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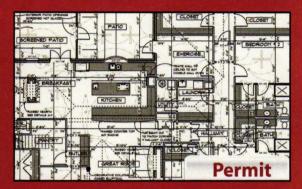
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Hanley Wood Business Media Peter M. Goldstone / President / 202.736.3304 Ron Kraft / Director of Finance Nick Cavnar / Vice President, Circulation and Database Development Nick Elsener / Vice President, Production Andreas Schmidt / Executive Director, e-Media

Published by Hanley Wood, LLC Frank Anton / Chief Executive Officer Matthew Flynn / Chief Financial Officer Jeffrey Craig / Chief Information Officer Paul Tourbaf / Senior Vice President, Corporate Sales Brad Lough / Vice President, Finance Mike Bender / Vice President/General Counsel Bill McGrath / Vice President, Human Resources Joe Carroll / Vice President, Corporate Development Virginia Jackson / Controller

Editorial and Advertising Offices: One Thomas Circle, N.W., Suite 600 Washington, DC 20005 Phone 202.452.0800 / Fax 202.785.1974

Volume 13, number 4. *residential architect* (ISSN 1093-359X; USPS 016-871) is published bimonthly (January/ February, March/April, May/June, July/August, September/October, November/December) by Hanley Wood, LLC, One Thomas Circle, N.W., Suite 600, Washington, DC 20005. Copyright 2009 by Hanley Wood, LLC. Opinions expressed are those of the authors or persons quoted and not necessarily those of Hanley Wood. Reproductions in whole or in part prohibited without prior written authorization.

residential architect is sent free of charge to qualified readers involved in the residential home design market. The publisher reserves the right to determine qualification criteria. Out-of-field subscription rates are: U.S., \$39.95; U.S. students, \$19.99; Canada and all other countries, U.S. \$49.95; airmail is additional. Single-copy price is \$10.00. For subscription information write to: *residential architect*, P.O. Box 3494, Northbrook, IL 60065-9831. Subscription inquiries and back issue orders: 888.269.8410 / Fax: 847.201.4810. Reprints: Wright's Reprints, 877.652.5295. Periodicals postage paid at Washington, DC, and at additional mailing offices. Postmaster: Send address changes to: *residential architect*, P.O. Box 3494, Northbrook, IL 60065-9831. This issue is mailed in regional editions. Canada Publications #40612608. Canadian return address: BleuChip International, P.O. Box 25542, London, ON N6C 6B2.

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Subscription inquiries and back issue orders: 888.269.8410 / Fax: 847.291.4816 Reprints: Wright's Reprints / 877.652.5295 List rentals: Scott Perillo / 203.778.8700, ext. 132 For a media kit: Janet Allen / jallen@hanleywood.com

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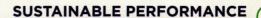
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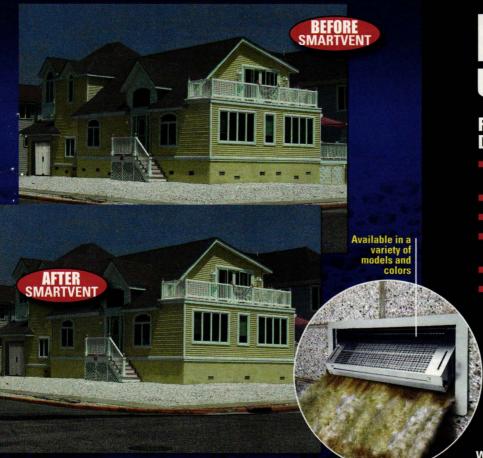








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andrés duany and elizabeth plater-zyberk page 34





Our 2009 Leadership Award winners take residential design very seriously, constantly reinventing the ways we execute and deliver houses and housing. Photos: Danny Turner (top and middle), Todd Korol/Aurora Select (bottom). Cover photo: Danny Turner.



The New, New Reality: Expanding the Architect's Role Through Outreach, Innovation & Collaboration Register now for the 6th annual Reinvention Symposium—page 10



Call for entries: Enter your best projects in the 11th annual residential architect Design Awards—page 46

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Mithun's field tests for migrant farmworker housing.

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**new material**..page 67 All the new that's fit to print.

**WORKSPACE**...page 72 McKinney York builds green into its new storefront space in East Austin, Texas.

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# from the editor

# starvation diet

why live on chips and salsa, when you can have the whole enchilada?

## by s. claire conroy

here are rumblings of movement in the housing market here in Washington, D.C. We're a good barometer for the rest of the country, because we epitomized the boom and fizzle that undermined the financial stability of the nation. Home values nearly tripled between 1998 and 2006, and they've dropped by 25 percent or more here in the aftermath.

As the beast reawakens, we're seeing the greatest flurry among houses priced below \$500,000-ones in good shape and closein locations. And there's renewed hope for those languishing houses just under the million-dollar mark. If you aren't familiar with real estate in the nation's capital, you should know that \$500,000 is entry-level for desirable neighborhoods near downtown. In the very best of those neighborhoods, a fixer-upper is roughly \$750,000.

What does a cool million buy here? A spacious, partially renovated older house in a good spot or a flawed, one-off spec house on the brink of foreclosure. As perspective, three years ago a million got you a teardown in the hottest power-broker enclaves.

Despite the current softness in the market here, we will likely never again see a pro forma that makes million-dollar teardowns worthwhile-for a spec builder or a private buyer who covets a new custom home. With very few undeveloped lots left, restricted lending for the foreseeable future, and trimmed portfolios among the cash buyers, we're looking at a future geared largely to remodeling work. This is true of many mature cities.

