-177, this issue.)



Sullivan versus Burnham? It's now Burnham versus Sullivan

BURNHAM OF CHICAGO, by Thomas S. Hines; New York. Oxford University Press, 1974, 445 pages, illustrations, \$19.50.

Reviewed by Edmund M. Bacon

The conflict between Daniel Burnham and Louis Sullivan, those titans of the once-fecund Chicago school, is an issue which is as bright today as it was when these giants first articulated it during the decades around the turn of the century.

At first, of course, "Dan" Burnham was the darling of the establishment, the friend and co-worker of such people as Cyrus McCormick and Frederic Delano. Louis Sullivan, physically wasted and financially impoverished, was the voice from the wilderness. As time went on the Louis Sullivan cry was picked up by a growing number of "modern" architects, until they themselves became the new establishment. Anyone who dared to say a good word for Daniel Burnham was immediately pounced upon, and branded with those pejorative words, "City Beautiful Movement," which, for some obscure reason, were supposed to represent everything that was reprehensible. This type of thinking impregnated the whole structure of the intellectual establishment, and still is mindlessly repeated as the new truth except in such arcane corners as the pages of the Journal of the Society of Architectural Historians.

Daniel Burnham of Chicago by Thomas S. Hines restores the discussion of this conflict to the level of a rational discourse. The value of the book lies in the fact that it is a serious attempt to restructure the issues raised by the Burnham-Sullivan conflict in the light of what we know today. To my mind this restructuring is of very great value and is long overdue.

Lest by my ponderous introduction I give the impression that this is a formidable, academic type of book, I hasten to say that it is a very warm, personal biography of a very interesting and enjoyable character, and that the book is beautifully written. When I first heard of it I wondered why, in these days of paper shortage, a new biography was needed in view of Charles Moore's 462-page two-volume biography of Burnham, first published in 1921 and recently republished by Da Capo Press. The answer lies in the fact that Hines knows how to write, leavened by the historical perspective that has accumulated during the period between the two books. Unfortunately, in terms of size, layout and quality of illustrations, we have gone way downhill since the 1909 "Plan of Chicago" was put out under Burnham's supervision. In terms of communication the contrast between this and the Hines book is startling, the latter most assuredly not communicating by its design the ebullience, stature and breadth of view of its subject. This handicap is largely offset by the freshness of the writing, which never lags.

This is a many-faceted book. Even if one were not interested in architecture or city planning, nor especially in Burnham the man, one would likely find the book rewarding because of the window it provides on a significant period of American history. Here the writer's skills come on full force. Through a judicious intermix of separate documentary fragments and sociological backgrounds, Hines brings alive many of the forces that were beating upon Burnham and his contemporaries, and which are shaping our lives today.

At this point I would express a slight disappointment. While I think Hines succeeded admirably in connecting Burnham with historical movements one or two decades before and after his work, I do not think he did as well in relating Burnham to his deeper roots going back to the earlier history of this country, nor to the longer-range implication and impact of his work. The discussion of the interrelation of Burnham's and L'Enfant's approach to the planning of Washington is superficial, and, while frequently mentioned in the book, the debt that modern city planning owes to Burnham was not adequately covered.

Details stand out. I wish even more stress had been laid on the basic plan and interrelationship of buildings and landscape in the 1893 World's Columbian Exposition, and its long-term lessons, such as: the plan is more important than surface stylistic manifestations. I wish he had discussed the fact that Daniel Chester French's colossal figure of the Republic turned her back on Lake Michigan, probably because this fact intrigues me. But under such a broad, generous, lucid ambience, all is forgiven.

It is fashionable nowadays for academics and writers to take the disembodied view of the pure intellectual, to avoid at all costs expressing their own view of the value issues involved in the work they are doing, and so render themselves invulnerable to the accusation of error. Hines does not slide into this happy Nirvana.

In his discussion of the Sullivan-Burnham conflict, Hines is dealing with a very difficult issue. For some reason this issue seems to strike a very sensitive nerve, and almost all references to it have been highly inflamed. Hines' description of it is measured, objective, fair and fascinating, and, I think, will carry along partisans of either side up until the end.

Then, thank God, he is willing to come to a conclusion. The last sentence of the book is a resounding declaration, and I leave it to you to read the entire book to find out what it is but don't read the end first.

Also received

INTERIOR SPACES DESIGNED BY ARCHITECTS, edited by Barclay F. Gordon; New York, Architectural Record Books, 1974, 230 pages, illustrations, \$22.50.

A large collection of architectural interiors organized according to use—civic and community, business, teaching, worship, selling and display, dining and drinking, performing arts . . . and "living."



Mr. Bacon was executive director of the Philadelphia City Planning Commission from 1949 until his retirement in 1970. In this role he began a continuous program of rebuilding for which Philadelphia has become famous. He is the author of Design of Cities.



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1972 winners: Mercy Hospital II, Coon Rapids, Minn., designed by S.C. Smiley Assoc., Minneapolis. Not shown: Westinghouse Nuclear Center, Monroeville, Pa., designed by Deeter Ritchey Sippel Associates, Pittsburgh. And the Energy Center, Mount Sinai Medical Center, Miami Beach, designed by The Smith Korach, Hayet, Haynie Partnership, Miami, Florida.



haeuser World Headquarters Building, Taco designed by Skidmore, Owings & Merrill, San Francisco. Not shown: General Electric River Works Program, Lynn, Mass., designed by GE Lynn, Mass., Constructi and Engineering Sectio And the Boca Raton Comunity Hospital design by The Smith, Korach, Hayet, Haynie Partners Miami, Florida.

1973 winners: Weyer-

1974 winners: Desert Research Institute, University of Nevada Systems, Boulder City, Nevada, designed by Jack Miller & Associates, Las Vegas, in association with Arthur D. Little, Inc., Cambridge, Mass. Not shown: Federal Building, Saginaw, Mich., designed by Smith, Hinchman & Grylls Associates Inc., Detroit.

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The Awards

Winning architects and/or engineers will receive the Steuben Crystal sculpture at left. Owners or clients will receive other Steuben Crystal awards.

The Awards Jury for 1975

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Unless Your Building Ca You May End Up wit

A report to executives from Johnson Controls.

B uildings today are in trouble. Demanding tenants, fastchanging firecodes, energy short-falls, soaring crime rates, a fitful economy are just some of the problems your building must overcome if it's not to end up in distress.

Listed here are some of the things a modern building can and should do to meet these pressing problems. Prepared by Johnson Controls, the experts who have designed and installed more than half the computerized automation systems in U.S. buildings, it offers you a quick, easy way to measure a building's obsolescence. You may find some of these items mind-boggling. But they are routinely performed by many modern buildings – buildings your building must compete with.

Compare how your building measures up. To keep abreast of competition, it should do at least 40 of these things. Send for the 24-page booklet offered below. It tells you how you can "add on" automation, system by system, to make your building perform with the best.

To Stay in the Running, Your Building Should Have an Automated Firesafety System That:

1. Anticipates fire. Sniffs out products of combustion before a fire can start.

- 2. Detects smoke or heat or flame.
- 3. Gives the alarm in under 5 seconds.
- 4. Calls fire department automatically.

5. Exhausts smoke, heat and deadly gasses from the fire area.

6. Automatically closes fire doors

to create safe areas,

7. Projects a plan of the fire floor onto a central illuminated screen.

8. Displays instructions to building operating personnel for evacuation, firefighting.

9. Broadcasts prerecorded and actual voice commands throughout the building, telling people what to do, where to go, when, and *why*.
10. Listens to what stranded people have to say, and activates 2-way communications.

11. Determines location, extent and progress of fire for firefighters.

 Masses elevators at ground level to rush firefighters to the fire scene.
 Puts firemen in full command of elevators and communications with a control panel made operative by fire department key.

14. Protects itself by automatically bypassing burned areas, to keep vital information flowing.

15. Provides a fire case history, including a typewritten stage-by-stage record of alarms and a taped record of all voice communications and replies.

A Failsafe Security System That:

16. Gives the alarm the instant entry is attempted.

17. Identifies the exact point of intrusion by projecting a floor plan of the area on an illuminated screen.

18. Turns on the lights, if required.19. Zooms in on the intruder with closed circuit television.

20. Calls the police automatically.
21. Permits entry only at specified hours, using unpickable card readers in place of pickable key locks.

22. Lets you change locks instantly, electronically.

23. Blocks main passageways, safes, and confidential files with a cordon of silent electronic sentinels that detect the slightest movement.
24. Listens for screams. If a victim cries out in a laundry room, elevator, stairwell, it gives the alarm instantly
25. Sounds the alarm if the system is tampered with, even when off.

An Automatic Energy Conservation System That:

26. Plans heating and cooling requirements with programs considering occupancy, direction of sunlight, cloud cover, wind force humidity, and other variables.
27. "Hunts" to seek out the most economical mixture of outside air and recirculated inside air.
28. Uses 100% outside air for

"free cooling" when outside air is a the right temperature.

29. Eliminates unnecessary heating whenever possible, by admitting only the barest minimum of outside air to meet codes.

30. Sets temperature higher or lower automatically at night to save heating or cooling costs.

31. Turns non-critical equipment or and off automatically to cut costly peaks in electric demand bills.

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32. Centralizes all building system monitors and controls at a single, one-man control center.

33. Interfaces all separate building systems to form a single, unified automation system.

34. Computer-manages this unified system with superhuman speed and efficiency, using a computer built especially for building automation.
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of points ocated inside nd outside your building. 66. Reads, electronically. *housands* of ncoming reports ber minute. 87. Remembers these readings and

keeps them on file. 88. Produces filedaway information at the ouch of a button.

19. Makes lightning calculations based on information received, to arrive at an intelligent decision.

40. Executes decisions at the right time and in the right sequence for simultaneous, automatic, exacting control of heating, cooling, ventilating, humidification, firesafety, security, lighting, communications and clock systems.

11. Performs innumerable management functions: keeps daily totals, makes efficiency reports on equipment, maintains a running summary of building operation costs.

12. Takes orders and responds in English (operation can be learned in as little as two days).

A Built-In Service-Maintenance System That:

43. Reports equipment emergencies by both visible and audible alarms.

44. Signals all abnormal equipment *rends* so they can be dealt with before they become emergencies.45. Shuts down endangered equipment automatically.

46. Contacts a repairman if an important motor breaks down in the niddle of the night.

a service-maintenance contract made with experts who know computerized building automation.

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ARCHITECTURAL BUSINESS

project scheduling system that really works

e notion of a computer-linked system for rical-path scheduling and monitoring of the ole building process from pre-design pugh construction has engaged the attention some first-rate technical minds for many trs. And it has been frustrated many times in bales of printout stacked unread on the nstruction shack floor—or locked up like temy documents in the credenzas of design frees.

The problem has not been one of technifeasibility—despite the inevitable setbacks of the GIGO principle (garbage in garbage out), overconfidence, and overkill of manageable detail. The real problem has been the slow maturing of the process and its applications in a rather forced transfer from the military-industrial beginnings of CPM and PERT to the multi-disciplined and zealous professional and entrepreneurial mix of today's general building ownership, design and construction.

The article that follows is a detailed description of a construction scheduling system developed out of the resources of the Turner





ure 1. Data-phone terminals at several Turner ces "talk" directly to a central computer services in Ann Arbor, Michigan. Date-related CPM ints, such as those on the wall, can be plotted by computer and updated via the oscilloscope cone at the terminal. Conventional typed printouts received at the terminal being operated by the hor, Garrett Thompson, in the New York office.

ew years ago, CPM was viewed by many THE solution to the organization, schedul-, monitoring and control of the building bcess. Based on early (1956-1958) critical h method experiences of DuPont in engiering and construction and the program illuation and review techniques (PERT) of the vy in Polaris missile development in 1958 1960, those expectations seemed warranted.

In the decade and a half since Polaris, instruction companies have used the critical the method as a scheduling aid, but, the ults have often been disappointing. One of e reasons has been the tendency to view M as a cure-all and the failure to realize it the output of any CPM system is only as of as the logic that went into its creation d the willingness of all concerned to read, derstand and apply that logic. A CPM sysn never could actually define how a project build be constructed; it can only refine and mbine information given initially.

More specifically, some of the reasons for

CPM's relative failure in the construction industry have been insufficient training of project personnel; many managers' apprehension about the computer-dependency of the system and a fear of its inflexibility (and their subsequent accountability); and the fact that schedules were often prepared *for*, rather than *with*, or *by* project staff, leading to feelings of resentment and a non-supportive attitude toward the specific schedule. There has been the additional major problem of excessive detail in traditional CPM schedules leading to inflexible, overcomplicated networks and voluminous computer printouts which inhibit use by job management.

Turner Construction Company has maintained that CPM, if properly applied, could offer many benefits beyond those of more conventional scheduling techniques and could provide the basis for an effective scheduling system. So work continued through the 60's and early 70's to develop a method that would overcome the above difficulties and create a comprehensive, easy-to-use system. Today, we feel that this belief and continued development has paid off in the form of Turner's "Project Scheduling System."

Philosophy, concepts and criteria

The Turner system is designed to provide the user with an effective technique for scheduling, monitoring, and controlling work which must be completed within acceptable resource parameters; i.e. time, cost, manpower, materials, and seasonal effects. Implementation of the system has complimented other widely used scheduling methods such as, manpower controls, bar charts, work-in-place analysis, and so forth.

There are three prime objectives of the project scheduling system: first is a welldefined, realistic schedule plan; second is a visual means of conveying this plan to all levels of project management with a timely updating and monitoring procedure; third is to develop adaptable feedback schedules in order that optimum results may be realized and preset completion dates firmly held. This is called "recovery planning" in the Turner lexicon.

The visual output of the project planning system is a computer-plotted, time-scaled, critical path network that illustrates activities and their logic relationships. All information describing an activity (the work item number, description, duration, and interdependencies) is plotted on the network. Although great emphasis has been placed on the use of the plotted network as the primary project scheduling document, the system also offers to the user a full range of conventional printout reports, sorting out activities by performer, time frame, milestones, or other useful categories.

The key element to success of the system is the ability to easily update the current schedule and turn-around the results in the shortest possible time in order that necessary action may be taken. Using the graphic display as the prime tool of the system, the recording of actual field progress and changes to the over-all plan can be maintained and monitored at the field level. When a formal update is needed, it can generally be produced in a few days from the time a scheduling engineer obtains the information. Due to the simplicity of the system, a small number of logic changes in a given time period may make a manual update more realistic. Thus, the system is self-sufficient and requires a minimum of corporate staff services.

The operational costs of running the system compete favorably with existing scheduling packages. Where costs of construction and benefits from early occupancy are substantial, proper application of the system may pay for itself many times over through the savings of time and related dollars. Of course, costs depend on specific applications and are related to the amount of detail generated.

Several project control concepts are inherent in the Turner system and are essential for its success at the operating level. A key one is the philosophy of "early start" which gears management to think in terms of starting activities as soon as possible, rather than at the last available moment. Such a philosophy stimulates a search for activities which could start earlier than originally planned, e.g. when an activity *can* start vs. when it *must* start.

A second concept in project control involves the level of network detail. Here, the aim is to develop a level of detail necessary to monitor or control significant activities of the project, but without providing unnecessary detail. This level of detail is directly related to the type of project (high-rise, hospital, commercial, industrial, etc.), to the complexities of the project, and to the type of contract (construction management, general contract, consulting, pure construction services). Throughout, the aim is to avoid the high degree of network detail which has in many cases proved unworkable. An effective plan must provide the minimum level of detail which can provide a sound basis for the monitoring and control of significant project elements. At the early stages of a project, emphasis should be placed on developing in adequate detail the schedule for the next 6 to 9 months. Actual progress will dictate the degree to which activities previously developed on a more summary basis need additional controls in the form of a more detailed definition of the work. This may be accomplished by means of separate subnetworks or by expanding the current level of network detail.

Inherent in the Turner scheduling philosophy is the idea that one makes greater effort to



Figure 2. Process elements and feedback flow of the computer-linked Turner project scheduling system.

adhere to a schedule that he has helped establish, rather than one which is imposed upon him by some outside source. Initial and continuing involvement of the project superintendent is essential. His commitment to and support creates both a realistic initial plan and one which he will *use* during the actual construction process. Finally, and most important, is the concept of *recovery planning*. With scheduling objectives agreed upon for both the short and long term, the projects completion date is determined and "locked in." Any variances in progress compared with the schedule will indicate "slippage," and become the basis for formalized action in the form of developing specific recovery plans to return the project to its initial time objective. By keeping end dates fixed, reassessment studies evaluate alternative construction schemes (unusual expediting, shift work, logic revisions) in order to accomplish the end objectives.

The project scheduling cycle

The project scheduling cycle is the process by which the project schedule is developed, reviewed and monitored. The cycle is illustrated in *Figure 2*, and a detailed discussion of each stage follows:

Stage 1, the input phase: At this stage, the project manager and/or the project superintendent along with a scheduling engineer and members of the project management team organize the information necessary for the development of a preliminary project schedule. This initial involvement of the project staff is vital to the establishment and support of the computerized project schedule. It becomes the responsibility of a Turner scheduling engineer to stimulate and encourage discussion during the planning phase. Activities should be forced to start as early as possible, thus supporting an "earlystart philosophy." However, realistic constraints to the start and finish of activities should be recognized, such as: manpower, costs, logistics, flow of work, etc.

A key to the success of any project schedule is the degree of detail which is developed. Prior to drawing the network diagram, consideration should be given to the level of detail. It is important to recognize that there are two distinct concepts involving the level of detail. The first concept deals with the number of different contract items to be delineated on the schedule. The second concept deals with the dissection of each of the contract items.

As an example of the first concept of level of detail, consider the scheduling of every item of work handled by each trade or subcontractor. This has been done in the past using CPM software packages and has met with varying degrees of acceptance and success. A second approach is to focus planning efforts on identifying those contract items which most often control the flow of work on a project. In general, this approach has resulted in the production of a much more effective and more manageable schedule.

As an example of the second concept of level of detail, consider the scheduling of two projects similar in construction but different in size. The larger project may require a greater dissection of the construction activities to provide the same control as the smaller project. There may be little difference in the type of work activities scheduled, but there will be a significant variation in the number of monitorable activities scheduled.

The most important schedule planning tool is a project master schedule. This schedule should be developed at the beginning of the project and used to set the framework for all detailed schedules.

The master schedule is made up of all the applicable important items in the project delivery process—i.e. land acquisition, budget approvals, demolition, clearing, surveys, borings,



120 (15)

170 (10)

190(10)

95 (15)

€5DS

130 (10)

140 (15)

←IO DS

160 (15)

180 (5)

(25)

200 (15)

(15)

Activity 101 lasts 2 weeks a activity 110 can start upon completion of 101 an lasts 4 weeks (which equals 20 work days).

Activities 130 and 140 can start upon completion of activity 120.

After 2 weeks from the star of activity 150, activity 160 can commence. The notation "10 DS" signifies a delayed start of 10 days (or 2 weeks) for activity 160 from the start of activit 150 which is implied by the time scale.

Activity 180 cannot start until week 6, or until activities 170 and 175 finish. H activity 170 can be delayer finishing to week 6 withou changing the start of activity 180. This allowable delay is called "float". 175 directly affects the start date of 180 and creates the float in activity 170









Activity 240 cannot finish until 5 days after the finish of activity 230. The completion of activity 230 can float one week withou affecting the completion of activity 240.

DS = Delayed Start DF = Delayed Finish

Figure 3. Logic relationships of the network pl based on a scale of 5-day weeks.

najor design phases, and other key milees. In order to obtain this information the ect manager must communicate with all of parties who are involved (client, architect engineer, etc.), visit the site, analyze the struction market, note the status of related vities such as site acquisition or fund allotits, and, in general, gain an overview of the pr tasks which must be accomplished from time of initial development to completion are project.

e 2, the preliminary project schedule: e project management has organized the mation which will define the preliminary dule, the scheduling engineer will begin ing the working time-scaled network. It is ested that the working network diagram me-scaled in order that manpower distrion, flow of work, and seasonal effects may onsidered.

The diagramming technique used is a of CPM network diagramming termed precedence method." Through the use of ous overlapping types, logic relationships veen activities are described. There are e types of overlap: the "E" type or end-to-, the "DS" type or delayed start, and the " type or delayed finish. By being able to lap it is possible to produce a more realand workable relationship between activiand reduce the number of total project aces required.

e 3, basic CPM package: After the handn network has been reviewed by project agement, the schedule is transferred to processing format and is processed by the I software program. Estimated dates are ulated as the program makes a forward through the activities based on when aces can start and finish. Required dates are ulated as the program makes a backward through the activities based on when aces must start and finish to meet an estabd project completion date. The program is n a time-sharing mode, with terminals lod at some 12 territory offices. Off-line data is provided by means of a tape cassette ce.

Once all format and data input errors have a corrected, the scheduling engineer will ate the printing of a work report titled, SWI ort (succeeding work item report). All items formation shown on the hand-drawn netk diagram plus calculated data are incorted in this report; i.e. preceding work s (PWIS), succeeding work items (SWIS), nated and required start and finish dates, float, total and remaining duration, bindcodes, critical path designation, work item bers, work item descriptions, and milee critical activities.

e 4, plotter software program: Step four is plotter software program phase and is rethe point which separates the Turner syss output from that of more conventional ems. After input data are checked for errors he scheduling engineer, he can either initia report or a plot of the schedule or both. hin the software plotting program, the user has a high degree of flexibility, with many available options. Some of these options are : 1) banding groups of activities; 2) plotting only specific activities, such as mechanical or electrical; 3) plotting a specified time period; 4) graphically identifying the critical path; and 5) designation of procurement activities. This plotter software program was developed specifically for Turner and is linked internally with that of the CPM program, and provides the user optimum turnaround time and ease of operation and handling.

Stage 5, plotter device phase: Following the selection of system options, a decision is made regarding the use of one of the several alternative plotting methods for producing the final graphic network. A drum or flat bed computer-driven plotting device is generally used to produce the graphic display. Or, a microfilm plotting procedure can be used to reproduce the network on 35 mm microfilm. A third alternative is available which utilizes a cathode ray tube unit to produce an image of the network. This method has been used successfully in presentations and internal training to demonstrate the capabilities of the system.

Stage 6, reproducible graphic network: Once the plotting of the schedule has been completed, the plot is sent to a specified address via a predetermined designated delivery method. In general, delivery time of plot revisions is within a few days from the time the data are received at the center.

Stage 7, project planning and control phase: During this phase the schedule is implemented by project management. A key component of the implementation of the schedule is periodic review and update which generally identifies problem areas and stimulates the investigation of alternative solutions. This phase closes the loop to the cycle and integrates a continuous chain of action and interaction.

The monitoring process is, of course, nothing more than determining on a periodic basis where the project actually stands when compared with the plan. In addition to consideration of actual vs. planned time expenditures, effective monitoring should evaluate physical progress, value of work in place and manpower expended against the plan. Obviously, the real task of controlling a job with regard to schedule only begins with the creation of a formal plan and monitoring actual progress against that plan. The difficult part is to evaluate the update or monitoring data and to re-analyze the logic of the original plan based upon this and other new information to develop the plan to complete the project in the most expeditious manner economically consistent with the quality desired. In effect, this may mean replanning the entire job on some periodic basis. Included in this process is the communication and leadership required to put the new plan into action.

In summary

Turner feels that the degree of flexibility along with the components of the graphic display make the CPM scheduling system an effective



Figure 4. Small segments of the network can be isolated (by trade or otherwise), viewed on the monitor, altered if necessary and reentered for critical effect. Flags mark milestones. Notations are explained in Figure 3.



Figure 5. Sorting the preconstruction network by principal operating groups: Owner, A-E and CM.

and responsive management tool. The fact that Turner is using this scheduling system does not mean the elimination of more traditional tools. The system is not a cure-all; it is only one of several procedures such as statistical modeling, cost control systems, job minutes, manpower analysis, etc. Thus far, however, it has been an extremely effective tool resulting from Turner's philosophy of adopting, developing or modifying systems which will support the firm's method of operations, rather than subject personnel to "canned" programs which may adversely affect the management process itself.

While most management tools identify where a project *is* at any given time, the Turner project scheduling system is an attempt to define where the project is *going*. It is a *forward planning* tool as well as a *monitoring* tool. The distinctive graphic display is the tool provided to help managers plan for completing the construction project on time . . . and on budget.

-Garrett Thompson

Turner not only invites but insists upon the participation of owners, designers, consultants and contractors in setting up the basis of a feasible schedule. They are carrying the notion forward to prototype schedules for various building types. These will then form the basis of the approach to projects. In effect, they will be a time-related check list of things to consider, inherent milestones and historically documented time frames for all activities. Such a prototype schedule would, of course, be edited and adapted to the particulars of any given project of the building type. —W.F.



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mponents of regional cost increases

erage building construction costs have gone 3.9 per cent since last fall and now stand 3.2 per cent above a year ago. 183 metroitan areas throughout the United States orting in the current Dodge Building Cost culator survey tie the increase to higher urly wages for building trades craftsmen, up per cent for the year, while building mateprices increased 7.6 per cent.

Basic hourly wage rates are 5.8 times at they were in 1941, whereas material ces are about 3.6 times that year. Over-all, ilding construction costs at the builder-to-instor level average about 404 per cent higher n in 1941. The accompanying United States nmary table shows how this varies from one jor district to another.

Regional	cost increase	es		
	10/74	4/74	Index*	
	% to	% to	as of	
tern U.S.	4/75	4/75	4/75	
ro NY-NJ	2.9	7.8	381.1	
v England States	3.4	8.1	409.8	
theastern and North				
entral States	4.1	7.9	411.9	
theastern and South				
entral States	3.2	7.3	379.7	
rage Eastern U.S.	3.4	7.8	395.6	
stern U.S.				
sissippi River and				
Vest Central States	3.8	7.9	398.7	
ific Coast and Rocky				
ountain States	5.0	9.3	425.8	
rage Western U.S.	4.4	8.6	412.3	
. average	3.9	8.2	404.0	
941 = 100				

INDEXES: April 1975				194 <u>1</u> =1	00.00 (ex	cept as noted)
Metropolitan	Cost		Current I	ndexes		% change
area	differential	non-res.	residential	masonry	steel	months
U.S. Average	8.5	492.1	461.9	483. <mark>5</mark>	471.4	+ 7.81
Atlanta	7.5	591.4	557.5	579.9	568.3	+ 5.15
Baltimore	8.5	548.4	515.5	537.6	522.4	+ 4.34
Birmingham	7.3	444.7	413.6	431.6	425.5	+ 8.16
Boston	9.0	490.9	463.8	488.3	472.9	+ 6.37
Buffalo	9.1	541.0	507.9	532.0	517.2	+ 7.01
Chicago	8.3	547.3	520.3	527.1	520.0	+ 4.86
Cincinnati	8.8	525.2	494.2	511.6	498.6	+ 6.92
Cleveland	9.0	524.3	493.4	514.6	500.9	+ 5.36
Columbus, Ohio	8.2	506.9	475.9	499.7	485.7	+ 6.69
Dallas	7.9	493.2	477.6	484.1	475.7	+ 7.63
Denver	8.4	536.8	504.9	529.4	516.1	+11.40
Detroit	9.8	561.1	534.4	570.8	547.2	+ 6.72
Houston	7.4	452.9	425.2	441.2	433.0	+ 8.78
Indianapolis	7.8	443.6	416.5	434.1	423.7	+ 8.06
Kansas City	8.7	487.8	460.9	478.9	470.5	+10.44
Los Angeles	8.5	559.3	511.2	542.3	530.4	+ 6.30
Louisville	7.6	479.1	449.8	466.6	458.3	+ 4.87
Memphis	8.4	507.2	476.2	487.5	479.0	+ 9.61
Miami	7.9	506.0	482.0	491.5	480.6	+ 6.82
Milwaukee	8.7	563.4	529.0	555.2	540.4	+10.51
Minneapolis	8.9	520.1	489.2	512.7	500.8	+ 9.41
Newark	9.0	486.9	457.2	483.0	470.2	+12.03
New Orleans	7.5	470.0	443.7	464.5	452.8	+ 5.94
New York	10.0	536.7	498.9	525.6	513.5	+ 5.37
Philadelphia	9.1	537.9	512.4	534.9	520.4	+ 7.22
Phoenix (1947 = 100)	8.2	290.3	272.6	282.1	275.8	+10.08
Pittsburgh	8.9	480.9	452.4	477.1	461.6	+ 7.10
St. Louis	8.7	504.5	476.1	500.0	488.6	+ 8.46
San Antonio $(1960 = 100)$	7.6	187.1	175.6	184.1	179.2	+ 7.65
San Diego $(1960 = 100)$	8.7	208.2	195.5	204.3	198.9	+ 8.29
San Francisco	9.6	732.5	669.5	723.8	702.6	+10.65
Seattle	8.6	485.3	434.2	479.8	461.0	+ 7.93
Washington, D.C.	8.4	486.8	457.1	478.0	465.1	+11.59
Cost differentials compare cur	rrent local costs, i	not indexes,	on a scale of 10	based on Ne	w York	

Tables compiled by Dodge Building Cost Services, McGraw-Hill Information Systems Company

ISTORICAL	BUILD	ING CO	ST IND	EXES—A	VERAGE	OF ALL	NON-R	ESIDEN	TIAL BUIL	DING T	YPES, 2	CITIE	5	1941 averag	e for eac	h city =	100.00
letropolitar	1									. 1	1974 (Q	uarterly	()		1975 (Q	uarterly	
rea	1965	1966	1967	1968	1969	1970	1971	1972	1973	1st	2nd	3rd	4th	1st	2nd	3rd	4th
tlanta	321.5	329.8	335.7	353.1	384.0	422.4	459.2	497.7	544.8	555.2	556.7	573.5	575.0	583.8			
altimore	285.7	280.9	295.8	308.7	322.8	348.8	381.7	420.4	475.5	516.3	517.8	532.8	534.3	538.7			
rmingham	265.9	270.7	274.7	284.3	303.4	309.3	331.6	358.3	402.1	405.5	407.0	419.7	421.2	438.6			
oston	257.8	262.0	265.7	277.1	295.0	328.6	362.0	394.4	437.8	455.1	456.6	461.0	462.5	484.1			
nicago	311.7	320.4	328.4	339.5	356.1	386.1	418.8	444.3	50 8 .6	514.2	515.7	528.1	529.6	539.2			
ncinnati	274.0	278.3	288.2	302.6	325.8	348.5	386.1	410.7	462.4	484.5	486.0	498.6	500.1	518.0			
eveland	292.3	300.7	303.7	331.5	358.3	380.1	415.6	429.3	462.2	490.3	491.8	508,0	509.5	516.6			
allas	260.8	266.9	270.4	281.7	308.6	327.1	357.9	386.6	436.4	453.7	455.2	476.4	477.9	488.3			
enver	294.0	297.5	305.1	312.5	339.0	368.1	392.9	415.4	461.0	476.1	477.6	508.5	510.0	530,4			
etroit	284.7	296.9	301.2	316.4	352.9	377.4	409.7	433.1	501.0	519.5	521.0	537.2	538.7	554.4			
ansas City	256.4	261.0	264.3	278.0	295.5	315.3	344.7	367.0	405.8	435.6	437.1	443.4	444.9	481.1			
s Angeles	297.1	302.7	310.1	320.1	344.1	361.9	400.9	424.5	504.2	514.3	515.8	531.3	531.8	546.7			
iami	277.5	284.0	286.1	305.3	392.3	353.2	384 7	406.4	447.2	467.6	469.1	484.6	485.5	499.5			
inneapolis	285.0	289.4	300.2	309.4	331.2	361.1	417 1	412.9	456.1	469.7	471.2	487.1	488.6	513.9			
ew Orleans	256.3	259.8	267.6	274.2	297.5	318.9	341.8	369.7	420.5	437.5	439.0	440.6	442.1	463.5			
ew York	297.1	304.0	313.6	321.4	344.5	366.0	395.6	423.1	485.3	497.4	498.9	513.8	515.3	524.1			
niladelphia	280.8	286.6	293.7	301.7	321.0	346.5	374 9	419.5	485.1	495.7	497.2	517.0	518.5	531.5			
ttsburgh	267.0	271.1	275.0	293.8	311.0	327.2	362.1	380.3	474 4	443.7	445.2	464.1	465.6	475.2			
Louis	280.9	288 3	293.2	304 4	324 7	344 4	375 5	402.5	444 2	458.7	460.2	475.2	476.7	497.5			
n Francisco	368.6	386.0	390.8	402.9	441 1	465.1	512 3	561.0	632 3	647.1	648.6	671.0	672 5	716.0			
attle	268.9	275.0	283.5	292.2	317.8	341.8	358.4	371.5	474 4	437.8	439.3	448.7	450.2	472 5			
			-05.5		5.7.0	511.0	550.4	5.1.5						1, 215			

sts in a given city for a certain period may be compared with costs in another period by dividing one index into the other; if the index for a city for one period (200.0) divided the index for a second period (150.0) equals 133%, the costs in the one period are 33% higher than the costs in the other. Also, second period costs are 75% of those in e first period (150.0 \div 200.0 = 75%) or they are 25% lower in the second period. The same flair and distinction that is the mark of contemporary architecture is reflected in All-Steel furniture. All-Steel has three complete lines of desks, four contemporary series of chairs and files to let you choose the perfect style and function to fill each office requirement.



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he Dodge/Sweet's construction outlook for 1975: first update

you confused by the stream of contraions that is being passed off as economic cy these days?

Like . . . one day the President informs us he's done a 179-degree turnaround; that has moved the recession up to position nber one on his public enemy list, and for time being, at least, he's dropped inflation lower rank. Now, to any perceptive liser, this means only one thing: he has given nis WIN program with its restraints and ression, and in exchange for WIN buttons substituting policies geared to stimulating overy and expansion. Fine, but then the t day he comes out with his "Economic ort of the President" in which he gives us eek at how he and his key advisors think ntend—the next few years will go. This is a forecast of recovery and expansion. This scenario of excessive unemployment and lerable inflation.

Or . . . how about a *double* reverse? As as December, Mr. Ford was still clinging is notion that what we really needed was ncome tax surcharge to siphon off excess nand. In January that was changed . . . to x rebate in order to encourage more coner spending. And then he followed this up the news that he's going to take it all away n with a new tax on fuel . . . designed to ourage us from buying as much as before. It boggles the mind. But since we have to tion in this Alice-In-Wonderland environit, here are a couple of interpretations: (1) Ford Administration is even more confused the rest of us; (2) national economic pols still in transition, being dragged along by nts-reacting to them rather than anticing them. Since alternate 1 is a dead end, see where alternate 2 leads.

Actually, the notion of an economic poln transition fits rather well with what has ed out to be the most critical assumption he original Dodge/Sweet's Construction look for 1975. That was published last Ocr (RECORD November 1974) and is now for its first updating. Six months ago, when yone in the Ford Administration was ccupied with inflation-even though the s were everywhere that the economy was ng apart-we said this: "In the end, austerill eventually yield to the pressure of rising nployment. Every bit as critical an ecoic issue for 1975 as inflation is when, and abruptly, the present policies of restraint reluctantly be abandoned." That was last ober.

And that's exactly what's been happening for the past month or two, and is still going on. Right now we're seeing the transition from austere policies aimed at containing inflation, to activist programs required to generate recovery. It's just too bad that unemployment had to go all the way up past eight per cent in order to bring this change about.

In plain language, Mr. Ford's latest economic strategy-it's all there in his January budget and economic messages-seems to be trying to accomplish two conflicting objectives at the same time. They are both admirable goals. We must conserve energy. And we must get this recession turned around. But to a large degree the goal of energy conservation is in competition with the goal of economy recovery . . . at least the way this Administration insists on going about it. How effectively do you stimulate consumer spending with an income tax cut if at the same time you put a stiff new tax on fuel? That just takes the money out of one of Mr. Simon's pockets and puts it in the other. And this approach to energy conservation is a large part of the rationale for the Council of Economic Advisors' very grim outlook for the next several years.

We've come this far, at least: compared with last fall, when national economic policy was highly repressive, it is now more or less neutral (due to its divided objectives). That change alone should be enough to let the recession grind to a halt sometime in 1975. But Mr. Ford hasn't yet become enough of an economic activist to give us a strong recovery once the recession bottoms out. And that's what he must become if we are to avoid a long period of stagnation.