While perhaps not as glorious as the custom home jobs architects covet, remodeling is a pretty steady gig. Many of you have found refuge in it during the new-home building catalepsy. And many of you will find remodeling a permanent mainstay of your practices. While this seemed feasible in the gogo days of \$500,000-andup remodels in places like Washington, now you're looking at the headroom between the \$750,000 fixer-upper and the milliondollar partially renovated house. For that \$250,000. your clients will want a new kitchen, family room, master bedroom and bath suite, and all remodeled baths-plus your fee included. Gulp.



viark nobert naipe

If you're in a market where the numbers are less inflated, please adjust the math. My point is that the pie is shrinking substantially for everyone involved in gussying up our dowdy existing houses. It sounds more and more like a starvation diet for the residential architect, who never had much of a feast even at the height of the boom. Some of you are adjusting to new economic conditions by lowering your fees and trying to make up the loss with an increase in productivity. But that's a paradigm ill-suited to the attentive, creative nature of custom work.

Architect John Brown, RAIC, this year's Rising Star Leadership Award winner (see page 42), thinks the answer isn't in taking less for the work you do, but in doing more of the work now claimed by others. He's grabbing as many pieces of that remodeling pie as he can-including the fees for design, construction, and interiors and the profit in furniture sales. What's the most lucrative slice he's taken hold of? The Realtor's commission at the start of it all. Although he has several advanced degrees to his credit, he says it's the best credential he ever earned. It's a new dawn; it's a

new day. ra

Comments? E-mail S. Claire Conroy at cconroy @hanleywood.com.

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out how architects are already redefining the scope. relevance, and capacity of their practices. In the new economy, flexibility, engagement, and a solid grasp on value are all-important. Architects are uniquely poised to retool, rebuild, and reshape their communities from the ground up. In the next productivity boom, architects won't just serve the same dull masters; they'll blaze a new and better path ahead.

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# AGENDA AT-A-GLANCE

Monday, September 14 **Housing Tour** 

Welcome Reception

# **Tuesday, September 15**

**Keynote Address** "Bevond the Building" Andrés Duany, FAIA, Duany Plater-Zyberk & Co. (DPZ)

**Panel Discussion** Partnering With Allied Professions

#### Leadership Awards Luncheon

- Hall of Fame
- Top Firm
- Rising Star

## **Breakout Sessions**

- Architects as Real Estate Agents
- Green. Then and Now
- Citizen Architect
- Big Houses, Little Houses: Design Meets Demand

Panel Discussion Using Mass Media to Promote Good Design

#### **Cocktail Reception**

Wednesday, September 16 **Panel Discussion** The Big Think

## **Special Charrette** Greening the McMansion

Co-produced by residential architect and EcoHome magazines, AIA Seattle, the Congress of Residential Architecture, and AIA Custom Residential Architects Network (AIA-CRAN)

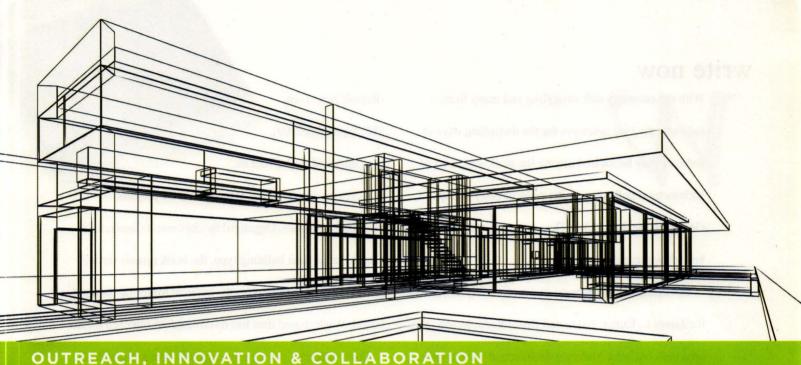
## **Reinvention Symposium Adjourns**

What Now? A CORA/AIA-CRAN Forum on Re-imagining Practice. Followed by the Annual Meeting of the Congress of Residential Architecture.

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# PROGRAM HIGHLIGHTS

# "Beyond the Building" Andrés Duany, FAIA

What makes neighborhoods truly livable, lovable, and sustainable? DPZ has shown all architects who love houses the road to greater relevance and influence in American housing and American life.

#### Panel Discussions Partnering With Allied Professions to Bring New Ideas to Market

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# Using Mass Media and Technology to Promote Good Design

Savvy architects are building a market for their talents through the new tools and technologies of mass media.

# The Big Think: Engaging Community and Government in Design Solutions

In the new economy, even the sole proprietorship must learn to navigate complex collaborative ventures.

## Special Charrette Greening the McMansion

The deflated housing boom may leave us with a great many white elephants oversized single-family houses in the middle of nowhere. We'll brainstorm ways to repurpose and transform them for a more viable future.

#### Confirmed Speakers (7/31/09)

Gary L. Brewer, AIA, Robert A.M. Stern Architects

John Brown, RAIC, housebrand

Andrés Duany, FAIA, DPZ

Jeremiah Eck, FAIA, Eck MacNeely Architects

Steve Glenn, LivingHomes

Robert Hull, FAIA, The Miller|Hull Partnership

Robert Humble, AIA, Robert Humble Architects

Michelle Kaufmann, AIA, LEED AP

William H. Kreager, FAIA, Mithun

Tom Kundig, FAIA, Olson Sundberg Kundig Allen Architects

Erik Lerner, AIA, RealEstateArchitect

**Dr. Steven A. Moore, Ph.D.,** The University of Texas at Austin School of Architecture

Chris Pardo, Pb Elemental Architecture Michael Pyatok, FAIA, Pyatok Architects

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# home front

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With the economy still struggling and many firms a tad slow, the best getaways for the dwindling days of summer may be located among the work and ideas of architectural colleagues—the price of entry stamped clearly on the dust jacket. Here are a few to help fill your downtime through early fall.