So once again our construction outlook must contain a critical assumption about national priorities. This time it is this: that having moved from a rigid position of total emphasis on inflation to one of divided concern about energy and recession, Mr. Ford and friends will soon go all-out for recovery.

The table of construction spending shows how construction markets actually came out in 1974, and how our evaluation of the changing economic environment will shape 1975's outcome. The key developments to watch for in the year ahead are:

• A recovery of the long-depressed housing market. While the improvement from beginning to end of 1975 is likely to be quite strong, the year's total of housing starts is not apt to exceed 1.4 million, mainly because the recovery will be taking off from a very low point.

Dodge/Sweet's constructio (in billion:	n outlool s of dolla	c, 1975: fir rs)	st <mark>upd</mark> ate
	1974	1975	per cent
Building Types	actual	estimate	change
Nonresidential			
Industrial & commercial	\$17.7	\$14.2	-20%
Institutional & other	16.2	16.4	+ 1
Total	\$33.9	\$30.6	-10%
Residential			
1 & 2 family homes	\$23.3	\$26.9	+15%
Apartments	9.3	9.3	-
Hotels, motels, dorms	1.6	1.7	+ 6
Total	\$34.2	\$37.9	+11%
Nonbuilding			
Public works	\$19.8	\$23.8*	+20%
Utilities	5.2	5.7	+10
Total	\$25.0	\$29.5	+18%
Total Construction	\$93.1	\$98.0	+ 5%
Dodge Index (1967 = 100)	169	178	

*includes an estimated \$2 billion trans-Alaska pipeline work scheduled to be started during 1975.

 Declining industrial and commercial building through most or all of the year. Experience of the last (1970) recession shows, however, that institutional building (educational, health, public administration, etc.) tends to bear up surprisingly well in periods of moderate economic adversity.

• *Gains* in nonbuilding projects, sparked by the release of billions of impounded Federal funds appropriated for sewer and highway construction to provide temporary employment.

The one thing you can't overlook is that cyclical sensitivity is the key to the immediate future of the construction business. Experience shows that the construction cycle normally leads the general business cycle-both on the way down and on the way up again. That's especially true for the design professions whose involvement in the construction process comes at the very earliest stages. So we've taken most of our lumps already. That was in 1974. Now is the time to begin looking for some help through the old accounting principle of FIFO: first in, first out. I'm expecting the construction industry to lead the rest of the economy out of this recession-in 1975 with gains in housing and public works contracting, and in 1976, with a recovery in nonresidential building. And I expect both 1976 and 1977 to be years of well-above-average expansion for the construction industry as that recovery gains momentum.

> George A. Christie, vice president and chief economist McGraw-Hill Information Systems Company



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Top photo left. Steelcase 9000 system in use at an energy company on the West Coast.

Top photo right. Steelcase Mobiles system in use at a corporate training center in the East.



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WEESE (BEN) VERSUS MIES (TIGERMAN): **TWO BUILDINGS, TWO ARCHITECTS, TWO POINTS OF VIEW**

is better, this by Weese



llage East, a 25-story apartment tower



Architects Stanley Tigerman and Ben Weese of Harry Weese and Associates have each added a high-rise apartment to Chicago's skyline. Tigerman is noted as a radical and innovative designer. His fans and critics were surprised, therefore, when he elected the Miesian manner for Boardwalk, his first high-rise apartment building (right). No one was more astonished than his friend Ben Weese who lately has designed some apartment house towers which are handsome alternatives to the Mies box, including Lake Village East (left).

There is, of course, no one right way to do a building. The two under discussion were built in the same city, at the same time, at comparable costs per square foot-and yet they are remarkably different. Tigerman and Weese are in friendly disagreement about the best approach to high-rise apartment design. Both responded to our invitation to debate the issues in the RECORD offices, and their comments accompany the pictures on the following pages.

Boardwalk is massive, modular and repetitive

The Tigerman apartment house slab is a 28-story complex of reinforced concrete financed under FHA, 221d(4). Its construction cost as bid in January 1973 and excluding land costs and fees was \$8.4 million or \$18,-666 per dwelling unit or \$15.96 per gross square foot. The project consists of 450 dwelling units made up of 128 studios, 222 one-bedrooms and 100 two-bedrooms. There are 25 typical apartment floors consisting of 18 dwelling units per floor for a typical gross floor area of 14,499 square feet.

The base accommodates a 270-car parking garage, commercial spaces, restaurant, swimming pool with bath house, tennis court and landscaped plaza deck. The total gross area including these facilities is 526,045 square feet.

The structure is reinforced concrete frame with 20by-20-foot square bays with a peripheral intermediate column for slab stiffening. This column system produces a repetitive series of 8-by-8-ft openings which are glazed with bronze hued float glass in hard anodic coated aluminum sash. The tower is 60 by 240 feet. The building has central heating and air conditioning distributed by vertical fan coil units at the perimeter.

Lake Village East is slender, non-modular and varied

The Weese apartment house tower is a 25-story reinforced concrete structure financed under FHA 236. Its construction cost was \$3.1 million or \$15,500 per dwelling unit or \$16.90 per gross square foot. It consists of 200 dwelling units made up of 50 studios, 75 onecontinued on page 90 or this by Tigerman?





Boardwalk, a 28-story apartment complex





/ many more of can Chicago stand?'' Weese of Tigerman

h 680 5

se's view Boardwalk is simply "You could have done two buildings on that site, Stanis is brutal, austere, overpowergerman countered by emphahe economies of doing a "big esulting in a 1973 construction \$15.96 per gross square foot. ining the 450 dwelling units to e mass a large portion of the cre site was made available for on on a terrace above the parkige. "It takes a large concentraenants to make such extensive on facilities feasible," Tigerints out.

s Weese: "Why do bedrooms corner exposure with three bays while living rooms get vo?" Neither architect would e that the other's room spaces adequate size or could be easished. Tigerman's net to gross typical floors is 89.9 percent t, however, and the net areas of rtment units are generous by standards. Studios range in net m 481 to 570 square feet, onems from 570 to 764 square feet p-bedrooms from 976 to 981 feet. These areas are signifiarger than those provided by s plan.

DWALK, Chicago, Illinois. *City Centrum Corporation*. Ars: *Stanley Tigerman—asso-Anthony Saifuku, John Haley*. ers: *Cohen-Barreto-Marchertas* ral); *Wallace & Migdal* (meil/electrical). General contrac-*C, Inc*.









ADCHITECTUDAL

ril 107



You think you can do brownstone in the sky," ays Tigerman to Weese, but you can't"



True, but by trying to give apartment nits bay windows and the variety of bom shapes which exist in older types if dwelling places such as browntones, it is possible to create an apartnent tower silhouette of great interest nd variety," counters Weese. This ower is fascinating to look at, changng shape as the viewer circles it right). Windows are angled toward ne best orientation and views, but lass area is reduced in favor of connuous vertical slabs of brick.

Weese began by developing the lan form (below) to fit the site and reate well to the two low-rise buildings ncluded as part of his design (right). he non-modular beam and column ayout came later, after the apartment nits had been worked out. The addional cost of an irregular structural ystem is offset by the minimum peimeter skin. Tigerman, on the other and, was limited to 20-foot-square ays to accommodate Boardwalk's asement parking garage. Money aved by adhering to this economical nodule was partially spent to provide ne floor-to-ceiling glass for each bay.

AKE VILLAGE EAST, Chicago, Illiois. Owner: Lake Village Associates. Architects: Harry Weese & Assoiates—associate-in-charge: Benjamin H. Weese. Associated architects: Gorlon-Levin Associates. Engineers: Cohen-Barreto-Marchertas (strucural); Nachman, Vragel & Associates mechanical/electrical). Consultant: oe Karr & Associates (landscape). General contractor: McHugh Contruction Co.











Says Weese: "Universal space is what Mies, in the name of efficiency, said people should live in. Well, I disagree. You can't furnish these spaces. Where do you put the chifforobe-against the window, as I once saw in a Mies apartment? How does a guy live with Biedermeier? We are back to that." Although the Lake Village East model apartments shown above and opposite are poorly furnished examples, Weese's apartment layouts do provide a lot of wall perimeter for chifforobes, escritoires, bibelots and other nostalgic objects to which people unaccountably cling and which are now once more in fashion.







"For Boardwalk I wanted to get the biggest units and the largest area possible. I wanted a lot of glass and flexible space." Tigerman got his space. His apartment units are significantly larger than Weese's shown above and opposite. Lake Village East's studios range in net area from 434 to 486 square feet, one-bedrooms from 586 to 690 square feet and two-bedrooms from 859 to 947 square feet. These figures can be compared with those given for Boardwalk on page 85. Weese's net to gross ratio on typical floors is 87 per cent efficient as opposed to Tigerman's 89.9 per cent. Tigerman's units cost less to build.

Minimum perimeter floor plans by Weese adapt to a variety of sites





10

DBE Elderly Project, Florida

53 C Apartments, Chicago, Ill.



Grace Street Elderly Project, Chicago, Ill.



John Knox Home Elderly Housing, Norfolk, Va.

continued from page 83

bedrooms and 75 two-bedrooms. The 25 typical apartment floors have eight units per floor for a gross floor area of 6,255 square feet. Parking for approximately 130 cars is on grade. Its program did not call for the commercial and recreational facilities of the Tigerman project.

Lake Village East demonstrates the advantages of "minimum perimeter" floor planning. Through this approach a variety of finely tuned floor plans can be achieved. Weese has set aside rigid structural modules and predetermined plan shapes in favor of plan forms which he believes are more closely adapted to need. Permutations of these plan forms are devised to suit a variety of programs, even low-income housing. Weese has compared "equivalent area" rectangular and square floor plans. Such plan shapes, which he believes are often used arbitrarily, require sizable additional wall surface to enclose the same amount of floor area. In minimum perimeter schemes the savings in wall area can offset the extra costs stemming from the complexities of non-modular slab and reinforcing steel forming.

Weese asserts that the individual apartment units at Lake Village East are more livable than those in Boardwalk, and that the variety of unit types offered is an advantage. A minimum perimeter tower will fit well into an oddly shaped site and give a reduced sense of mass because of its receding wall planes. It may enhance views and make the most of available orientation.

Designing a building form with 38 facets

The tower, limited to 25 stories by community pressure, was planned to attract young, fairly sophisticated households who would become the nucleus of the population. Ben Weese and his team, working within the Section 236 cost limits and the tight constraints imposed by urban renewal, came forward with a complicated parti which departed widely from the standard rectangular form. The structure they proposed was based on developer requirements which included short corridors for efficiency and security, interesting floor plans for rentability, and structural economy. The result was a building form with 38 sides, tending toward the circular form which offers the most economical ratio of perimeter wall to floor area, while at the same time permitting standard rectangular components and rooms. The flexibility of the design allowed maximum planning efficiency, since variations dictated by floor plan considerations could be expressed in the exterior wall without cost penalties. At the same time the plan made the most of the good views toward the lakefront and downtown Chicago, while reducing glass areas to reduce heating and cooling loss.

Examining the options

Tigerman's building illustrates his belief that Miesian architectural forms and details are not only still applicable to current high-rise apartment requirements, but are endlessly perfectable in the esthetic sense. In proving his point, he has created a building which is at once more economical in cost and generous in its square foot allotments than Weese's tower. Lake Village East is of more current architectural interest, however, because it embodies genuinely new planning ideas. Its silhouette is attractive (partly because it is unfamiliar looking) and the basic concept is adaptable to many other site conditions. Neither building is really better than the other. Together they represent two of the kinds of viable, valid options we need.—*Mildred F. Schmertz*

ARCHITECTURAL ARCHIVES

.those countless drawings ad other documents from the ast that describe the ways chitects have designed and all buildings. Architectural chives are often objects great beauty, they are of tal interest to historians ad, with the increasing interest rehabilitation and adaptive e, they are of great practical lue to architects. What are e doing to preserve them ad make them available?

We are not doing enough to save our important architectural documents, according to the Committee for the Preservation of Architectural Records, a group of architects and architectural historians who banded together just over a year ago under the sponsorship of The Architectural League of New York to try to do something about a bad situation.

"We're miles behind countries like Canada and England," says Catha Rambusch, CPAR's project director. "There is really no national architectural archive in the United States, and not only are many valuable documents being lost almost daily, but it is often hard to find out what libraries, museums and other collections actually have stashed away. Sometimes they don't know what they have."

The problem is complicated, too, by the difficult question of just what is really worth preserving, as Adolf Placzek, librarian of Columbia University's Avery Architectural Library, points out: "For a piece of music there is usually only one original score, and for a novel one manuscript. But for a building there are sketches, presentation drawings, working drawings, specifications, plumbers' bills, change orders and so on. It is not easy to decide what to keep." And among today's practicing architects concern for keeping anything for the historical record tends to be low, so that there is no standard procedure for preserving the drawings even of a generally acknowl-

The Heinz Gallery at the Drawings Collection of the Royal Institute of British Architects (described on the following page).



edged great architect like Louis Kahn, the fate of whose papers is at the moment unclear.

An example from abroad

In Great Britain, by contrast, the Royal Institute of British Architects has a vast store of drawings which have been collected since 1834 and which date from about 1520 to the present. The RIBA's collection amounts to well over 200,000 drawings, amply housed in an eighteenth-century row house designed by James Adam, which has a modern gallery (shown on the right) for continuing public exhibitions. RIBA is also in the process of publishing a more than 20-volume catalog of its drawings, so that information about them will be available in architectural libraries virtually everywhere in the world.

The RIBA's drawings collection, and its very large collection of books and its other information services make it a central and important clearing house for almost every kind of architectural information—and even so its library, known as The British Architectural Library, is actively expanding (see box on the following page).

In these terms the American Institute of Architects is considerably less lucky, with a much smaller collection of books and drawings that, at least according to some critics, is incapable of functioning as an information center on a national level. America's nearest parallel to The British Architectural Library is probably the Avery Library at Columbia University in New York, which has not only a large collection of books, but a number of ancillary bibliographical services and between ten and twenty thousand architectural drawings.

In addition, the Historic American Buildings Survey, though it is not itself concerned with old drawings for the sake of their intrinsic artistic merit, has a vast collection of measured drawings and other information on old American buildings. Though it has traditionally received meager funding since its founding 42 years ago, the Historic American Buildings Survey is still a major source of information about the architecture of the past in this country.

But still the vast majority of archival materials are scattered about the country, more or less well preserved, more or less well documented in various libraries and museums and historical societies, in the buildings which the drawings depict, or—quite literally—in people's basements or attics.

Goals of the Committee for the Preservation of Architectural Records

There are in general two different challenges today in the field of architectural archives in the United States: One is that of raising money and enthusiasm, as well as developing techniques, for the preservation of architectural drawings and documents, so that they will not be destroyed either by accident or on purpose, and so that they will not slowly deteriorate in storage. The other quite different challenge is to develop some sensible way for interested people to find out what exists and where. In the process of all this, other important decisions have to be made—like, for instance, The Heinz Gallery for the Drawings Collection of the Royal Institute of British Architects occupies a completely remodelled ground floor room in an 18th-century London townhouse. All four walls of the room have long recessed showcases with dustproof sliding glass fronts and directional lighting with ultraviolet filters. The lighting consists of parallel rows of fluorescent tubes, one 3000K, which is similar to the temperature of tungsten lamps, and one 4000K, which is closer to the color of daylight. Each set of tubes is controlled by a separate dimmer, and a great variety of color and intensity can thereby be achieved.

In the center of the room is a stainless steel and glass table, and on either side of it are removable screens made of solid ebony, on which large framed drawings can be hung. The walls are of Brazilian Imbuya veneer, and the carpet is natural color undyed North African wool.

THE HEINZ GALLERY, Royal Institute of British Architects, London. Architects: *Stefan Buzas and Alan Irvine*. General contractor: *E.A. Edmonds & Co. Ltd.*









what kinds of architectural drawings are valuable as objects of art themselves (and are therefore worth preserving as originals) and what kinds are valuable only for the information they convey (and can therefore be stored more efficiently on microfilm or microfiche).

The Committee for the Preservation of Archiectural Records is a loosely knit group of people whose interest is focused on the question of architectural archives on a national level. The central ingredient is concern for the problem, and it is matched by a sufficient flexibility to respond to several different constituencies—architects interested in preserving their own records or those of others, art and architectural historians who want to know about the location and availability of certain documents, librarians and other people interested in establishing and maintaining architectural archives in their communities.

So far the Committee has concentrated mainly on the task of providing information. A directory of existing architectural resources in New York City has been established as a pilot project which it is hoped will be emulated elsewhere in the country. In cooperation with Columbia University the Committee is also developing as a pilot project inventories of three existing New York City architectural firms, and, as is described below, they publish their own newsletter for the benefit of interested architects, scholars and students.

Where to find old architectural drawings and drawings of historic buildings

The Koyl-Mathieson Catalog

Far from complete, this is still by far the most complete listing of drawings of American buildings, catalogued with descriptions of individual drawings and their whereabouts. The original is now housed in the Smithsonian Institution, Washington, D.C. 20560, where access to it is limited but can be arranged.

A part of the Koyl-Mathieson catalog was published in 1969 in four volumes and in a cumbersome format. It is available in some libraries. A useful Bicentennial project would be the publication of the full catalog in a more convenient format—but so far there are no funds.

Historic American Buildings Survey

HABS, which is a part of the National Parks Service, has assembled a collection of measured drawings, photographs and other information about more than 16,000 American buildings. The collection is stored in the Library of Congress, where it can be consulted. Copies of HABS material can also be ordered from the Prints and Photographs Division, Library of Congress, Washington, D.C. 20540.

Finding out what HABS actually has in its collection can be confusing. Its orginal catalog was published in 1941, followed by supplements in 1959 and 1963. Since the supplements are not cumulative it may be necessary to look in all three listings to find a particular building. Since 1963, however, HABS has begun a new series of cumulative and comprehensive catalogs organized by states or by region. HABS hopes to complete this series by 1976; more information can be obtained from the Historic American Buildings Survey, Office of Archeology and Historic Preservation, National Park Service, Department of the Interior, Washington, D.C. 20540.