Environmental awareness can mean many things, but for James L. Cutler, FAIA, and Bruce E. Anderson, AIA, principals of Cutler Anderson Architects, it's about listening to the materials they use and the sites for which they design —and revealing the true nature of each through their

> architecture. Searching for True: Cutler Anderson Architects

(Rizzoli New York,\$85, September 2009),by Cutler and Beth Wheeler,

explores the firm's design approach via 22 projects, including 16 houses. Organized by site context (forest, field, suburb) rather than building type, the book reveals through photos, drawings, and essays the inherent truths the Bainbridge Island, Wash.-based firm has discovered within each locale.

Think/Make Della Valle Bernheimer

For a different, yet equally engaged, approach, pick up *Think/Make: Della Valle Bernheimer* (Princeton Architectural Press, \$40) by Andrew Bernheimer, AIA, NCARB, and Jared Della Valle, AIA, LEED AP, of Della Valle Bernheimer in Brooklyn, N.Y. A continual "feedback loop" of thinking and making fuels the partners' architectural process, as exemplified by the 12 projects shown. For them, thinking with their hands—as well as their minds—leads to better buildings.

Those who thrive on extremes may relate to the experimental architects and designers highlighted in Phyllis Richardson's *XS FUTURE: New Ideas*, *Small Structures* (Universe, \$29.95, September). Each advances beyond accepted building practices, testing new materials and using existing ones in new ways to create structures that explode definitions and perceptions. In essays and photos, the book showcases nearly 50 radical, small-scale projects that straddle the worlds of art and architecture. For more extreme architecture that verges on art, check out *Shigeru Ban: Paper Architecture* (Rizzoli New York, \$65, October). Here Ban delves into his portfolio of innovative paper structures, among them permanent

> and temporary houses, exhibition spaces, museums, and disasterrelief projects.

> > Readers on the hunt for something to challenge preconceived notions and

dearly held ideals may be interested in architect/critic Jeremy Till's Architecture Depends (The MIT Press, \$24.95). Till,

RIBA, dean of London's University of Westminster School of

Architecture and the Built Environment, posits that rather than existing on a plane of perfection above the mess of the everyday world, architecture is shaped by circumstances outside the architect's control, and that architects are in denial about this condition. He proposes a way to bridge the gap, arguing



that architects must accept this dependency as an opportunity. Also available for summer browsing: *Ruin: Photographs of a Vanishing America* (Down East Books, \$65), by Brian Vanden Brink, and Vernacular Architecture and Regional Design: Cultural Process and Environmental Response, by Kingston Wm. Heath, Ph.D. (Elsevier Architectural Press, \$80.95).—stephani l. miller

Photos: George Brown

# wright then

To mark the 50th anniversary of the completion of Frank Lloyd Wright's most iconic building, the Solomon R. Guggenheim Museum, several publishers have released new titles on Wright's work. They include:

Frank Lloyd Wright: From Within Outward, essays by Richard Cleary, Neil Levine, Mina Marefat, Bruce Brooks Pfeiffer, Joseph M. Siry, and Margo Stipe (The Frank Lloyd Wright Foundation and Skira Rizzoli, \$75)

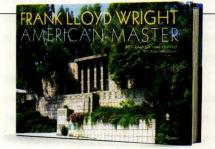
Frank Lloyd Wright: American Master,

text by Kathryn Smith, photography by Alan Weintraub (Rizzoli New York, \$30)

*Frank Lloyd Wright: The Heroic Years: 1920–1932*, by Bruce Brooks Pfeiffer (Rizzoli New York, \$60)

Frank Lloyd Wright, 1943–1959, The Complete Works, by Bruce Brooks Pfeiffer, edited by Peter Gössel (TASCHEN, \$200)

The Guggenheim: Frank Lloyd Wright and the Making of the Modern Museum, essays by Hilary Ballon, Luis Carranza, Pat Kirkham, Neil Levine, and more (Guggenheim Museum Publications, \$65)



*Communities of Frank Lloyd Wright: Taliesin and Beyond*, by Myron A. Marty (Northern Illinois University Press, \$45)

Frank Lloyd Wright Revealed, by Rebecca King (Compendium Publishing, \$15)

#### **OUTDOOR LIVING**

# TILE FROM SPAIN: OUT IN THE OPEN.

hese days, outdoor living has taken a quantum leap beyond weekend cookouts and lounging by the pool. It's become bona fide living. What once was just the patio or the backyard has evolved into the "outdoor living room." Traditional outdoor furnishings replaced by highend furniture, exotic plantings, full kitchens, wet bars, big screen TVs and serious sound systems.

Always the material of choice for kitchen and bath, tile from Spain has made the outward-bound trek – becoming a significant player in dramatic, elegant outdoor living throughout the country. Specifying ceramic tile for outdoor projects makes perfect sense. Consider how well tile weathers the elements. It's inherently durable and tile with little to nearly zero porosity can be specified, resulting in minimal water absorption.

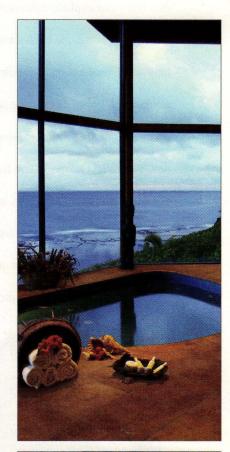
The looks that can be achieved with tile are virtually boundless, giving you the design flexibility to help clients create their own outdoor oasis – an at-home getaway from their hectic lives. If your outdoor design calls for natural or other materials that don't play well with the elements, Tile of Spain branded manufacturers offer tile that mimics wood, stone, metals, textiles and many other surface materials.