Newsletter of the Committee

for the Preservation of Architectural Records

CPAR regularly publishes a two-page *Newsletter* as a part of its efforts to act as a clearing house for information about all aspects of architectural archives. More information can be obtained from the Committee for the Preservation of Architectural Records, The Architectural League of New York, 41 East 65th Street, New York, N.Y. 10021

The British Architectural Library

The main collection is in the Royal Institute of British Architects, 66 Portland Place, London WIN 4AD, and the Drawings Collection is at 21 Portman Square, London W1H 9HF. The Library will answer requests for information from the United States, and it also invites contributions to its current appeal for \$2.5 million for expansion of its collections & services.



THE "BARE BRICK SCHOOL"

In their enthusiasm for old buildings, architects have become major consumers of renovated spaces for their own offices. They not only have discovered the economic advantages of remodeling an older building, but together they have also developed a surprisingly consistent rehab style, consisting of exposed wood surfaces, rough and ready details, bright colors (preferably Marimekko) and above all—the obligatory bare brick wall. What has emerged is one thing the profession desperately needs—a vernacular style that is handsome, economical, easily understood and easily copied by just about anybody just about anywhere. Some examples....



John G. Lewis, Jr.



Harris and Davis photos

Baker Rothschild Horn Blyth—brick and bright color in Philadelphia

This young firm took on as its first project the remodeling of an 840square-foot space for its own office. The space is on the third floor of a nineteenth-century commercial loft building, and originally it had two levels. The architects put new joists into the existing joist pockets to create the feeling of separation between the reception area (photo top right) and the rest of the office (photo above). Below the new joists are individual work stations for each of the firm's four partners, and above—in due course—there will be a mezzanine for expansion. The conference area (photo above right) is the only part of the office where the full 19-foot height of the loft space is unobstructed; it stands at the opposite end of the office from the raft of colored banners that are the office's other memorable feature.

OFFICE FOR BAKER ROTHSCHILD HORN BLYTH, Philadelphia, Pennsylvania. Architects and general contractor: *Baker Rothschild Horn Blyth.*



Stephen Dunham and Kiku Obata photos

HOK in San Francisco—a big firm goes Bare Brick

HOK'S San Francisco office is in a part of the city between downtown and Telegraph Hill where renovation and adaptive use are the rage an area characterized by large brick warehouse buildings ready to be turned to more glamourous commercial use. In this case the intention was to create a simple kind of space where there could be a heterogeneous mix of employees without the usual distinctions between front and back room. So the major part of the space is given over to one open office area (photo above) where members of the staff have their own work stations defined by low partitions. This large space is on the outside of the building, with exposure to natural light. On the inside wall there are three offices that offer more privacy (photo below) and a conference room.

OFFICE FOR HELLMUTH, OBATA & KASSABAUM, San Francisco, California. Architects: Hellmuth, Obata & Kassabaum—project team: Gyo Obata, Dan Gale, Bill Valentine and Bob Stauder. Contractor: Balliet Brothers Construction Corporation.





William Morgan Architects-crisp and white hits old and mellow

The building this architectural office calls home began life in 1901 as a livery stable and a blacksmith's shop. In more recent times its ground floor had been turned into a parking garage and its second floor, where the office now is, contained a printer's shop and press. What was originally the blacksmith's shop is now the entrance stairwell (photo far right) leading up to the office proper (photo below). This is a high skylit space in which an elegant white structure has been inserted, in strong contrast to the rough brick walls and the bare roof joists above. The main level of the office is occupied by a reception area and a conference room (photo immediately right), while the upper level is one large, open drafting loft, brightly lit by the skylights immediately overhead.



OFFICE FOR WILLIAM MORGAN ARCHITECTS, Jacksonville, Florida. Architects: *William Morgan*. Engineers: *Haley W. Keister*, (structural); *Roy Turknett & Associates* (mechanical/electrical). Contractor: *Newman Construction Co.*





Balthazar Korab photos

John Hilberry and Associates-negative value becomes positive worth

John Hilberry and Associates is a six-man architectural firm with a particular commitment to an area of Detroit known as Harmonie Park. As architects they have worked with local businessmen to organize a special tax assessment district and with city agencies to expedite public improvements-all to preserve and enhance the special sense of place of this area. By moving their own offices there they sought to demonstrate to others that the area was viable, and that buildings there were worth reusing. The building they chose for themselves was a three-story loft structure that was so little prized that its lot was considered more valuable with the building gone. The architects renovated the top floor for their own use and rented the other two.

OFFICE FOR JOHN HILBERRY & ASSOCIATES INC., Detroit, Michigan. Architects, owners and construction managers: John Hilberry & Associates Inc .-project team: John Hilberry and Anthony Foust (partners), Keith Moffat, William Vogan, and Erick Mesko. Engineer: Gerry Shreve (mechanical).







John G. Lewis, Jr. photos

Robert Welton Stewart—Southern comfort in a carriage house

The Kent-Valentine house in the heart of Richmond, with its oasis of magnolia trees and its grassy lawn, is a valuable asset to the city, and it has been acquired for preservation and adaptive reuse by the Garden Club of Virginia. Robert Stewart, an architect who encouraged the acquisition, found himself actively involved when the chance came to remodel the Kent-Valentine house's carriage house for his professional office. The small courtyard of the carriage house opens into a reception area and drafting room (top photos), from which a stairway leads to a second drafting room on the floor above (photo immediately above). Alterations to the existing building were minimal, and the genius of the design lies in Stewart's demonstrated ability to seize the moment and to recognize a pleasant and reusable building that had escaped others' notice.

OFFICE FOR ROBERT WELTON STEWART, Richmond, Virginia. Architect: Robert Welton Stewart. Contractor: George Banducci.

MOUNTAIN VIEW COLLEGE: BIG, INNOVATIVE AND SURPRISING



Viewed toward the students' entrance in the photo above, this building does not appear large by single-building-college standards. But it is really an upside-down pyramid; the "apex" is in a void between the massive building elements where the floors are steps down both sloping sides of a sunken stream—or in suburban Dallas, an arroyo. Turning a seeming defect of the natural site into an asset, architects Harrell + Hamilton/Chan + Rader have produced a big, rich, interior environment in a building that does not overpower its surroundings. And it is this stimulating environment that generates the involvement necessary for such junior colleges to produce better-rounded graduates. By an unorthodox arrangement of facilities and a strong visual connection between them, there is a pleasant exposure to the constant options of varied activities; students are encouraged toward a much broader range of programs than those required to just get through.—Charles Hoyt



In Dallas, a rapidly growing population is creating an ever increasing demand for school facilities, contrary to that of the nation as a whole. Currently, seven junior colleges are planned on scattered sites for easy neighborhood access. Each will meet the need for both technical-occupational and liberal-arts educations. One of the initial buildings is Mountain View, which is located in the southwest section of the city on a gently rolling, largely undeveloped site of 200 acres. Much of the surrounding area is similar in character, although a development of closely spaced houses to the east presages the possible future environment. Incidentally, there are no real mountains in Mountain View's view.

Rather than dominating such a site with a building exhibiting its true size of over 360,-000 square feet, the architects chose to take advantage of the terrain's potentially unusable natural feature, an arroyo. By placement in this sunken area, the bulk of the building is minimized. Indeed, it is completely hidden from the students' entrance at the south of the site by low hills which have been planted with local trees to augment the natural vegetation.

While an important concept in planning was to expose the students to the widest range of activities during daily travels through the college, the activities were separated into two building units (connected by bridges) to facilitate community use. The gym, auditorium, administrative offices and the public entrance are located in the eastern element. Students enter the western part of the building by crossing a large plaza (photo on page 101), which forms a semi-enclosed transition from the open spaces of the site. The two elements are centered on the arroyo, (photo right) extending several levels below the entrances and terraced as an open-air extension of the interior student center.

Mountain View can presently accommodate 2,500 to 3,000 students, and projected expansion is planned to double that number (see site plan). Accordingly, the central facilities in the eastern building element, along with the student center and the laboratories have been sized to meet the eventual demand. Parking and athletic fields are also projected to occupy the greater portion of the site. Therefore, the placement of the building in the arroyo has a twofold purpose. Beside allowing the recessing of the bulk of the building and providing for expansion, it frees the remainder of the site for a green buffer at the perimeters.





MOUNTAIN VIEW COLLEGE

A view of part of the building from the south (photo left) shows the transition from the single-story students' entrance, on the west facade, to the multi-level space within the arroyo shown in the photos below (the other half of the building is shown overleaf). The connecting bridges span a stream, which is kept at a constant level by artificial lakes. Terraces are an extension of the student center, and are a focal point of activity above the natural stream bed. A jazz concert is shown in progress. The dark colored glass is typically shielded from the sun by projecting horizontal mullions as shown in the photo below.







2. Public entrance

3. Student center

- 4. Dining
- 5. Machine shop
- 6. Audio-visual
- 7. Library
- 8. Store
- 9. Lecture rooms
- 10. Classrooms 11. Roof of level below
- 12. Administration
- 13. Music
- 14. Physical education
- 15. Auditorium
- 16. Mechanical Equipment

Many school boards in Texas have recog nationally shared problems in education are willing to try new solutions. Junior co have particular problems. The students te be there for an education in a part occupation, without much exposure to the eral arts, or they want a general educ without the commitment of a four-yea gram. To counter the limitations of either tion, Mountain View functions as a mer diser of options. There is maximum exp to every sort of activity as the students through the building, and those activitie located in surprising places. For instance highly visible machine shops are adjac the student center, the "heart" of daily a (photos, right). From the student entrance pleasantest route to the science and art d ments on the floor below is across a b through the physical education, drama music departments, and back across a at the lower level. All of the time, the st is seeing different activities. A bright a phere, as seen in the student center, er ages involvement by making the coll pleasant place to be.

In recognition of a sometimes hars mate, Mountain View has limited glass which are mainly oriented toward the between the two elements of the bu there are largly solid walls around the p ter of the complex which are faced with painted to match the exposed limestone site. Five separate air handling units ar plied with the appropriate chilled or hot from a central mechanical room. Hot was chosen over steam because of the lems of returning condensate throug change of elevation between the two bi elements. The poured-in-place concrete ture rests on spread footings or ca depending on the varied soil condition ceptions to the general structure of 25foot bays are: the steel-truss roof of the t the pre-cast-T gym roof and post-ten bridges. Costs were \$32 per square foot

MOUNTAIN VIEW COLLEGE, Dallas, Owner: Dallas County. Associated architect rell + Hamilton/Chan + Rader—principal-in and designer: E.G. Hamilton. Engineers: Te senlund & Co. (structural); Texas Testing tories (soils); Gaynor & Sirmen, Inc. (mcal/electrical). Consultants: Paul Vanekla Assoc. (acoustical); Dan Heyn (landscape); Hunt & Bogan (theater). General contractor hattan Construction Co.

MOUNTAIN VIEW COLLEGE

The plan shows the public entrance (photo left) halfway between the student-entry level and a floor of teaching spaces below that level. A third partfloor is occupied by faculty offices which open on the balcony above the student center's lounge (photos below). This lounge is the hub of activity where students meet, and it is furnished for both relaxing and study. The student center consists of several spaces for varied activities and includes the dining room (photo opposite page, bottom), which is on the level below the adjacent lounge. This relationship brings the center's activities to both the main floors.

or photographs by Luigi Cuberli





The extra wide corridors are designed for students' leisurely viewing of the activities in the adjacent teaching spaces. The polished concrete floor, tile murals, banners and skylights contribute to a cheerful atmosphere. The greater ceiling heights in the classrooms are detailed with dropped soffits around each wall, which carry through the corridor ceiling height and conceal mechanical equipment and wall lighting. Other uses for the wide corridors include exhibits such as an airplane, which signals the presence of the machine shops. The skylights also permit indoor planting, which is a lush contrast to the arid environment.





STORRES For storekeepers, the name of the game is merchandising; for architects, it is design. Put these two together and the result can be merchandising in a place designed to enhance the use of the most sophisticated selling devices of the retail world. In a boom economy, anyone can sell in any kind of environment. In an economic slowdown, it takes something more than goods for sale to induce customers to enter, and to persuade them to buy. In the four stores shown here, innovation and creative design have provided the right combinations at the right time.

Bergdorf Goodman store, White Plains, New York



Martin Helfer photos

Skylighted open space in branch specialty store continues a tradition of elegance within an innovative design



For the first time in its long history, Bergdorf Goodman—an elegant specialty store on New York's Fifth Avenue—has a store building designed to its own needs and desires. The new building is in the retail section of White Plains, New York, a fast-growing center (not a mall) for shopping which serves all of Westchester County, reported to be the "largest retail area in New York State."

Since this was the client's first experience with a project of this kind (the first store had been remodelled and added onto but was never a custom building for the client), the standards for the new store's program grew out of the reputation for elegance and service that had characterized the first store. Some of the physical amenities of the New York location also became requirements for the suburban site. In New York, for instance, Bergdorf Goodman is "on the Plaza" by the Plaza Hotel, and across 59th Street from Central Park. At White Plains, Bergdorf Goodman opens from a plaza which, like the Plaza in New York, has a distinctive fountain and is across the street from the park.

Inside the elegant travertine-faced building, everything focuses on a great open space covered by a 200-foot-long mirror-glass skylight which floods the store with light by day and at night presents a kaleidoscopic picture of colorful merchandise and movements of people below. This open space functions much as a street would-Fifth Avenue, for instance-providing circulation among and access to the boutiques which line its perimeter. The visual excitement produced by the great court overshadows the basic architectural function served by the covering skylight: to unify the diverse elements of the store, and in providing the means for understanding the whole store at a glance, to act as a constant orientation for the shopper. It is traditional elegance achieved without using traditional forms.

BERGDORF GOODMAN, White Plains, New York. Architects: John Carl Warnecke, F.A.I.A., Architects—project team: A. Eugene Kohn, partner-incharge; Emilio Arechaederra, project director; Laurence Goldberg, project manager; Stanley Abercrombie, Joe Owczarek, designers. Interiors: Eleanor LeMaire Associates, Inc.—Warren Hansen, design director; Vincent Caruso, project design; Naomi Leff, Jody Sayler, David Tredway, designers; Edward J. Agastino, managing director. Engineers: Ames & Selnik (structural); Joseph R. Loring & Associates, Inc. (mechanical/electrical). Lighting consultant: Douglas Baker. Landscape architects: M. Paul Friedberg Associates. Contractors: Conforti & Eisele.









MAIN LEVEL


12

A many

BERGDORF GOODMAN, WHITE PLAINS

Escalators cascade through the open court on an angled line from topmost level to the lowest floor. Around the court or "street" are boutiques, shaped to the particular kind of merchandise offered and open to the "street." The boutiques are small, defined and intimate, but the over-all effect is an easy elegance, a degree of informality but never casualness. Fine materials play an important part in the quality of the store: marble and bronze are the principal materials used-marble for floors of general use (selling areas are carpeted) and to enclose escalator wells, bronze to cap and trim horizontal planes.





Two materials-marble and bronzeare used as a common denominator throughout the store, but color identifies specific departments and kinds of merchandise: warm neutrals make a quietly elegant background for accessories on the first floor; deep, rich colors on the second floor suggest high fashion; strong bright colors against a neutral gray background on the third floor are the mark of young shoppers. The men's department on the first floor (top left) is done in brown tones; the third floor restaurant (top) is dramatic with mirrors, many small lights and lots of red; the colorful wares of Marimekko on the third floor (center) are in wood cases; the third floor street is display area and lounge.



omprehensive system r store fixturing ves store unusual exibility in interior rangement and merchandising

The drawing below diagrams the basic elements of the OMNIPLAN system, which concentrates all necessary services, all the means of organizing and subdividing sales space, and provides for the hardware accessories used for showcases, hang rods, display islands and tables, cash registers and other merchandising devices. Baffles screen the above-ceiling grid. All components of the system are interchangeable, so that there is an important degree of flexibility. Essentially, the system coordinates the building shell and the interior of the store, and is applicable to both new and remodelled space.

Ailler's West Town, a department store in a pping center in Knoxville, Tennessee, the nitects, OMNIPLAN Architects Harrell + nilton, used a comprehensive fixturing systhat coordinates dimensionally the shell of store building—new or existing—with the priors to provide a consistent but highly flexarelationship among all facets of the store. Ce all components of the system are of modr design, they are interchangeable.

Three new stores for Miller's, now in deopment by the same architects, will use the tem even more fully than the West Town te has done. In this first of their new stores, ler's was hesitant about giving up some overtional store practices—partitions are ndard metal studs and gypsum board, elecal outlets are in floors, floor coverings inge from department to department—but the the store has been in operation, it has nd that the flexibility that it wanted was atly restricted by the inflexibility which reted from these decisions.

One of the first tests of the store's flexity came in the last days before its opening. cause changes in merchandise and in cusner demand occur with great rapidity, much he planned layout for fixturing had become olete between completion of design and aril of fixtures. With a minimum of time and ible, the sales staff reorganized the area, reed the configuration of the fixture compoits, and opened the store with the latest is approach.

Frank S. Kelly, senior vice president of OM-AN Architects Harrell + Hamilton, was ject architect of Miller's West Town, and es this vivid account of his firm's answer to ler's request for a store that would be "a ible sales tool, responsive to new directions nerchandising and in merchandise:

"Because department stores are usually lgeted and designed in two parts—building II and interiors—the potential of the store as ales tool, and its esthetic qualities, are ely a factor of how well the two parts work ether. Often, they fail to support each other sometimes, over the life of the building, / can even be in actual conflict.

"What we have tried to do in our OMNIsystem is to overcome this failure and sible conflict. Using a 2-foot-6-inch plang grid, we have coordinated dimensionally elements of the shell (columns and walls) 1 the interiors (fixtures, partitions, decor, plays). And we have provided, in the



process, not only consistency throughout the store but the kind of flexibility that stores especially today when things change radically in short periods of time—require to stay abreast of new developments.

"Three aspects of the system account for the high degree of flexibility:

1. The dimensions of every display component are based on a multiple of the modular grid. Each component fits into any location of the store, and is interchangeable with every other component.

2. Components are connected to supporting standards with the same detail, so that any component can be hung from any standard in the store.

3. The same white plastic laminate finish is used on every component. Large components can take interchangeable decorative panels, but most surfaces of each component are clad in white so that they can be used in any sales area without consideration of color scheme or decor.

"The OMNIPLAN Ceiling System is designed as the interface for the building shell and the interior. It is a grid of structural steel channels hung from the building's frame—at Miller's this is a composite of fireproofed steel beams and concrete slabs. From the grid are hung aluminum baffles, painted white, which give the overhead plane a rich texture and openness that make it seem higher than it is.