Designers and landscape architects today are going all out – inside and out – creating environments that begin indoors by reflecting natural surroundings, and then travel seamlessly to the great outdoors. To stunning sanctuaries that likely include an infinity edge pool and other water features such as fountains, ponds and waterfalls.

Ceramic tile offers unrivaled practicality for the outside world. It's perfect poolside because in wet environments, tile inhibits the growth of mold, mildew, fungus and other organisms. It's also highly resistant to harsh chemicals such as chlorine and bromine. And when it comes to color permanence, bring on the sun. UV rays won't affect ceramic tile at all.

Tile is also a safe bet for outdoor living – especially when it's used around a pool or spa – or any area where slip resistance is key. Tiles are manufactured with a defined and rated anti-slip factor. Aesthetics, practicality and safety. What more could one ask for?

Learn more about how tile from Spain is helping people take on their outdoor world in style. Contact Tile of Spain, 2655 Le Jeune, Suite 1114, Coral Gables, FL 33134. Call 305-446-4387 or email miami@mcx.es.









# green piece

# rhode island scholars

a firm's first foray into leed certification goes swimmingly.

ver the years, Estes/Twombly Architects has designed plenty of environmentally friendly houses. Cross-ventilation, managed stormwater runoff, and natural materials are part of every project that comes out of its Newport, R.I., office. But the architects had never gone through the LEED certification process-until they started designing a Block Island, R.I., home for developer Nick Downes and his family.

Downes and Estes/Twombly are aiming to achieve LEED Gold certification for the project. "The LEED paperwork was guite a bit more work than we initially imagined," admits principal Peter Twombly, AIA. But the experience has produced multiple benefits for the firm. Now that it has one LEED application under its belt, next time will be easier. And the project spurred a staff member, Joshua Fogg, to become LEED-accredited himself.

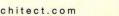
Additionally, Twombly was pleased to discover that the LEED requirements permit more design freedom than he had originally expected. "You're not locked into doing a cubic house," he explains. "You can do a building with interesting massing and glazing patterns and still meet the LEED criteria."

The 3,000-square-foot home will perch on a bluff overlooking the ocean. Twombly and his team separated it into three detached pieces to create privacy for the owners' and guests' sleeping quarters, which lie on either side of a central, glass-lined living and dining space. By segmenting the plan in this fashion, the architects also encouraged crossventilation. Covered breezeways connect the pieces, and a generous pool terrace supplies a scenic outdoor room.

Solar hot water panels will cover the roof of the guest

This Rhode Island house for developer Nick Downes of Aquidneck Fine Properties adroitly captures sea breezes and views, thanks to the permeability of Estes/Twombly Architects' design.

www.residentialarchitect.com



15

quarters. "We really filled the roof with them so they wouldn't just be a token gesture," Twombly points out. The system will warm the pool and domestic hot water, as well as provide supplemental space heating. An on-site cistern will capture rainwater for irrigation, while foam insulation, a heat recovery ventilator, and an insulated foundation will keep the house toasty during bone-chilling Block Island winters. Construction on the project is slated to begin in spring 2010, with completion anticipated the following spring.-meghan drueding

Renderings: studio amd; Drawing: Courtesy Aquidneck Fine Properties







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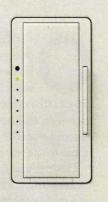


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-nigel f. maynard

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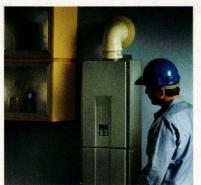


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# k+b studio

# kitchen: perfectly fitting

Few houses survive for nearly 140 years without at least one kitchen transplant. This 1870 Victorian was last remodeled in the 1950s or '60s, says architect Douglas E. Dick, AIA, LEED AP, and was long overdue for another update. While the rest of the house was essentially original, with the high ceilings and elaborate millwork typical of its period, "in the kitchen there was no detail whatsoever," Dick says.

A 7-foot, 6-inch ceiling made matters worse. The house's new owners admired the contemporary unfitted kitchens they had seen in centuries-old European buildings, so Dick responded with a kitchen that, while fixed in place, reads as a contemporary object

Quartersawn red elm cabinets contrast with the room's cooler elements: white walls, glass panels, and stainless steel appliances and hardware. Three pairs of French doors open the kitchen to the house's side deck (bottom).





on display in a traditional setting. That setting now shares the proportions and detailing of the original house, including crown molding, molded door and window casings, and a dark oak floor. Yet the crisply modern new kitchen stands out in sharp relief against its Victorian backdrop.

Quartersawn red elm cabinets provide a warm contrast to the stainless steel refrigerator, range, and ventilation hood. Above the sink counter, a bank of cabinets floats against a screen of glass panels that transmit daylight from the adjacent mudroom entry. Aluminum tambour doors flanking the range conceal deep counterheight storage compartments. The owners "really prize a neat, put-away appearance,"

Dick says, and the convenient storage promotes clutter-free counters.

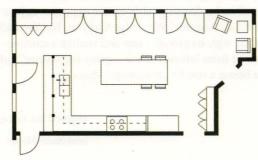
At the center of the room stands an island that spans a drawer base and a pair of stainless steel legs. Its rift-sawn elm top—whose grain presents a swirling variation on the more disciplined theme of the cabinet veneers—serves as both a work surface and a table for casual meals. Like the kitchen as a whole, "It appears as if it could be lifted out and taken away," Dick observes. But not just yet.—*bruce d. snider* 







Semi-fitted cabinets allow this new kitchen to float inside a traditional space. An island top of rift-sawn elm contrasts with the quieter grain of the casework. Vertically hinged upper doors align with the drawer layout below. A translucent screen of etched glass panels defines an adjacent entry/mudroom, where an armoirelike coat closet provides a visual link back to the kitchen.