"The Ceiling System is an integral part of the Fixturing System which also is based on the 2-foot 6-inch grid. This is both a system of related components from which fixtures and partitions of many configurations can be assembled, and also a collection of completed fixtures. Fixtures are made by hanging display components (partition panels, shelves, drawer units, show cases, cash desks) on hang rods or supporting members called standards. There are six kinds of standards, all fabricated from steel tubing and designed to provide for every fixturing need, from formation of complete display islands to individual show cases. In all, almost 100 components were developed. All are described in a catalog from which Miller's may select whatever it needs to assemble fixtures for new merchandise arrangements.

"None of our OMNIPLAN components disappear behind the merchandise but instead are clear forms which provide a framework or background against which, or within which, the merchandise can be seen better. Neither merchandise nor fixtures dominate; they work









Dimensional organization

The elements of the building shell umns, walls) and the interior (fixtu partitions, decor, display) are din sionally coordinated to make a f ble, consistent relationship among facets of the store. Such element mechanical, electrical and comm cation systems, however, are not of this interrelationshp and can be signed independently. Dimension display components are based of multiple of the modular grid and interchangeable.

Structure

The ceiling system is suspended rigid steel rods from the building st ture. The type of structure is of noter, provided that it is suited to porting the concentrated loads w result from the system's use. (proofing, if required, must be de oped by the structure itself, not by ceiling of the building.) The ce system is the interface between shell of the building and the fixt and displays.

Ceilings

The ceiling system has two main p a structural framework of steel c nels laid out on the modular grid hung from the building's struct frame, with the channel facing d to receive connections for fixtures displays; and a system of painted minum baffles, hung from the which screen the mechanical ec ment from the sales space below.

Sprinklers

Sprinkler heads and piping are cealed above the baffles. The ba do not interfere with the water of bution pattern, and are easily acc ble since the ceiling grid is open below.









together to create effective sales displays.

"Miller's interiors were originally budgeted for standard fixturing, but using the OMNI-PLAN system, they were completed for less than the anticipated cost.

"From our experience at Miller's we have found no direct relation between the cost of store interiors and the use of our OMNIPLAN system. By modifying only the details and the materials, while retaining all the basic functional concepts, the cost can be geared to either high or low budgets.

"Department stores function, in effect, like theaters: they present hundreds of small vignettes which tell the shopper what is for sale and elicit his or her interest. Many merchants have recognized this resemblance, but they have not gone beyond the creation of the show to prepare the basic tool of the theater, the stage. The building and fixtures at Miller's West Town are a stage. The decor and merchandise are the sets and performers. The 'stage' is designed to provide the environment and equipment for any merchandising performance, from a fur coat to a pressure cooker. The capabilities of a theater were developed at Miller's West Town through OMNIPLAN'S COMprehensive fixturing concept.

"From a designer's point of view, the system has worked well, in terms of maintaining the intended character of the store. With the frequent changes that department stores normally must make, it is quite discouraging to a designer to visit one of his projects after it has been open for a while, because of the remodelling that has been done-often quite amateurishly. The use of the system components provides a visual framework which gives order to almost any change, even when done less than professionally. Miller's looks almost as good today as when it opened, and we have not been involved in any of the changes. This may not be ideal from a purely design point of view but it is very unrealistic to think that any store will return to its original designer every time it needs to move a wall."

In the new stores, new in design, there will be no fixed interior partitions, and one floor covering will be used throughout the store. The OMNIPLAN System will be used to its designed capability.

MILLER'S WEST TOWN DEPARTMENT STORE, Knoxville, Tennessee. Architect: Omniplan—Frank S. Kelly, project architect; Eann Thut, interior designer. General contractor: Anton Waldmann Associates.









Mechanical Systems

All ducts and registers are loca above the baffles and are thus of cealed from sight. Air is distribuhorizontally above the ceiling. The turn is non-ducted. The space ab the ceiling grid acts as a plenum, everything in it is painted black minimize the possibility of its be seen: ducts, piping, electrical and t phone wiring, speakers and secudevices.

Power and communications

Since all electrical wiring carries I voltage, and since the ceiling is op all wiring is run exposed, without c duits. Wiring from telephones, sou systems, and point-of-sale data p cessing equipment runs in the plen above the ceiling grid and the may white baffles. Power drops from electrical system above the grid along ceiling-to-floor fixturing sta ards, act as extension cords from busways, and can be located a where on the grid.

Electrical distribution

Electrical busways, run above the c ing grid, provide power for both lin ing and floor fixturing. Lighting tures, attached directly to the ceil grid members, are so located that point on the sales floor can be illunated. There is no general illuminate in the store. The incandescent syst is efficient for the purposes of the tem and uses only 3.7 watts per squ foot of sales area. Wiring is dropp through a steel tube from the electr busway to fixturing on the sales flo

Spatial definition

Sales spaces and displays can be fined in several ways. Forms of varisizes, configurations and materials be suspended from the ceiling grid partition panels, supported by floor ceiling standards which bear on floor and are bolted to the ceiling g can be used. Partitions may be fai cated of any light material—wo veneers, fabrics, vinyls, acrylics (tra parent and translucent)—up to t inches in thickness, and can be he at any height.

Fixtures

All display components, includ showcases and other types of fixtur are of modular design so that th work with the system's other pa They are supported on the floorceiling standards. Floor fixtures of a size and configuration can be asse bled from the components and standards. Power drops from the b ways supply wiring to floor fixtures that they can be internally illuminat Display components are neutral color, but end panels can be coor nated with specific decors.



At Miller's West Town, OMNIPLAN's system has had a successful initial use, and has put to almost constant use the flexibility inherent in the system. Departmental changes—expansion or contraction—have been effected with a minimum of labor and no skilled craftsmen, and with little interruption to sales. The system allows a surprising variety in visual effect, both in decor and in merchandise display, thanks to the components of the system which make possible both hanging and floor display fixtures.



Bill Cox photos



Rotunda and dome give elegant distinction and spatial excitement to specialty store in large shopping center

The store that wants to locate in an existing shopping center faces the problem of fitting its building into an established architectural concept with which it may not agree—for purely architectural reasons or because the design is alien to the store's identity—but with which it must conform. In such cases, the store and its architects rely on interiors of exceptional concept to create an attraction strong enough to overcome what is, at least initially, the handicap of the non-identifying exterior.

At the Frontenac Fashion Center in St. Louis, a highly desirable retail location for a store of the calibre of Neiman-Marcus, the prevailing (and mandatory) design character was wholly out of character with the Neiman-Marcus image. The exterior of this new store conforms to the vocabulary of the center, but inside, with no impediments to design and expression, what the name Neiman-Marcus stands for is dramatically manifest. The elegant high fashion merchandise for which it is known is displayed with sophistication that enhances both the goods to be sold and the customer who comes either to buy or to look.

At the center of this essentially square building is a breathtakingly handsome "shaft of space," topped with a circular dome of mirror glass which daylights the area and much of the second floor. At night the mirror surface reflects the activity below, so that it is at all times a spectacular part of the store's effective environment. Since this shaft is also the space through which the escalator runs, it becomes a certain and unavoidable orientation for circulation between floors. Around the central "super space" are departments and boutiques with a variety of fixtures for display, with individual manners of setting off their merchandise from neighboring displays.

Although the central court or shaft appears to be an opulent use of space, it is cannily put to work as the location of the escalator circulation for the store, so that it is, in effect, considerably less a luxury than a handsomely executed necessity. Indeed, handsomeness is a key word throughout, expressed in the quality of the materials used, in the colors which differentiate departments and floors, and in a very special way, in the art works which owner Stanley Marcus has placed, as he has in his other stores, throughout this store. The works range in type from sculpture to needlework, from painting to macrame, and their subjects are equally varied. Displayed as part of the store's decor, and never as an exhibition, these









Besides the value of the mirror-glass dome as a focal point and an exceptional attraction for the store, the dome and the light it admits by day to the center of the building provide immediate orientation from any point on either floor. Not only is this two-story shaft of space both dramatic and luxurious, but the continually changing light, from morning to night, is itself an effective aspect of the store's decor. What it reflects from below at night again changes the effect of the interior. The store is large in area but only two stories high above ground, so one escalator only is used to connect the two principal floors.





works add greatly to the quality of the store's environment.

The materials used throughout are not only embellishment of the store's interior, but are used with a subtle degree of functionalism: precast travertine terrazzo is used to state graphically the traffic pattern on each floor, whereas carpeting is used in each departmental sales area. The travertine terrazzo, made in two shades of beige, in Italy, in pieces large enough to emphasize the scale of the spaces in the store, provides an instantly recognizable identification for each boutique or shop, and the carpeting, in special colors developed for this store, invites the customer into the sales area. In certain departments-the second floor fashion department, for instance-custom designs are made for both carpeting and for the printed fabrics used on the walls. Elsewhere, stock designs in special colors, clear and fresh, are used. Acrylic sheet materials are used on the walls of the children's department. Where wood is used, it is left natural.

The design team that worked out the concept for this store represents the coordination of two design offices: the architectural firm and the interior design firm which is its subsidiary, an unusual conjunction but one which worked well together to produce a harmonious integration of space, color and materials. Long-continued studies of the merchandising field have led to participation by the interior designers in the decisions made by the store management on the location and juxtaposition of departments as well as on the design of the interiors. Since Neiman-Marcus stores have a policy of not identifying by signs either departments or merchandise, the interrelation of design and merchandise display is of particular importance in the successful operation of the store.

NEIMAN -MARCUS, Frontenac Fashion Center, St. Louis, Missouri. Architect: John Carl Warnecke, F.A.I.A., Architects—A. Eugene Kohn, partner-incharge; Emilio Arechaederra, director of store division; Guillermo Loos, project director; Laurence Goldberg, project manager; Stanley Abercrombie, Joe Owczarek, designers. Interiors: Eleanor LeMaire Associates, Inc.—Robert A. Malderez, design director; Frank J. LaBianca, project designer; Henry J. Wllson, Jim Robertson, Cindy Collins, staff designers; Edward J. Agostino, managing director. Engineers: Harald Nielsen & Associates, Inc. (structural); Magill-Cloud Engineers, Inc. (mechanical/electrical). Lighting consultant: Douglas Baker. Contractor: Gamble Construction Company.



et elegance where elegance is ed for characterizes the shops and artments in Neiman-Marcus' St. s store. At left is the men's departt on the main floor; near right is jewelry department, also on the n floor, where sculptor Ernest a's stanless steel "Gox" is on dis-. At far right is the girls' departt, adaptable to the addition of r by display designers, while reng its basic clarity of plan and de-The Zodiac restaurant (below) on second floor is basically a simple e made dramatically exciting by n tubing and plexiglass as an ation to its remote corner location.







Three-story court is dramatic focus for department store in a Southern California regional shopping center



Bullock's is a chain of department stores in Southern California, most of whose newer buildings are located in shopping centers. This store in South Coast Plaza, a regional shopping center in Orange County, is in the city of Costa Mesa. It is the anchor store for the center and follows, in its exterior form, the precedent set by one of Bullock's earlier stores. Its walls are of ribbed weathering steel, with light-colored brick for trim and as a frame for entrances and a facing for some walls. Projecting elements break the length of the building and give it a distinctive form, something the client wanted as an identifying mark in the center.

The interior makes the most of the building's height by providing a three-story open space at the center. On each side of this great space are the escalators, with a dramatic view of the space and the several landings. The ceiling over this space is jet black and is studded with hundreds of clear-glass filament lamps set in crystal globes, and suspended at different distances from the ceiling.

General lighting in the store is minimum, provided by incandescent fixtures set in dark ceilings. Accent lighting from spotlights on a comprehensive system of tracks is used for specific merchandise and to focus on certain areas of the store.

Materials and colors for the interior were selected for their appropriateness to the casual living of the Orange County area: brick and rough sawn wood, earth colors, textured fabrics, and living-not plastic-plants. In the court, for instance, the escalator runs are faced with rough wood, as is the bow on the third floor which projects over the court; the two sides of the court are faced with heavy-textured brick set both flat and at angles. The floors at each landing are paved with octagonal and square tiles, and planters are effectively placed near the escalators. Carpet is used in the selling areas in colors appropriate to the merchandise: brick red, gold, green, blue, brown, red. Walls are treated in several ways-by painting, by use of graphics, and in the Fashion Gallery, silk damask as a wall covering. The architects designed all the interiors as well as all the graphics for the store.

BULLOCK'S SOUTH COAST PLAZA, Costa Mesa, California. Architects, interior designers and graphics: Welton Becket and Associates. Engineers: Welton Becket and Associates (structural); Herman Blum Consulting Engineers (mechanical/electrical); LeRoy Crandall & Associates (soils). Landscape architects: Bridgers, Troller & Hazlett. Contractor: C.L. Peck.



THIRD FLOOR PLAN



SECOND FLOOR PLAN



FIRST FLOOR PLAN





The escalators, which serve the second and third floors, run through a dramatic three-story-high open "court" topped by a black ceiling studded with hundreds of clear-filament clear glass lamps suspended at different distances from the ceiling. The rough-cut wood paneling on the end walls and on the sides of the escalators, and the heavy-textured bricks, set both flat and at angles on the side walls of the "court," contribute to the informal environment sought by the clients for their store in this location. At each landing the floor is set with highly polished octagonal and square tiles in a sandy beige color.



An expressive skin-and-bones facade done with utmost care

While it is not altogether true that good design costs no more than bad design, neither need it cost that much more. I. M. Pei & Partners' refined and sprightly design for 88 Pine Street cost about \$3 a square foot more than similar investment office buildings, and returns excellent design value for the money. Its crisply detailed curtain wall, its glittering stainless-steel lobby, above all, perhaps, its brilliant whiteness, raise it well above the esthetic standard of most of Manhattan's spec offices.







The finely articulated cage that encloses 88 Pine Street poises near the edge of New York's East River, its slender elegance providing a foil for Wall Street's weightier buildings and a backdrop for the schooners and clippers moored at South Street Seaport. Elevator core is offset to give large bull-pen area at one end of the floor.



owntown Manhattan, where dark, massi towers crowd narrow streets and even na rower sidewalks, challenges the architect who aspires design a building of distinction. The economic realit of the highly competitive office rental business place for ther constraints on the design of speculative offices.

At 88 Pine Street, owner Morley Cho was willing pay a premium for quality—within limits, of course. B even when the owner is willing, there are fairly fe ways to spend extra money. The floor plan for comm cial rental space is standard, based on open loft spa that will be divided up and finished by tenants unider fied at the planning stage. Pei's design varies this star ard plan somewhat by locating the elevator core of center. This arrangement anticipates the needs of W Street tenants—brokerage houses and the like—who operations require large, unpartitioned areas. The asy metrical Pine Street plan allows small private offices one end of the floor and three bays of bull-pen space the other. (Above the 18th floor, where one eleva bank terminates, this space expands to four bays.)

Essentially, however, the structure of the buildi and the services provided to the tenants—hvac, elevtors and so on—are conventional, meeting the faihigh standards that have become normal in the Ne York office market. The building's personality had to l in the end, declared in public spaces, such as the plaand the lobby, and in its visible exterior.

Plazas, though nowadays also standard equipme for New York office buildings, are particularly welcom in the downtown area, where they provide needed op space for pedestrians as well as sight lines for otherw obscured buildings. And the handsome lobby, with curved surfaces of polished stainless steel and its C nese-red elevator cabs, gives what the architects call touch of theater" to the unostentatious building.

Ultimately, however, it is that whiter-than-wh curtain wall, with its refinement of proportion and o tail, that sets the building apart from less inspired o amples of its type.

A major consideration in the design of the curt wall was that the building should appear clean, light a transparent as a foil to its neighbors, some of which pretty undistinguished. A short-lived attempt to devise







VINDOW VINDOW CLEAR GLASS WINDOW FRAME SPANDREL FLANGE VINDOW WASHER PLATFORM GUIDE RAIL 28'-0"

PLAN ABOVE SPANDREL

PLAN THROUGH SPANDREL





steel wall that would work structurally was scrapped in favor of aluminum cladding that would trace with some accuracy the shape of the rigid-frame structure. (The stiffeners on either side of the columns do not reflect the structure behind, but were added to support the 26-ft spandrels as they were slung into place. They also add greatly to the sought-after play of light and shadow on the face of the building.)

The aluminum cladding is "painted" with bakedon silicone-reinforced acrylic enamel, the first such application of this material on a metal wall of this size. White was chosen partly to contrast with the building's somber neighbors and partly to evoke images of ships and shipping: the site is near the East River and the South Street Seaport Museum, and the owner has considerable maritime interests. (Mr. Cho was the last owner of the liner *Queen Elizabeth*, whose salvaged bronze initials compose one of the plaza's sculptures.)

The voids formed by the curtain-wall members are filled with glass—three lights, butt-jointed with silicone sealant, to each bay. From the outside, this 26-ft expanse of glass imparts the transparency that was one of the guiding design principles; at the same time, the absence of mullions preserves a simplicity of appearance and suggests the flexibility of the interior space. From the inside, the windows offer sweeping views of East River traffic and the Manhattan skyline.

The visual simplicity of the curtain wall contradicts the amount of work that went into its design. The ability of Pei's firm to produce a building with such superlatively executed detail must be attributed, one feels, to a high degree of competence at all levels within the firm, as well as to a corporate capacity for taking pains. The early involvement of cost consultants allowed the architects to consider alternatives before making final design commitments. Subsequent studies of materials, shapes and connections engaged the attention of aluminum fabricators, coating suppliers and glazers, as well as engineers, and produced details of great exactness.

88 PINE STREET, New York City. Architects: I.M. Pei & Partners—James Ingo Freed, associate partner-in-charge; Bernard Rice, associate; Robert Milburn, job captain; Michael D. Flynn, senior associate, and Stewart Barger, curtain-wall design. Engineers: The Office of James Ruderman (structural); Cosentini Associates (mechanical/electrical). Consultants: Diesel Construction, a Division of Carl A. Morse, Inc. (construction management). Owner: Orient Overseas Associates.







Because the heavy glass tends to bow under its own weight, partitions for outside offices are provided with spring-loaded neoprene gaskets for a continuous fit at the window. Still another example of the meticulous attention to detail underlying the building's air of wellgroomed assurance is the handling of the painted aluminum cornice: the six panels required for the infill are made to appear as three, repeating the proportions of the butt-jointed win-dows, with alternate hairline and revealed joints.





33 stories of long-life white: a dramatic first for DURACRON[®] coatings

ORIENT OVERSEAS ASSOCIATES BUILDING, New York Architect: I. M. Pei & Partners Curtainwall and window fabricator: Lupton Manufacturing Co., Aluminum Group, Olin Corporation DURACRON Coating applicator: Aluminum Company of America

38 Pine Street" offers more of becial interest to architects and uilders than distinctive beauty alone. his striking new addition to lanhattan's skyline is the first uilding constructed of aluminum urtain wall in a column-and-beam yle. And to accentuate its face ramatically, it is also the first highse finished exclusively in a white rganic coating. The result is a leaming study in light and shadows a clean, carefree appearance that ill endure for years to come.

Il spandrel panels and column covers vere fabricated from aluminum extrusions, then factory finished with aked-on DURACRON Super 800 pating. This silicone-fortified acrylic nish from PPG offers outstanding urability and color integrity. In ddition to excellent performance haracteristics, this DURACRON pating provides the savings of a



moderately priced extrusion finish. For data on PPG color coatings, check Sweet's Architectural or Industrial Construction Files 9.10/PPG. Complete product information is available from Product Manager, Extrusion Coatings, PPG INDUSTRIES, Inc., Dept. 16W, One Gateway Center, Pittsburgh, Pa. 15222. **PPG: a Concern for the Future**

For more data, circle 54 on inquiry card





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BARWICK CONTRACT CARPET SYSTEMSTM A Division of E.T. Barwick Mills^M World's leading maker of tufted carpets.

For more data, circle 55 on inquiry card



After 30 minutes: Wood 180° F., Metal 380° F

The Fried Egg Test. OR WHY A WOOD FIRE DOOR IS SAFER THAN A METAL FIRE DOOR.

Both wood and metal fire doors serve the same purpose.

To retard the spread of flames, heat, smoke and poisonous gases in a burning building.

However, each type of door differs greatly in its ability to transmit heat which can also be a life and death consideration.

In a real fire, hollow core metal doors reach almost 1000° F. (after thirty minutes) on the side opposite the fire.

Wood fire doors, under the same conditions, reach a maximum temperature of only 250° F.

It doesn't take complicated testing to show you the difference. Two cans of sterno and a piece of each door will tell the story.

After 30 minutes, the metal fire door was hot enough to fry an egg.

The wood fire door was cool enough to touch.

The real question is — why install a fire door that can't be touched or possibly even passed? Or that will jam, buckle and maybe ignite materials on the side opposite the fire?

Play it safe.

Send for the full story on safer, quicker, quieter, more attractive fire doors backed by a lifetime

guarantee.

Write Weyerhaeuser Company, Box B-2478, Tacoma, WA 98401.



e information, circle item numbers on Service Inquiry Card, pages 189-190.

PRODUCT REPORTS



anodized black gasket system announced

features including a neothermal barrier between or and interior metal to rethermal conductivity. here on the Block Buildesigned by Donald L. Associates, the L-shaped framing assures that each

GS 580 possesses a num- light is supported by an integral aluminum ledge to prevent stacking. The system is joined at mitered corners with stainless steel clips so that the elasticity of the neoprene is not impaired. Amarlite/Anaconda, Atlanta. Ga.

Circle 300 on inquiry card



An aluminum backboard guaranteed for life rolls by tipping onto two rubber tire wheels. The 370-lb unit is official size and glare-free with adjustable height from 8 to 10 ft. Sportsplay Products, St. Louis, Mo.

Circle 302 on inquiry card



ow venetian blinds used on sloped windows

uinco Consulting Center umbus, Indiana, by James t Polshek Associates feaa special modification of company's 1-in.-wide blinds which holds them el to the window where it

slopes at an 18-degree-angle (top). By using a self-compensating tension wire, tilt and lift operations remain unaffected by any slope.
Alcan Building Products, Warren, Ohio.

Circle 301 on inquiry card





Outdoor luminaire for sodium and H.I.D. lamps

The company introduces the Tubaloid architectural lighting fixture for use with low-pressure sodium or mercury vapor lamps. Available in anodized or painted aluminum, for mounting on poles, walls, canopies or the ground as a bollard (see drawings), the unit has a polycarbonate clear or diffuse white lens that resists breakage, and installation is said to be fast and simple. For relamping and maintenance, only the captive end cap need be opened. Pole options include aluminum with satin ground finish or steel poles, prime painted. A single upsweep davit pole and custom poles are also available. Luminaire mounting height ranges from 10 to 20 feet above the ground, in 2-ft increments. The company claims the unit can be totally maintained without disassembling or electrically disconnecting it. Acrylic lenses are also available. Voight Lighting Industries, Inc., Leonia, N.J. Circle 303 on inquiry card





more products on page 137

CUSTOM POLE MOUNT

"A money-saving, space-saving DWV system." That's what Tyler RufWall[®]delivered to the One U.N. Plaza Hotel.

United Nations Development Corporation, Owner David Norkin, President of Norkin Plumbing Company, tells why RufWall was cho for the 10-story, 350-unit hotel portion of Manhattan's newest combination story office/hotel building.

"Rigid space requirements, narrow channels in the slab floors, and lack storage space called for a compact DWV system. Ty RufWall was the ideal solution.

> "In addition to furnishing basic fittings for fla mounted back-outlet water closets, the RufWall u will pick up tubs which rough-in above the floor of still fit 2-inch pipe into 3-inch channel slots in the sl And because the RufWall system uses less mater than traditional XH class cast iron installation, co were reduced. All in all, RufWall gave us just w we were looking for, a money-saving, space-sav DWV system."

But there's another side to this case history

The 350 RufWall units for the 10-floor hotel p tion of the building weighed only 66,336 poun including 5,750 No-Hub couplings. Tyler deliver the system from Texas on two Tyler trucks; b arrived at the job site in downtown Manhat on time.

The XH soil pipe and fittings and the thread pipe in the lower 30 floors of One U.N. Pla exceeded 300,000 pounds, and required set tons of lead and 1.7 miles of oak

> Complete on time delivery is not unus for Tyler, the nation's only full-line p ducer of SV and No-Hub cast i soil pipe and fittings with Wa SV and No-Hub specif tion products to ma For more data, circle 57 on inquiry

Here's what the One U.N. Plaza construction team has to say about Tyler RufWall.

Dave Norkin, President Norkin Plumbing Company New York, New York "Tyler RufWall proved to be a real

on-the-job time aver. Our journeymen plumbers vere able to install the units and nake the No-Hub connections in ninutes using only a torque wrench. Ve were so impressed with the me savings and ease of installaon that we are using RufWall in ne penthouse addition to the hotel nd on other projects."



Robert Emmert Cosentini Associates **Consulting Engineers** New York, New York "The hotel design called for a compact DWV system. The construction

chedule was tight. There were the pical site storage and vertical elivery problems associated with ighrise construction in Manhattan, which could have caused delays ith a less versatile piping system. lowever, Tyler's RufWall did the bb and provided us with more seful living area in each room."



ufWall double units on the 2nd floor of One U.N. Plaza.

or complete information on the yler DWV system in One U.N. laza and your copy of our ufWall brochure, write Engieered Products Department, ox 2027, Tyler, Texas 75701.

> **Tyler Pipe** Subsidiary of Tyler Corporation

For more information, circle item numbers on Readers Service Inquiry Card, pages 189-190.

RESIDENTIAL HVAC / A six-page brochure describes the operation and advantages of this central system for older homes and homes with hot water, steam or electric radiant heat. The system includes small, flexible, factory-insulated ducts that thread around studs and other obstacles instead of through them, and end up as inconspicuous two-inch diffuser openings in floor, ceiling, or soffit areas.
Dunham-Bush, Inc., Harrisonburg, Va.

Circle 400 on inquiry card

OFFICE PLANNING / Nine ways to plan offices and work-stations are described in a 20-page brochure on the company's modular Series 9000. Executive and managerial offices, as well as work stations for word processors, programmers and CRT operators, are among the arrangements presented by the brochure, which is designed as an idea workbook. Photographs, ¹/₈-in.-scale layouts and exploded drawings detail the components required for each assembly.
Steelcase Inc., Grand Rapids, Mich.

Circle 401 on inquiry card

COMBINATION HEATING/COOLING / Complete data covering 71/2- and 10-ton combination heating and cooling roof-top units are available in a 12-page folder. In addition to physical, electrical, capacity and dimensional data, the folder also provides information on gas and electric heating, plus air flow arrangements and performance. Rheem Mfg. Co., Jackson, Mich.

Circle 402 on inquiry card

CARPET CUSHION / A sample kit for architects and interior designers contains samples and complete specifications of four cushions manufactured by the company. All of the four lines are specifically formulated according to traffic pattern requirements and are suitable for use in virtually any type of installation. All the cushions also meet or exceed the nonflammability requirements of DOC FF 1-70 and three meet requirements of ASTM E 84-68 (Pill and Steiner Tunnel tests). These cushions are designed to meet medium and heavy traffic in commercial areas. Dayco Carpet Cushion Co., Dayton, Ohio.

Circle 403 on inquiry card

ASPHALT ROOFING MANUFACTURERS / The revised edition of the Asphalt Roofing Manufacturers Association booklet is designed as a guide for the roofer, dealer or architect and discusses the latest industry-approved techniques for steep roofing. ARMA, New York City.

Circle 404 on inquiry card

A-E PRIMER ON FEDERAL CONTRACTS / The second edition of "Contracting with the Federal Government/A Primer for Architects and Engineers" has just been published by the Committee on the Federal Procurement of Architect-Engineer Services (COFPAES.) The comprehensive document provides a full explanation of the A-E procurement process used by the Federal government, agencies which contract for A-E services, an explanation of how government agencies select and negotiate architect/engineer agreements, and copies of Federal regulations covering A-E contracts. Cost of the primer is \$10. COFPAES, Silver Spring, Md.

Circle 405 on inquiry card

UPHOLSTERED CHAIRS CATALOG / A full color catalog illustrating new styles of molded polyurethane shell chairs is now offered by the company. Each shell style is available with five different bases including wood-clad, wine-stem or traditional fourlegged styling. Virco Mfg. Corp., Torrance, Cal.

Circle 406 on inquiry card

OFFICE LITERATURE

PLYWOOD SPECIFICATIONS / A revised plywood design specification and three new supplements are now available. The 30-page specification contains new section properties and recommended design stresses for plywood. Supplement 1 presents working stresses and design ideas for plywood curved panels in 10 illustrated pages. Plywood beams are covered in Supplement 2, a 16-page booklet which includes general information on glued beam fabrication and testing. Working stresses and designs for flat plywood stressed skin panels are offered in the 20page Supplement 3, and Supplement 4 covers construction details on plywood sandwich panels. Data presented in all five specifications are in accordance with PS 1-74. American Plywood Assn., Tacoma, Wash.

Circle 407 on inquiry card

NON-METALLIC GROUT / A four-page catalog describing the features of Sealtight V-1 non-metallic grout points out that the product is a pre-mixed, high-density, high-compressive strength, non-shrink grout used for precision grouting of machinery and equipment, anchor bolts, sole plates, bridge bearings, columns, etc. It offers high yield, withstands high vibratory and dynamic forces, is non-corrosive and exhibits outstanding workability, according to the company. . W. R. Meadows, Inc., Elgin, Ill.

Circle 408 on inquiry card

INDUSTRIAL-COMMERCIAL LIGHTING / A catalog describing a complete line of energy-efficient industrial and commercial lighting systems is entitled "Indoor Lighting Systems-Designer's and Buyer's Guide" and refers to High Intensity Discharge (HID) lighting systems: mercury, metal halide, and Lucalox. The publication includes such data as coefficients of utilization, temperature, room classification, indoor illumination levels.
Lighting Systems Business Dept., General Electric Co., Hendersonville, N.C.

Circle 409 on inquiry card

BUSINESS COMMUNICATION SYSTEMS / Literature is available for the company's LSI Interconnex systems for firms with requirements from 12 to several thousand extensions. Full service from branch offices is available, including system design, installation, personnel training and maintenance.

Lear Siegler, Inc., Oklahoma City, Okla.

Circle 410 on inquiry card

EXHAUST REGISTER / The bulletin describes the register's concept of assuring uniform exhaust flow. and its low noise level, which permits high-velocity duct design. Also explained is the prebalancing of the exhaust system, and a claim regarding the register's ease of installation. . American SF Products, Inc., Fort Lauderdale, Fla.

Circle 411 on inquiry card

DOOR HEATER CATALOG / The catalog describes gas-fired and steam/hot water door heaters; it includes selection procedure, suggested specifications, heating capacities and dimensions of all available models. Modine Mfg. Co., Racine, Wis.

Circle 412 on inquiry card

INDUSTRIAL DOORS / In addition to providing guidance for correct door selection, catalog includes drawings, specifications and photographs of powerand manually-operated doors for a wide variety of industrial applications. Descriptions of all door controls, and standard and optional components are included. Clark Door Co., Inc., Cranford, N.J.

Circle 413 on inquiry card



Plexiglas[®] lighting panels are clearly safer overhead.

A shard of broken glass is a dangerous missile. While broken glass is a hazard anywhere, weight and susceptibility to breakage combine to make glass a particularly hazardous material overhead.

Plexiglas acrylic plastic eliminates these hazards in lighting lenses and diffusers. It is tough and resilient, its impact resistance being a function of its thickness. Given sufficient impact, it can be cracked and even broken, but the resulting large, dull-edged fragments minimize the risk of laceration. Plexiglas never breaks into an "infinity" of small fragments.

Do Plexiglas lighting panels create a fire safety problem? The answer of building officials, rating bureaus and fire fighters is, "No". Here's why:

1) To meet installation requirements under building codes and Underwriters' Laboratories standards, Plexiglas panels must be freely mounted in the lighting fixture.

2) When exposed to an occupancy fire, a properly installed panel will fall from its mounting at a temperature well below the ignition temperature of Plexiglas. Intensive testing and a quarter century of experience have established that Plexiglas lighting panels do not ignite and burn in place.

3) Plexiglas diffusers are not ignited by electrical arcs created in a properly fused system.

Because they meet generally accepted standards of fire safety and eliminate the hazards of glass, Plexiglas lighting lenses and diffusers are accepted under the Uniform Building Code (ICBO), the Southern Building Code (SBCC) and the Basic Code (BOCA).

Safety is only one of several important reasons why Plexiglas is the superior lighting material. We invite you to consider some others.

For your copy of "8 Reasons Why", or technical assistance, call toll-free 800-325-6400* now! *In Missouri, 800-342-6600



Plexiglas acrice plastic is a combustible thermoglastic. Observe fire precautions appropriate for comparable forms of wood. For building uses, check code approvals. Impact resistance a factor of thickness. Avoid exposure to heat or aromatic solvents. Clean with soap and water. Avoid abrasives.

For more data, circle 58 on inquiry card

DUCT REPORTS continued from page 133



AR ENERGY COLLECTOR GLAZING / "Tedlar" PVF film, recently developed by the company, is recommended for glazing solar energy collectors. The .004-in. thick film transmits 92 to 94 per cent of total incident solar energy, with the main losses

sed by surface reflection. The film can be heated, shrink-wrapped, and bonded by adhesives. sile strength is approximately 13,000 lbs/sq in. an elongation at break of approximately 250 cent.
Du Pont Co., Wilmington, Del.

Circle 304 on inquiry card

KING/DIRECTIONAL SIGNS / To help in the



identification of accessible buildings, and accessible facilities within the building, specially designed signage incorporating the international symbol of access has been developed. The symbol is also used to identify sloping ramps, ground level

ances, specially reserved parking places, level ks without curbs at crosswalks, elevators, and lic telephones and drinking fountains placed low ugh so they can be used by persons in wheelirs. The symbol is offered on a variety of signs, ues and decals. Seton Name Plate Corp., v Haven, Conn.

Circle 305 on inquiry card





comprise a standard line of hospital, laboratory and institutional casework with flush interior construction to make good housekeeping easy. Other features include mitreweld corners to elimi-

e seams on the cabinet face, institutional-type ges with lubricant-impregnated nylon spacers been knuckles, heavy-duty drawer channels, nylonsteel-ball bearing rollers, double-pan doors honeycomb sound-deadening mechanism, and forced cabinet bottoms. Providing a standard 24depth and 301/2- or 247/8-in. height, any of a ber of standard cabinet widths can be selected. ntertops are made in a single continuous unit for or more cabinets. . American Sterilizer Co., Pa.

Circle 306 on inquiry card

FOMATIC LAUNDRY FOLDERS / Two autoic folding machines, include: the "Foldmaster" lel B-4 that folds large linen items such as sheets tablecloths uniformly and automatically; and dmaster" model B-5, for folding smaller linen s such as towels and pillow cases.
Economics pratory, Inc., White Plains, N.Y.

Circle 307 on inquiry card more products on page 141

Architects tell us "Our only regret is that we didn't know about **ColorKlad** sooner...



Port of Portland, Ore. H.Q

Cinema

...so we could have specified it for our earlier projects."

This is an exact quote from an Upper Midwest architectural firm. Why are they so high on COLORKLAD?

PERFORMANCE - The architects asked their sheet metal contractor to test **COLORKLAD.** Bang it around. Beat it up. The answer came back. "It's the toughest on the market. Stands up to every test. Excellent color retention. Doesn't need to be pampered." And the color is warranted-in writingfor 20 years.

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For more data, circle 59 on inquiry card

The roll



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The Genon gallery of over 700 items satisfies all commercial and institutional requirements with: deep weaves; grass cloths; linens; silks; wood and stone effects; solids; stripes; and random patterns. Genon is available in heavy, medium, and a broad new line of light weight materials. Scrubbable, strippable Genon is known for durability, ease of maintenance and installation, and meets Federal Specification CCC-W-408A.

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The superior insulating properties of Dylite make it ideal for many facets of construction: as a core for wall and roofing panels; cold storage applications; as a weight-reducing, insulating core for concrete panels; as plaster base for walls; as a backing for siding. When you use Dylite, construction progresses faster, especially with pre-insulated panels. You save time and on-site labor. Building owners and occupants save on energy costs.