**project:** Cambridge Contemporary, Cambridge, Mass.

architect: LDa Architects, Cambridge

**general contractor:** F.H. Perry Builder, Hopkinton, Mass.

resources: countertops: Vermont Structural Slate Co.; dishwasher: Miele; doors: Pella Corporation; hardware: Ashley Norton, Blum, Häfele America Co.; kitchen fittings: KWC America; kitchen fixtures: Franke Consumer Products; lighting fixtures: Tech Lighting; range and hood: Wolf Appliance; refrigerator: Sub-Zero

# k+b studio

# bath: open season

Part of a remodeled master suite, this earthy, serene bath occupies what was once the worst spot in the house. "There weren't a lot of windows," says designer Tryggvi Thorsteinsson, Assoc. AIA, and those faced a high concrete retaining wall. To open the room to the outdoors, Thorsteinsson and Minarc co-principal Erla Dögg Ingjaldsdóttir, AIA, Assoc. IIDA, repurposed the neglected space between the building and wall as a vest-pocket courtyard with a fountain. A wall-size sash lifts to incorporate the space into the bathing area. "It's a 10-foot-by-



9-foot single-hung window, basically," Thorsteinsson explains. Inside, the palette consists of materials that would fare equally well outdoors: concrete, glass, porcelain, and teak. "We tried to use all



Photos: Art Gray

Inset panels of teak define the room's bathing areas. Here, the material forms a skirt and backsplash for the freestanding bathtub.

materials in their natural form, if possible," says Thorsteinsson, who matched the concrete floor with a concrete stucco finish in the steam shower and defined bathing areas with flush panels of teak decking. The same wood climbs up from the floor to form a backsplash at the tub and a full-width bench in the shower's glass-roofed corner window bay.

An adjoining space, lined with a vanity cabinet on one wall and a dressing table on the opposite, enjoys a view of Los Angeles' Westridge Canyon. But the bath chamber, with its private view and spalike seclusion all carved from leftover space—gives the "better" side of the house a run for its money.—b.d.s. This master bath remodel appropriates an existing concrete retaining wall as the backdrop for a small courtyard, capturing space and light that had gone to waste.



**resources:** bathroom fittings and fixtures: Boffi USA; hardware: FSB USA



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# practice

# paid in full

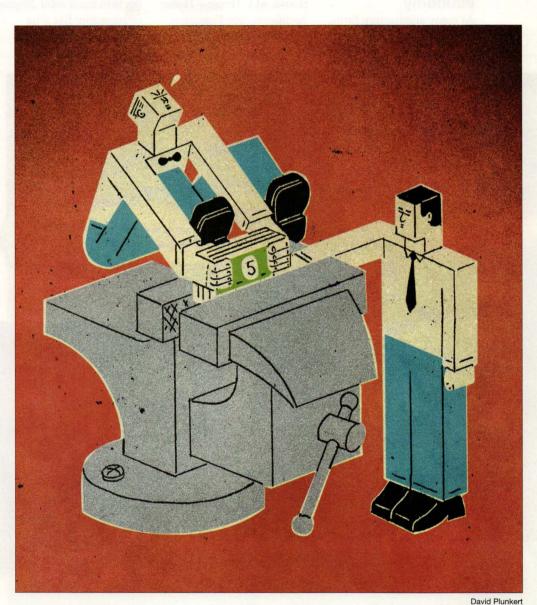
with their clients caught in the credit vise, architects learn the fine art of bill collection.

## by cheryl weber, leed ap

idway through year two of the

grimmest recession in decades, many architects are wondering where their next projects are coming from. Across the spectrum of project types-from large public commissions to private homes-the pickings are slim. But those lucky enough to still have clients-and the staff to serve them-are faced with yet another worry: how to collect payment for work completed. Chasing down debt is unpleasant, and it's a task architects are doing more of these days. Until the banking industry regains its footing, the reality is that many clients are dealing with shrunken or frozen credit lines-or worse. bankruptcy.

Getting paid requires constant vigilance even in good times. It's accounting 101, the topic on tap at industry conventions and business round tables. But these days, the standard advice—ask for a retainer up front, bill promptly for services rendered, and work only with clients you trust—is no guarantee of solvency. Now, previously reliable patrons are months



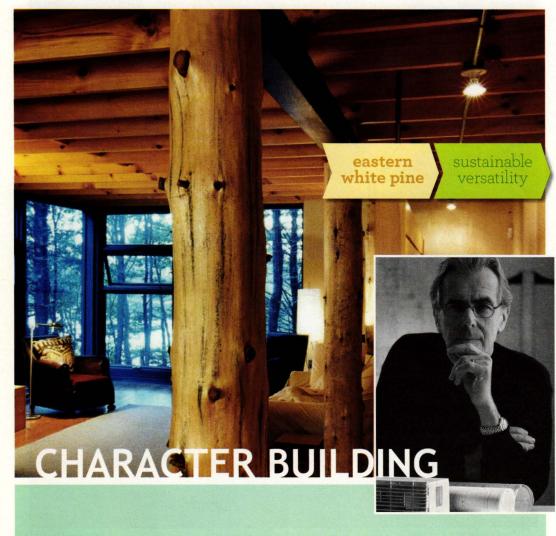
behind on their payments. That leaves design firms, particularly those who've maxed out their own credit lines, in financial limbo and straining to cover operating costs. Residential architects are many things to many clients, but banker is a role no one wants. If it's any consolation, almost no one is immune from the economic fallout. There's the sense that we're all in this together. So, as we wait for the tide to turn, what's an architect to do? Everyone wants the job to go on. Even a token paycheck is better than none.