Dylite can be easily shaped and sized. No special tools required.

For more information, write to ARCO/ Polymers, inc., 1500 Market Street, Philadelphia, PA 19101.

> ARCO/Polymers, inc. Subsidiary of AtlanticRichfieldCompany

CAUTION: Dylite is combustible and should not be exposed to open flame or other ignition sources.

For more data, circle 60 on inquiry card

DDUCTS REPORTS continued from page 137



EL SPIRAL STAIR KITS / The "Model 30" and "Model 40" are within the moderate-to-low budget range and the kit price is for a complete standard stair, including 12 treads, 13 risers and platform with handrail. All the hardware needed to assemble and install the stairs is included, with 3½-in. diameter center post, 10-in. welded base plate, 3/4-in.-sq. spindles,

1/8-in. formed steel platform and treads. All metal s are primed with flat black. . Whitten Enteres, Inc., Bennington, Vt.

Circle 308 on inquiry card

AC VIBRATION ISOLATION SYSTEM / A combi-



nation roof mounting frame, curb, and vibration elimination base for rooftop mounted heating and cooling units is being introduced. Named Vibro-

b, the one-piece factory-fabricated system isos vibration from a typical unit's fans, motors and pressors to reduce the transmission levels to e-sensitive spaces below, by as much as 90 per t. A 2-in.-thick high-density fiberglass wall within curb and under the unit's space provides an ustic chamber for the return air. Duct silencers also be factory installed in this chamber to save ield installation. Counter flashing is snapped in e to make the entire assembly weather-. Vibro-Curb, Inc., Wheaton, III.

Circle 309 on inquiry card

URISHMENT CENTER / Two modular pre-fabri-



cated nourishment centers have been designed for use in nursing homes, medical and dental practice buildings, institutions and other health facilities; they can be used for serving supplementary

rishment, special diets and whole meals. The 57enter is free-standing and the 60-in. center is deed to be built-in. They include a microwave n, refrigerator, icemaker, two electric surface s, sink-top and cabinets. Dwyer Products o., Michigan City, Ind.

Circle 310 on inquiry card

A-COMPLIANCE CLOCK / Introduced two



years ago, the "Richboro" electric wall clock was specially designed to comply with OSHA regulations that all electrical appliances in industrial plants, offices and institutions be grounded. It is equipped with a 3-wire cord set with molded-on plug that grounds the electric motor, preventing

danger of electric shock. Originally offered in 2-in.-diameter dial size, the clock is now also able in an 8-in.-diameter version. Additionally, lials of both clocks have been redesigned with y black Gothic numerals on a white face for er legibility. Franklin Instrument Co., Inc., boro, Pa.

Circle 311 on inquiry card

more products on page 143



JG Furniture 121 Park Avenue Company, Inc. Quakertown, Pa. 18951

Auditorium seat designed by Peter Dickinson Installed at the Institute for Advanced Study, Princeton, N.J. Architects : Geddes Brecher Qualls Cunningham, P.C. Interior Consultants: Semanko-Bobrowicz

Transform building codes into beauty codes

with Hager's new Torsion Hinge.

Now, meet institutional building codes with the clean, crisp, uncluttered lines and enduring strength of Hager's new Torsion Hinge. Eleven tempered spring steel torsion bands provide even, adjustable closing strength for doors weighing up to 100 lbs. No more cluttered appearances. One center mounted torsion hinge eliminates the unsightly coils of bulky spring hinges. It installs easily like an ordinary mortise hinge. Specify one of several beautiful decorator finishes.

Ask your architectural hardware consultant for an interesting look at Hager's complete line of fine quality door hardware. Or, write Hager Hinge Canada, Ltd., 771 Wilson Avenue, Kitchener, Ontario.





PRODUCT REPORTS continued from page 141

TABLE AND FLOOR LAMPS / "Light-White" lamps



are molded from highdensity, impact-resistant, translucent white polyethylene, and with UL-approved electrical parts. The cylinders are made of opal acrylic. Certain styles can be stacked up to 4 high for a unique design pattern for floor lamps. All lamps are wired with an

"off-on" line switch.
Trimble House Corp., Norcross, Ga.

Circle 312 on inquiry card



INFRA-RED RADIANT TUBE HEATER / The 175,000 Btu/hr radiant tube heater is available in either vented or unvented models for complete comfort heating to zone or spot heating, condensation control, thawing or drying. Heater can be installed as close as 12 in. below combustibles except when mounted on a 90 degree angle. Measuring about 13 ft long with an infra-red emitting surface of 25 sq ft, this heater provides heating either indoors or outdoors, and is suited for use over large doors that are frequently opened. Space-Ray Div., Gas-Fired Products, Inc., Charlotte, N.C.

Circle 313 on inquiry card



SOUND-ABSORB MIRRORED CEILINGS / Vista Sonic mirrored ceiling panels are made from fire-retardant acoustical ceiling panels covered with a tough aluminized back surface that minimizes dust build-up. A 1/8-in. air space between the film and the acoustical tile backing acts as a cushion that allows the film to give under minor impact without damage, and the shatter-proof surface offers distortion-free light reflection. . United States Gypsum Co., Chicago, III.

Circle 314 on inquiry card

INSULATING TACKABLE PRODUCTS / Utilizing a



patented substrate and fire retardant burlap, the company has achieved a fire hazard classification of Class A on the combined products. In addition to fire retardant burlap, dark Portuguese cork and nat-

ural cork panels achieved the same fire hazard classification. - Homasote Co., West Trenton, N.J.

Circle 315 on inquiry card



Man-made energy is in short sup-ply, and it's getting more expen-

sive every day. But plentiful, cost free sunlight is another story alto-

Durable, acrylic Naturalite sky-

lights allow that sun to shine right in, providing plenty of light for

people on the go and greenery on

the grow. Naturalite skylights are

flexible, and come in a variety of colors and styles. And because they're high impact and shatter

gether.

For more data, circle 64 on inquiry card

PCHITECTURAL RECORD April 1075 143

ewriter. For a booklet on Acoustilead for num Barriers, or the name of an oustilead distributor near you, te Sound Attenuation Department, arco, 150 St. Charles Street,

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COUSTILEAD

ess you put a sound barrier in the num-the space between a hung

ling and the slab above-you'll e piped-in noise throughout your

coustilead, 1/64" thin sheet lead, one of the best noise stoppers in

business. It's limp and dense,

n't let noise seep through, as

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s with scissors or a knife, crimps

ound ducts and vents. You'll

rdly hear a note, a laugh, or a

Iding or office.

ous materials do.



New "Rite-On,Wipe-Off" Writing System Paints A Pretty Picture

The pretty picture is this: 1. New system combines AllianceWall porcelain wall panels and dry marker pens to create a completely dustless writing system. **2.** Porcelain panels come with a special finish that enhances both writing



and erasing. **3.** Writing dries instantly and can be erased with a dry cloth or eraser. **4.** Every inch of every office wall becomes a productive work surface. **5.** Laminated to low-cost gypsum board, the panels are fire-proof, inexpensive to install and maintenance free. **6.** No special lighting system is necessary. **7.** Boards are guaranteed for 50 YEARS and can be used with any partition system.

*"Rite-On, Wipe-Off" dry marker pens are now available through local AllianceWall distributors.

Other plants: Okmulgee, Oklahoma; Genk, Belgium and Seden, Denmark






If your work includes ti-residential or light commercial ects, we urge you to look into use of steel framing. For a ber of very good reasons.

First, speed. All framing ponents can be prefabricated panels—up to 40 feet long ch are simply positioned, nbed, and welded or screw ched. Each section includes the essary openings for doors, dows, air conditioning and tilation units. Once the structural he is in position, the assembly be quickly closed in—allowing de work to proceed immediately without regard to weather ditions.

Steel framing can trim eral months from the struction schedule. Which ans earlier occupancy and, n, substantial savings in interim ncing.

Overall costs are lower than alternative construction iniques. The assemblies are tweight, so no heavy equipment eeded for placement. And ipponents of the steel framework not warp, shrink or swell... are ombustible... and are ervious to termites, rot, or ying climatic conditions.

Design freedom is virtually mited. These systems can ommodate a wide variety of erior finishes—from traditional ne and brick to intricate stucco, al, wood and concrete panels, composite facing materials.

Write for our Technical letins 131 and 136 which give pplete information on steel ning.



For more data, circle 66 on inquiry card

OFFICE LITERATURE continued from page 135

METAL DOOR CATALOG / A metal doors and frames catalog depicts the company's 1975 line of steel doors and framing, lists specifications and explains labeled fire doors and transom panel assemblies. • Amweld Building Products, Niles, Ohio.

Circle 414 on inquiry card

OFFICE PARTITIONING / A 12-page booklet illustrates full-height walls and screens, and cabinetry, work surfaces, power columns and other accessories. Use of magnets for accessory attachment to the basic steel wall system is also described. **•** Hauserman, Inc., Cleveland, Ohio.

Circle 415 on inquiry card

AUDIO-VISUAL INFORMATION / A low-cost packaged audio-visual system that claims to give business and other users most of the advantages of expensive custom units is described in a brochure. The selfcontained unit provides for sound motion pictures, slides and overhead transparencies. • Jerome Menell Co., Inc., New York City.

Circle 416 on inquiry card

INSULATED MODULAR BUILDING SYSTEM / Prefab insulated modular panel building systems for frozen food, meat and dairy plants, cold storage warehouses, freezers, coolers, and environmental control structures are described in a catalog including specifications. The panels incorporate a core of expanded rigid polystyrene foam insulation. Aluminum and other facings are available in a selection of colors and finishes. • Modular Panel Co., New Bedford, Mass.

Circle 417 on inquiry card

SHINGLES, SIDING / A comprehensive catalog describing the company's roof shingles, sidings, and related building products provides basic information on asphalt roofing shingles, vinyl and mineral sidings, plastic shutters, asbestos-cement building board, built-up roofing materials, roof coatings, plastic cements, fiberglass insulation and corrugated canal bulkheading. The catalog also features information on *Vanguard* vinyl siding. ■ GAF Corp., New York City.

Circle 418 on inquiry card

ALL-ALUMINUM POOLS / A 1975 color brochure features the engineering design of the company's pools with illustrations of projects in: schools, colleges, parks, municipalities, hospitals, hotels, motels, and country clubs. Special interest pools such as therapeutic and teaching pools are also included. All are constructed of aluminum.
Chester Products Inc., Middletown, Ohio.

Circle 419 on inquiry card

MOBILE STORAGE SYSTEMS / Based on eliminating aisle space by making all storage units mobile, these systems are designed to be moved manually or electrically. Full details and illustrations are in the "Mobile Filing & Storage Systems" catalog. Spacemakers, Inc., Brooklyn, N.Y.

Circle 420 on inquiry card

STORAGE EQUIPMENT GUIDE / This catalog contains 136 pages picturing equipment for in-plant and warehouse transporting, lifting, dumping, hoisting, pulling, conveying, storing, and drum handling. New products such as cabinets, conveyors, slings, racks, scissor lifts, lockers and rotabins are featured. Complete prices and specifications are included along with technical and engineering information. ■ Standard Handling Devices, Medford, Mass. *Circle 421 on inquiry card*

more literature on page 147

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Quality installation only by trained, licensed applicators! metal or pre-stressed decks - for roof or plaza!

Hot applied even in freezing weather!



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Sure, it gives fuller, mo generous gulps of cold wate But it also identifies the cool beneath it as the one specific Old m Simply on in faithful more often than any othe Simply because architects re on it. From past experience

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so included, are the many services ofred by Gateway including removable rms for concrete joist floor construcon.

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OFFICE LITERATURE continued from page 145

EARTHQUAKE REPORT / Lessons learned from investigations on the Managua, Nicaragua, earthquake of December 23, 1972, are summarized in a report published by American Iron and Steel Institute. The 54-page report consists of two papers. One, entitled "Engineering Lessons from the Managua Earthquake," describes effects of the quake on major buildings in Managua and ends with 12 important lessons learned from the disaster. The second paper, entitled "Managua: Effects on Systems," describes how the earthquake crippled systems that are not always easily visible but which are vital to the functioning of a city-water and sewer lines, electrical generating stations and lines, the airport and railroad, streets and highways, communications systems, and heavy mechanical and electrical equipment in buildings.
American Iron and Steel Institute, Washington, D.C.

Circle 422 on inquiry card

ELECTRICAL LOAD PROGRAMMER / A new bulletin describes a power-conserving load programmer with automatic setpoint adjustment. The unit is designed to defer electrical loads and limit peak demands, conserving power and reducing total electrical costs for a wide variety of building types. The bulletin details how the automatic programming adjusts a building's circuits (from 4 to 60) during peak loads and periods when power is less expensive. Complete operation of the load programmer, including setpoints, automatic adjustments, and measures to minimize hunting and maintain service to the maximum number of circuits, is explained. ■ I-T-E Imperial Corp., Spring House, Pa.

Circle 423 on inquiry card

ELECTRIC UNIT HEATERS / These units are available for horizontal or vertical mounting with discharge flexibility to provide full 360-degree warm air patterns. All-welded construction is provided, with sub-divided circuit protection to UL and NEC requirements; units are completely pre-wired. Totally enclosed motors and automatic thermostats are standard features. Units are suitable for commercial and industrial applications for spot or auxiliary heating, and sizes range from 1½ to 36 kw for operation on all voltages; 24 volt and two-stage thermostats are also available. The bulletin contains complete technical and electrical information. ILG Industries, Chicago, III.

Circle 424 on inquiry card

SIGNAGE PRODUCTS / A file folder of product literature on signage systems and products provides architects, designers and building owners with a single supply source for a complete line of visually coordinated signage materials and components designed to complement one another. The brochures list specifications on pressure-sensitive legends and emblems; fiber-reinforced polyester (FRP) signs, components and monoliths; post and panel assemblies; plaque signage; metal letters; cast tablets and plaques; finishes and enamel colors; building directories; and a line of letter styles. ■ Jas. H. Matthews & Co., Pittsburgh, Pa.

Circle 425 on inquiry card

IDENTIFICATION SYSTEMS / A 68-page full line catalog, complete with prices and ordering information includes: safety signs, lettering systems, numbering and coding, floor marking, and pipe marking. The catalog contains descriptive information, cross-references to related products, and stock numbers. • W. H. Brady Co., Milwaukee, Wis.

Circle 426 on inquiry card

How little it takes... TO BRING HAPPINESS TO A BUILDING



specify:



Attractive but rugged, Ready Metal's BIKE DOCK is modular in design: plan for three bikes, or three hundred.

BIKE DOCK mounts to any wall; it can be anchored to a post of any diameter; it can be free standing.

Eliminate bike-parking headaches with two words:



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For more data, circle 70 on inquiry card



For Heavy Duty

50% again as dense as natural wood, and prefinished with a hard stain resistant surface. All the subtleties of wood grain are faithfully reproduced in the durable hardboard surface.



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No plywood or wood surfaced door can equal Legacy's resistance to splitting, splintering, cracking or checking. Its easy-to-clean surface has the texture that pleases the eye and hand while resisting wear.

For sheer beauty

Flat surfaced doors with a mere grain finish cannot match Legacy's natural yet luxurious look. Competitively priced, prefinished Legacy generally costs less installed, definitely costs less to maintain.

For architectural flexibility Legacy[®]stands alone

Embossed prefinished Legacy is available in white, oak-tone and walnut-tone for home, condominium, apartment, and commercial installations in sizes up to 5' wide and 8' tall.

For the names of quality door manufacturers currently using Legacy, write: Masonite Corporation, 29 North Wacker Drive, Chicago, Illinois 60606. Or consult your Sweet's 1975 File.



Legacy and Masonite are trademarks of Masonite Corporation. / Man-made finishes on real Masonite hardboard.



WRIGHT'S HISTORIC ESSAYS FOR THE FIRST TIME IN ONE VOLUME

Essays for Architectural Record 1908-1952

Vith a symposium on architecture EDITED BY FREDERICK GUTHEIM

w for the first time ever, the seventeen toric essays Frank Lloyd Wright wrote Architectural Record are collected in the definitive volume. In the Cause of chitecture, Wright's major statement his architectural philosophy, is an esntial key to understanding this creative ant.

produced in their entirety and in their ginal format as they appeared in the ges of the Record, these essays give netrating insights into the mind of an chitectural genius at the time he was pating his most significant works.

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ited by noted Wright authority Fredck Gutheim, the book also includes a nposium of eight essays by Wright's sociates that take a new look at the e and work of America's greatest chitect.

the Cause of Architecture will be of ting interest to architects, students, d all those interested in Wright—a sic reference for school, home and ice libraries. Beautifully designed, it l be a treasured gift for years to come.

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OFFICE NOTES

New offices, office changes

Jacques de Brer, AIA, has opened his new office at 562 Mission Street, San Francisco, Cal.

MacFadyen DeVido Architects have moved to 27 West 53 Street, New York City.

Darrell Leatham and Nat J. Adams have announced the merging of their architectural firms, to form Adams & Leatham, Architects, 100 W. State Street, Boise, Idaho.

Page Southerland Page have opened a Dallas office at Two Turtle Creek Village.

Alec Yuill-Thornton and John Russell Levikow have announced the continuation of the practice of Yuill-Thornton, Warner Et Levikow as **Yuill-Thornton Et Levikow**, Inc., 442 Post Street, San Francisco, Cal.

John Roger Johansen, AIA has opened his office at 228 N. Main Street, Cheboygan, Mich.

Following the death of Louis I. Kahn, members of his staff who had worked in close association with him have formed a partnership. The new firm is called **David Wisdom & Associates,** located at 1501 Walnut Street, Philadelphia, Pa.

Marquis & Stoller have changed their firm name to **Marquis Associates**, 243 Vallejo Street, San Francisco, Cal.

The Eggers Partnership have announced the opening of a new branch office in Suite 801, 1629 K Street, N.W., Washington, D.C.

Patrick Anthony Roy, AIA, AIP, has announced the establishment of his consulting office for the practice of architecture, environmental design and urban and regional planning. Offices are located at 3 Chaucer Road, Englishtown, N.J.

Ralph Hahn and Associates, consulting and design engineers, Springfield, III., have recently opened a branch office at 230 Royal Palm Way, Palm Beach, Fla.

Barton-Aschman Associates, Chicago, have opened a branch office in Arcadia, Cal.