But with lending at a virtual standstill, what does it mean to be resourceful in your various financial relationships? And when it comes to debt collection, what's the right balance between persistence and patience? This is no time *continued on page 24* 

# practice

to burn bridges, after all. A fine line must be walked.

trickle-down economy At many architecture firms, work was continuing apace until a year ago, when the mortgage crisis turned the credit markets to ice. A recent phone call to Steven House, AIA, House + House Architects, San Francisco, found him penning a reminder to a client that an invoice was six months past due. The delinquent client is a developer with whom the firm has a solid 20-year relationship. But after working together on two



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successful resorts in Honduras, the third one has stalled. "He began the project right when the economy started turning and has sold only two units this year," House says. "It couldn't have launched at a worse time."

As House tells it, after he sent out the \$30,000 invoice for completed working drawings, months went by. The developer promised to send \$10,000, but more time passed. House got on the phone again and negotiated a payoff of \$5,000 increments. Recently, with the balance down to \$7,500, the client offered to pay \$3,750 and the other half the following week. But no checks have arrived. "I think architects need to realize that the developers, who in many cases are their primary clients, are in the same boat that architects are in," House says, adding that a two-way phone conversation is more effective than a letter. "You don't want to create an adversarial situation, so you're as patient as possible," he explains. While it's frustrating to get paid in small chunks, these are unusual times. The bill will eventually be paid off, House adds, and there will be no hard feelings.

A similar scenario is playing out at GYMO, an architecture and engineering firm in Watertown, N.Y. One bright spot in this town, near the Canadian border, is the demand for new army housing at Fort Drum. "We aren't seeing a *continued on page 27* 



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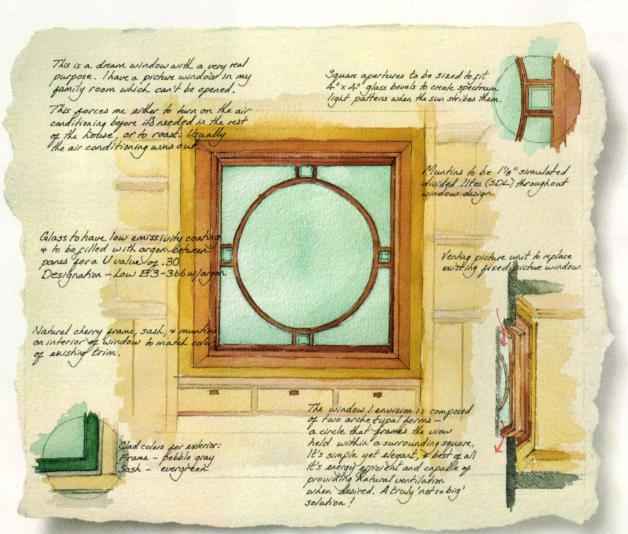
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decrease in billables, but we are seeing an increase in receivables," says principal Stephen W. Yaussi, AIA, LEED AP. That's because most of the work is being done off-base and with private developers, at least three of whom owe the firm money. They say the financing they counted on is not there.

"Some of them we believe will come through in the long run, but others we're worried about," Yaussi continues. "We sent our smaller clients to collection agencies, but you're not going to do that "developers are in the same boat that architects are in. you don't want to create an adversarial situation, so you're as patient as possible."

-steven house, aia

for a big developer who owes you six figures." Until the lending situation thaws, several of his clients are chipping away at their bill.

One defensive strategy is to break up payments into small chunks to reduce the amount left on the table if a client shuts down the project, suggests Daniel R. Long, RA, NCARB, of Daniel R. Long Architect + Associates in Geneva, N.Y. Another is to drill clients on the importance of speaking up when they're troubled *continued on page 29* 

# laying down the law

t's basic, but it bears repeating these days: The best way to ensure payment is to vet clients carefully. Check references and credit scores, and study a prospect's website for signs of substance and longevity, advises Irvine, Calif.-based attorney Randy Koenig, who represents architects and engineers. A red flag is the architect's cue to either walk away quickly or be extra vigilant by demanding a larger retainer and billing more frequently. Here are Koenig's other fundamentals for collecting what's due.

Rule No. 1: State in the contract that you'll suspend work if the client fails to pay in the agreed-upon time frame, and that interest—say, 1.5 percent per month will accrue on overdue invoices. Putting it in writing sets the tone that your client is on the hook for services rendered. A caveat: "In a one-off relationship, I'd definitely ask for the interest. But things are so tough, I would waive it for good clients," Koenig says. "Then you generate good will by giving up something."

Rule No. 2: The contract should also

spell out that clients who don't pay forfeit the right to use the plans. "That's our leverage, and the law," Koenig says. "In addition to the breach of contract, the owner is susceptible to copyright infringement charges. That carries a pretty severe penalty, and owners don't want to be in that position."

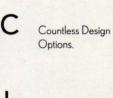
Rule No. 3: Bill at least every 30 days, maintain a "short fuse" on receivables, and enforce the interest charge, when appropriate. "Don't give the client the opportunity to say, 'I never thought it would cost this much,'" Koenig says.

Rule No. 4: To head off the inevitable offensive move, the contract should specify the outstanding amount—\$50,000, \$75,000, \$100,000—that will trigger mediation or arbitration. "If you start writing threatening letters, the firm becomes susceptible to a cross-complaint," he explains. "That's the ultimate leverage a client has."

In short, he says, being proactive is the best defense, and that includes "keeping up a rapport and the expectation that you'll get paid"—let's hope sooner rather than later. -c.w.

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# practice

about how things are going. That discussion heads off accusations about the quality of work as an excuse for not paying the bill. "We've had to play chicken with a few clients to obtain payment prior to sending out drawings for permitting," Long says. "It's a hard thing to do, but the good clients don't question it."

Since last fall, collections have been a problem across all project types at Grew Design, an architecture and construction management firm in Woodbury, Conn. Lump-sum payments are almost a rarity these days. A private client who lost his Wall Street job is honoring a stretched-out installment plan for design work on a major house renovation. Two developers are also paying in increments each month, hoping to refinance to free up money. But a third has "just plain bailed. We'll have to pursue collection or suck it up and say, Is it worth the time and effort?" says CEO Milton Gregory Grew, AIA. Either way, it will take each of his three other clients a year to pay back the money they owe. While he waits, Grew has had to borrow money to make payroll.

The banking sector troubles are a nightmare for homeowners-in-waiting too. When IndyMac Bank was seized by federal regulators last spring, one of Grew's clients received a phone call assuring him that his construction loan was intact. The client hasn't seen a dime since. "in a one-off relationship, i'd ask for the interest. but things are so tough, i would waive it for good clients. then you generate good will by giving up something."

Meanwhile, work on the roughed-in, 12,000-squarefoot house is at a virtual standstill. "They're trying to keep one lonely superintendent puttering there," Grew says, while they figure out other options.

## holding pattern

With one eye on their frayed balance sheets, architects are also scrambling to keep the cash flowing. Last fall and into the dark first quarter of 2009, as consumer confidence plummeted and projects went on hold, many firms were forced to trim staff. While some reductions do help staunch the bleeding financially, lavoffs also mean fewer bodies and fewer billable hours from which to pay fixed expenses, such as the mortgage, utilities, and liability insurance.

With receipts down, House is reviewing his firm's fixed costs line by line. "Working with our accountant last year, we made a chart and tracked every penny to determine where to cut costs." He and co-principal Cathi House reduced monthly expenses by 25 percent by making operational changes, such as delaying equipment and book purchases and switching to less expensive phone and Internet service providers.

-randy koenig

Hearing rumors that banks might shut down lending, some architects stored up cash by emptying out their credit line accounts while they still could. "We just took a chunk, figuring it would be enough to help us weather the storm but not so ridiculous that the payments would sink us," Grew says. And at a time when others are lowering their fees to get work, his firm is charging 5 percent more to help cover costs.

Cultivating a relationship with a fiscally healthy lending institution is another survival strategy. When he needed to finance the construction of a small building for his firm last fall, Dan Shipley, FAIA, of Dallas-based Shipley Architects, bet that the local community bank was a safer place to borrow from than a debt-ridden megabank. He's happy he did. "I was hearing about credit markets drying up

continued on page 31

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# practice

and was concerned that even if my bank could continue to make loans, the terms might not be the same," Shipley says. "But they were, because the bank is prudent and hasn't gotten itself overleveraged. I deal with the bank president; he knows and cares about us."

With snipped credit lines becoming commonplace, architects are resorting to unusual business arrangements that let clients temporarily keep their hard-to-come-by cash. As a sole proprietor, Kenneth Crutcher, RA, Crutcher Studio, Farmington, Mich., is more nimble than larger firms. He's agreed to delay billing on a low-income, market-rate housing project until his client's tax credit financing comes through. "He couldn't provide us with a retainer, but we're going ahead anyway, figuring that funding will be there when the job is done," says Crutcher, who teaches part-time in Lawrence Technological University's College of Architecture and Design. With the Detroit area's economy in the deep freeze, he'd also consider a barter: a portion of his design fee in exchange for an ownership stake in a future development project.

Diversification—a classic plan for maintaining a financial lifeline when the economy sours—may be less effective this time around, but it helps. When investment banks began to crumble last year, Rogers Marvel Architects, New "the developer couldn't provide us with a retainer, but we're going ahead anyway, figuring that funding will be there when the job is done."

York City, quickly cut

10 percent of its staff to

conserve cash. Now that

stopped or slowed, the

partners have a backlog

they haven't completely

avoided collection woes.

A housing developer owes

the firm for design work on

a 20-acre mixed-use master

plan in Jersey City, N.J.

"He's not seeing any roll

going to be out there for

at least a year," explains

AIA. "There's simply no

affirmative action

architects who maintain

ships in difficult times

may find those bonds

positive business relation-

strengthened when recovery

takes hold. It's a principle

that Irvine, Calif., attorney

Randy Koenig says works

"View client relationships

as a partnership you share

partner at Koenig Jacobsen,

in good times and tough

times," says Koenig, a

for his architect clients.

cash flow at his end, so

we're being patient."

As Marvel suggests,

principal Jonathan Marvel,

of his property, so he's

government projects. Still,

of institutional and

most residential work has

-kenneth crutcher, ra

which has a second office in San Diego.

To minimize exposure, Koenig recommends continuing to work with trustworthy clients who owe you money, if you can, but only on small projects. Another collection tactic: Offer a free service on a new project in exchange for getting paid on an old one. "You're extending more good will with the understanding that you will get paid on the old stuff," Koenig says. "It worked for my client." The advice may seem counterintuitive, but it not only kept both parties busy, it also kept them in contact and created a little psychological leverage. In times like these, he says, "you have to go for the creative solution."