T. R. Larson, Architect, announced the relocation of his office to 213 Grand Ave., Pacific Grove, Cal.

New associates, promotions

Fred Fast has been named an associate of Wilscam & Mullins, Inc., Minn. Also John R. Birge, R. William Cramer and Phillip Higgason have been promoted to associates in the Omaha, Neb. offices.

Adel Foz, Kyung-Bae Park and Jane Weinzapfel have been named associates of the firm of Wallace, Floyd, Ellenzweig, Moore, Inc.

Flower & Associates, Inc. of Dallas, Tex., have announced the election of William S. Poole, P.E. as vice president and director and the appointment of James L. Balliet as associate.

Locke Wright Foster Incorporated, Architects-Planners, Oklahoma City, Okla. announce the appointment of **Joe Davis, Tom Fish,** and **Dennis Ward** as associates.

Kamlah L. Johnson has been named manager of the New Orleans office of Ellerbe Architects.

Edward R. "Ned" Jones, Jr., AIA, has been named vice president and general manager of the Los Angeles office of Charles Luckman Associates.



THIRD MOBILE HOME DESIGN COMPETITION Call for entries

first prize \$7,500

Here is an exciting design challenge that tests your inventiveness and creativity in the design of mobile homes. How should they look? How could they look? What is your design opinion? There are substantial rewards.

The competition is open to architects and architectural firms, industrial designers and design firms and students in accredited architecture or design schools. Judgement will be made by your professional peers and representatives of the mobile home industry.

The focus is on exterior and interior design of low-cost, single-family units that can be mass produced economically and transported to site. All entries must be received on or before July 15, 1975. Mail this coupon today to get full information and specifications.

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Mobile Home Design Competition Reynolds Metals Company P. O. Box 27003 Richmond, Virginia 23261				
Please send me all the information on the Third Reynolds Mobile Home Design Competition.				
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The Chester pool wall. Self-supporting. Structurally stable. Incorporating an extrusion forming all circulation and overflow ducts. The beginning of a totally engineered pool system, low in maintenance, free of repair. The Chester system — pool, filtration tank, piping between. All aluminum. Chester . . . the single source, single responsibility pool package . . . designed, fabricated, and constructed by the builders with over 20 years of proven performance . . . backed by a comprehensive 5 year warranty. See Sweets architectural file 13.22 Ch. Case histories are available for study which may parallel your present situation.

150 ARCHITECTURAL RECORD April 1975

Stanley introduces the Magic-Scan Sensor. Smartest door control ever made.

There's more than a little magic in this one.

The Magic-Scan Sensor continuously "scans" a 5' x 5' zone in front of the door. Inside, outside or both. When someone enters the zone, the control is actuated. And the sliding doors open.

The Magic-Scan Sensor is completely selfcontained, simply mounted on the header. It's solid state for dependability. Heat or cold won't affect it.



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STANL

helps you do things right 5



PPG GLASS GAVE BLUE CROSS AND BLUE SHIELD OF COLORADO THE BEST COVERAGE.

Their new Denver headquarters presented problems. The site dictated one thing, and the owner's business another.

PPG <u>Solarban</u>[®] 550 <u>Twindow</u>[®] insulating glass helped solve the architects' dilemma. Beautifully and efficiently.

The building is the landmark the owner wanted, and certainly big enough to meet his everyday practical demands.

Yet, for all its size, it is still a graceful neighbor to the smaller buildings in the area.

Visually, its bulk seems to retreat. An effect the architects achieved by using muted-toned reflective glass. And by setting the building back from the street. But esthetics were not the only consideration. Because of the site, the building had to have an east-to-west orientation. Which created solar heat gain problems. So they needed performance, too. And PPG <u>Solarban</u> 550 <u>Twindow</u> insulating glass gave them the best of both. (Its shading coefficient of 0.24 reduces solar heat gain 76% compared to single-glazed clear glass.)

And since the glass performed so well, they were able to use a lot of it and create view spaces that do justice to Colorado's magnificent vistas.

In short, the glass gave everyone concerned with the building—the owner, his employees, the architects, even the neighbors—something to be happy about.

And we think it can have much the same effect on your building.

Find how PPG Solarban 550 Twindow insulating glass or another in our family of High-Performance Glasses—can help you combine esthetics and efficiency for truly remarkable effects. Write for our book "Architectural Glass Products," or refer to Sweets Architectural File, Catalog Code 8.26/Pp. PPG Industries, Inc., One Gateway Center, Pittsburgh, Pa. 15222. Owner: Blue Cross and Blue Shield of Colorado Architect: URS/The Ken R. White Company Design Consultants: Muchow Associates Architects PPG: a Concern for the Future

For more data, circle 74 on inquiry card

State Middle

INDUSTRIES



The people in this four tower highrise project in Harlem may never again see a garbage can,...hear a garbage truck,...smell the odors of refuse or see another rat.

The 656 families (plus a day care center, playhouse, amphitheater and stores) that are housed in the East Harlem highrise project have a built-in waste conveying system developed by ECI Air-Flyte Corp. The ECI Air-Flyte Pneumatic Conveying System uses negative pressure to remove all trash, cleanly, quickly and effectively.

The East Harlem Tenant Council and their architects, Silverman & Cika wanted to make sure that the garbage cans, the odors and most importantly the vermin and the rodents that can ruin a project of this size, were completely eliminated.

A housing project as large as this can develop a lot of trash. The initial estimate was 7,500 pounds a day. The system consists of conventional gravity trash chutes, specially designed sizing and receiving hoppers, an ECI Air-Flyte pneumatic conveying system and a wasteholding area, containing two large compactors with 35 yard roll-off containers. Waste is placed in the gravity trash chutes, or directly into receiving hoppers in the commercial and service areas. The system automatically sizes and transports the waste to the central collection system via the Air-Flyte conveying system. The Air-Flyte system uses a high velocity negative pressure principle to carry the waste at a mile-a-minute, in any direction, up, down, diagonally, around corners — over any required distance. Once the waste is placed in a trash chute or hopper it's never touched again. Because the system is completely enclosed, odors, vermin and rodents are eliminated.

The Air-Flyte system works efficiently to keep the environment clean, in Harlem or anywhere else. Ask your ECI representative for the whole story on Air-Flyte trash collection systems. For information on ECI Air-Flyte see Sweets file 11.25 EA.



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3

As James Thurber's grandmother said:

"Electricity was leaking all over..."

ut you can stop it with PARABOLUME

es Thurber's grandmother believed electricity "dripped" from unused sockets. We don't go to that exe, but we do believe in conserva-For over 10 years, we have been ng an energy-saving fluorescent naire called Parabolume, a pioneer field.



Now, we have come up with a new way for you to use your own energy-conscious imagination in the next building you design. It's an adaptation of standard Parabolume fixtures to control lighting levels for different jobs, for different ambients, to differentiate spaces, or simply to save precious energy whenever possible.

What you create, in effect, is your own custom-designed lighting system, and the esthetic results are an intentional part of your interior design. Your building has a unique three-level lighting system, without the need for special fixtures, ballasts, fancy or expensive wiring.

Ease the mind of Thurber's grandmother. Write for details on how to cut energy drain with Parabolume, or contact your local Columbia Lighting representative.



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See how corrosion starts, then stops, because of an aluminum substrate.



Scanning-electron photomicrograph (2500X) of test sample of metal siding with an organic coating, exposed to a highly corrosive industrial atmosphere for four years.

The scanning-electron photomicrograph you're looking at shows how any organic coating weathers in time. The coating has become spongelike and retains moisture. Wet cycles last longer. The hydrophilic cells trap such contaminants as sulfur dioxide, which combines with water to form sulfuric acid. Now the corrosive effects of electrolytic action include chemical attack at the interface . . . underfilm problems that can cause flaking or loss of adhesion ... and staining or streaking, depending on the performance of the substrate. At this point, however, an aluminum substrate helps to *protect* an organic coating because its natural aluminum oxide film resists the effects of electrolytic action. This stability at the paint-metal interface discourages flaking or adhesion loss. Painted aluminum can be drilled, punched and sawed without concern about chipping or undercutting. If you want color in the second place, put it on aluminum in the first place. It will last. Especially if you specify an Alcoa® Super Alumalure® finish, the long-life PVF coating that offers the advantages of a supertough fluorocarbon at a price you can live with.

For more information, see Sweet's Architectural or ICR/PE files. Or write Aluminum Company of America,1085–D Alcoa Building, Pittsburgh, PA 15219.

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1974 CRSI design awards program

ONE POLICE PLAZA, New York, New York.

Judges' Comments: "Powerful and welcome addition to civic architecture. Well-proportioned and flexible while making good use of a congested urban site." **Owner:** City of New York.

Architect: Gruzen & Partners, New York, N.Y.

Structural Engineer: Farkas, Barron & Partners, New York, N.Y. **General Contractor:** Castagna & Son, Inc., Manhasset, N.Y.

SCHOOL OF NURSING BUILD-ING, University of California Medical Center, San Francisco, Calif.

Judges' Comments: "Simple, understated, and responsible. Good value without loss of quality. Sensitive site development." **Owner:** Regents of the University of California, San Francisco, Calif. **Architect:** George Matsumoto & Associates, San Francisco, Calif. **Structural Engineer:** Hirsch and Gray, San Francisco, Calif. **General Contractor:** Perini Corporation, San Francisco, Calif.

CLINICS EXPANSION & PARKING STRUCTURE, University of California, San Francisco, Calif.

Judges' Comments: "Complex problem well-solved. Delicate and valid expression of reinforced concrete in architectural terms. Commendable contrast of forms—translucent and solid."

Owner: University of California, San Francisco Medical Center, San Francisco, Calif.

Architect and Structural Engineer: Reid & Tarics Associates, San Francisco, Calif.

General Contractor: Donovan Construction Co., St. Paul, Minn.



winners from a distinguished group of entries. Each of se structures is a winner in the first annual CRSI Design ards Program. Each, in the opinion of our panel of ges, demonstrates innovative use of cast-in-place reproced concrete.

ard recognition shared equally by winners. Since reinted concrete can be used to solve so many different design problems, there are no categories of awards in this program. Nor is any ranking expressed or implied in the arrangement of presentation in this announcement.

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For more data, circle 117 on inquiry card

CHRISTIAN SCIENCE CENTER, Boston, Massachusetts.

ludges' Comments: "Monumental architecture in modern material. Restrained and elegant. Probably the most technically proficient insite concrete extant."

Owner: The Christian Science Church.

Architect: I.M. Pei & Partners & Araldo Cossutta Associated Architects, New York, N.Y.

S**tructural Engineer:** Weiskopf & Pickworth, New York, N.Y.

General Contractor: Aberthaw Construction Co., Boston, Mass.

B.L. ENGLAND STATION, SALT WATER NATURAL DRAFT COOL-ING TOWER, Beasley Point, New Jersey.

Judges' Comments: "Pure form derived from scientific principle, executed with maximum efficiency." **Owner:** Atlantic City Electric Company, Atlantic City, N.J.

Designed & Built by: Hamon Cooling Tower Division, Research-Cottrell, Bound Brook, N.J.

Architect/Engineer: United Engineers and Constructors, Philadelphia, Pa.

FREMONT ELEMENTARY SCHOOL, Santa Ana, California.

Judges' Comments: "Understated, restrained, and effective site planning for maximum utilization. Concrete a natural for a substructure outcropping like strata of rock. Permanence personified."

Owner: Santa Ana Unified School District, Santa Ana, Calif.

Architect: Allen & Miller Architects, Santa Ana, Calif.

Structural Engineer: Martin, Tranberger & Associates, Newport Beach, Calif.

General Contractor: Kemp Brothers, Whittier, Calif.







WE SHOWED T



Executive Plaza, Kansas City, Missouri. Owner: Tower Properties Co. Architectural Firm: Hellmuth, Obata & Kassabaum, Inc. Mechanical Engineers: Herman Blum Consulting Engineers, Inc.

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In fact, by choosing LOF high-performance Vari-Tran[®] in Thermopane[®] units over singlepane bronze tinted ¹/4" glass, Kansas City's Executive Plaza owners saved \$79,067 in initial heating and air conditioning costs. The extra cost of this high-performance glass was more than recovered in energy-dollar savings (life cycle costing).

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After all, LOF has been bringing you glass for storm sash for over 40 years, Thermopane insulating units for over 30 years, and Vari-Tran coating since the mid-'60s.

If you want to save energy dollars with the right glass, one of our highly qualified architectural representatives will be glad to help you. Or you can write Libbey-Owens-Ford Company, 811 Madison Avenue, Toledo, Ohio 43695.



For more data, circle 80 on inquiry card

SYMONS SOLUTIONS: Help architects to create unique and dramatic concepts in enduring concrete.



The towering, twisted columns of Beth El—inspired by the biblical "Tent of Meeting".

It would be hard to imagine support columns more graceful than the four which support Detroit's remarkable Temple Beth El.

Or to imagine columns more difficult to form.

Designed by world-renowned Minoru Yamasaki & Associates, the Temple's sweeping use of concrete sends columns twisting skyward to a height of 90 feet in a unique parabolic curve.

"Symons did an excellent job of this very complex, tight-tolerance forming task," reports Top 400 contractor A. J. Etkin. "Their custom forms produced a beautiful finish."

For full information, write for Case History No. 109.





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3



The All-Weather Wood Foundation saved \$300 here. But that's peanuts compared to the design freedom it gave Tom Tilsley.







rom the street, this Cincinnati ne looks like a two-level plywood stone design — a far cry from its e 4,700 square feet.

but from the rear the house soars several stories high. Clerestory dows admit walls of natural light, the view stretches all the way on to the woods and valley below. he problem: a steep hillside.

he architect: Tom Tilsley of Pana, Dohme, Tilsley & Co., Cincinnati. ilsley ended up using the hillside is advantage, by designing a comation crawl-space and daylight ement foundation using pressuretreated plywood and framing members.

The All-Weather Wood Foundation not only saved \$300 over a concrete foundation, but more important it made a handsome basement space.

"We used the basement for a recreation room, bath and bedroom which gave us a lot more freedom in the upper levels," said Tilsley.

System Details: The 50- by 57-ft. foundation is set on 2x8 pressuretreated wood footing placed over an 8-inch deep gravel footing. The concrete basement floor was poured over a gravel bed with a sump pump installed to provide positive drainage. The panelized AWWF was constructed of pressure-treated half-inch 32/16 C-D interior with exterior glue APA grade-trademarked plywood nailed to pressure-treated 2x6 studs set 16 inches on center.

For more information on the All-Weather Wood Foundation, write to Department AR-045, Tacoma Washington 98401.





Edging damage is involved in 80% of all roof losses

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Don't isolate the roof membrane from wall movement, and you'll have headache

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(Left hand page) First Federal Savings and Loan: Lakeland, Fla. Architect: Perry C. Langston. General Contractor: Pritchard-Wetherington, Inc. Glass Contractor: Central Glass Co., Inc., Lakeland, Fla. Curtain Wall: PBS-380.

(Left) One of several entrances as seen from lobby of Lakeland Civic Center, Lakeland, Fla. Architects: Setliff and Regnvall. General Contractor: Biltmore Construc-



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The international design competities of developing countri

A one-stage international architectural competition for the design of a self-help housing community in a developing nation has been announced by The International Architectural Foundation, a nonprofit corporation created by two of the world's leading architectural magazines, ARCHITECTURAL RECORD and L'ARCHITECTURE D'AUJOURD'HUI. The Foundation is strongly supportive of the United Nations Environment Programme, and its competition is a project conceived in conjunction with Habitat '76, the major UN Conference-Exposition on Human Settlements to be held in Vancouver, B.C. (Canada) May 31-June 11, 1976. Habitat '76 will be a large-scale international meeting concerned with the accelerating urban crisis in the developing countries and will include official representatives and technical experts from member states of the United Nations.

The design problem

The site for the competition project, which will provide housing and community facilities for approximately 3,500 to 5,000 people, is located in Dagat-Dagatan, in the metropolitan area of Manila, Philippines. Typical of urban growth problems throughout much of the developing world, the area has been receiving heavy in-migration of population. Extensive studies of this area (photos, right) have produced the body of data and preparatory planning that led to the selection of this site for the competition.

In addition to the generous grants from the contributors listed on the opposite page, funds to meet all cash awards and certain other competition expenses have been guaranteed by the Philippine Government, and local public agencies have provided assurance that the project will be built and the winning architect commissioned. The competition conditions will be approved in their final form by the Philippine Institute of Architects (the local section of the International Union of Architects) and members of the jury.

The competition addresses the world-wide problem of housing in the context of rapid urbanization, and seeks solutions that will be widely applicable throughout the developing world. It assumes a high degree of self-help in the realization of the community. Advanced measures to minimize environmental impact will be specified in the competition conditions. Thus the competition deals with the entire question of human habitat and its future, and the competitors must resolve the highly practical aspects of a specific problem and a particular location.

The winning designs will be widely publicized throughout the world, particularly in the architectural press, and will be exhibited in Vancouver during Habitat '76.



the urban environment used on Manila

The International Design Competition is made possible by generous grants from:

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(plus commission to complete design subject to the Philippine laws)*	
Second award	\$15,000
Third award	\$10,000
Discretionary awards	\$10,0 <mark>0</mark> 0

*Possibility exists for commissioning of additional entrants because competition site is part of larger site which will eventually accommodate neighborhoods for 100,000 to 140,000 people.

Qualifications for entering Competition

Anyone qualified to practice architecture in his own country, or any design team (including students) with such a qualified architect, can enter the Competition, to be conducted under the regulations of the International Union of Architects.

How to enter

Complete registration application at bottom of page, and remit \$25 (U.S.) payable to The International Architectural Foundation, Inc., to Gutheim/Seelig/Erickson. Documents and complete program will be mailed to you promptly. First date on which conditions will be posted: March 1, 1975. Closing date for registration: postmark May 15, 1975. Last date for designs: postmark October 15, 1975.

Jury for the Competition

Balkrishna Vithaldas Doshi, architect (India) Eric Lyons, FRIBA (Great Britain) Moshe Safdie, PQAA (Canada) Mildred F. Schmertz, AIA (U.S.A.) General Gaudencio V. Tobias (Philippines) Takamasa Yoshizaka, JAA,AIJ (Japan) *reserve* William Whitfield, RIBA (Great Britain) *reserve*

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