Of course, the surest way to get paid is to choose projects with care. In the overbuilt Phoenix market, two of Circle West Architects' large jobs went on hold this year. But the Scottsdale, Ariz., firm hasn't been left holding the bag. To avoid that fate, principal Peter M. Koliopoulos, AIA, tries

continued on page 33

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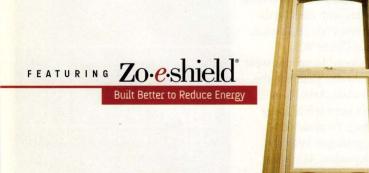


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# practice

to keep one eye on local conditions, gauging them against what his team members are being asked to design. "We have a pretty strong awareness of what we can reasonably build and sell condos for. and what apartments can be leased for," he explains. "We [strive to] have a good discussion with clients about time frame, how they'll brand and present it to the public, and how they'll structure their financing." A solid prospect right now is troubled construction projects, at various stages of completion, being snapped up for a fraction of the price they would have brought a year or two ago. "The strategic design thinking from two years ago doesn't necessarily align with what's going on now," Koliopoulos says. "We help developers evaluate the design and suggest something that better meets current conditions."

About those current conditions: The architecture profession is witnessing historic lows in billing activity. But a tiny bit of encouraging news came recently when The American Institute of Architects' Architecture Billings Index -a monthly work-on-theboards survey-detected a creep up in new project inquiries. The housing market is still anemic, to say the least. Although no one is having an easier time walking out of a bank with a loan, some see an uptick in activity stemming from

calling; these are not people who are dependent on lending." One new client is taking advantage of the slow period to design a

home, which he'll put off building until later. Another is building a "big guys' room" in which to hang out and store his Porsches, Grew says.

Work has also picked up for Yaussi, thanks to new stimulus money for U.S. Department of Housing and Urban Development-

sponsored housing. "Our first quarter, nothing was coming in the door, but cash are seizing the chance now we've gotten about 35 RFPs from a dozen quickly and inexpensively. housing authorities around "January and February the state," he says.

"we have a pretty strong awareness

of what we can reasonably build

and sell condos for ... and have a

good discussion with clients about

time frame, how they'll brand and

present it to the public, and how

they'll structure their financing."

federal stimulus money

confidence. People with

looked very bleak; we just

to get by," says Grew, who

is down to four employees

a funny thing happened in

the past few months. The

phone literally has started

ringing. We have a fair

amount of work already

in place. Fortunately, it's

clients with cash who are

from seven a year ago. "But

barely had enough work

and rising consumer

to get a project done

In this period of scarcity, competition is up too. Architects must work smarter, and that means making themselves as valuable as possible to clients. For Circle West, that has meant investing heavily in Building Information Modeling (BIM) software in order to integrate sustainable design more thoroughly into its projects and provide clients with energy-modeled options. As a result of using BIM, Koliopoulos says the firm can design a building better and more quickly than it could a year ago.

"We all hope this is going to get better," Koenig adds, "and we say that most of our work comes from our good clients, so we have to keep them happy. But you have to stay in business, too, and that takes creativity." ra



Glass

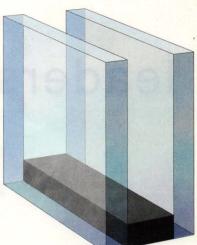
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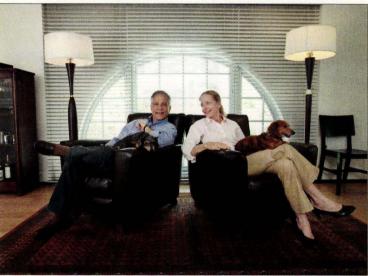
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# leadership awards

our annual editors' choice awards celebrate exemplary achievement in residential practice.



Danny Turner

Andrés Duany (with Elizabeth Plater-Zyberk) has popularized the concept of an urban planning transect (below) as a way of illustrating the transitions between rural and urban areas within a region.



# hall of fame:

# andrés duany, faia, and elizabeth plater-zyberk, faia, leed ap

duany plater-zyberk & co. miami

an authentically visionary firm, dpz reshapes the way people live, work, and play.

# by meghan drueding

When he talks about the concept of time, Andrés Duany, FAIA, takes on the enthusiastic manner of a star physics student. "Time is a fascinating fourth dimension that is so exciting to me," he says. "The present is irrelevant—it's actually confusing." As a planner, he explains, his role is to think about what a place will be like 10, 20, or even hundreds of years down the line. "Planning is all about the future," he adds. "Time is an ingredient we have that architects don't."

Duany and his wife and partner, Elizabeth (Lizz) Plater-Zyberk, FAIA, LEED AP, have been pondering the future for more than 30 years. Although they trained as architects (and still design buildings occasionally), they realized early on that the best way to affect the longterm built environment was to plan. So the Miami-based duo planned the Florida town of Seaside—still their most famous project—and then hundreds of neighborhoods, towns, and regions, all under the rubric of Duany Plater-Zyberk & Co. (DPZ). And they and four colleagues co-founded the Congress for the New Urbanism (CNU), in whose pedestrian-friendly principles all of their planning is based. Through both avenues, the couple have altered the public's perception of what responsible planning and development can achieve. New towns, suburban retrofits, and even revitalized city neighborhoods—the very existence of these contemporary project types owes a massive debt to DPZ.



Picturesque cottages and townhouses line the streets of Seaside, Fla., one of DPZ's earliest projects. Its form-based codes, mix of unit types, and use of vernacular architecture became staples of the firm's work.

#### auspicious beginnings

Long before they were New Urbanists, Duany and Plater-Zyberk sought out urbanity. Born to Cuban parents, Duany grew up in Barcelona, Spain, one of the world's great cities. Plater-Zyberk is the daughter of a Polish architect who immigrated in mid-career to Philadelphia's Main Line suburbs, a classic example of transit-oriented development. "We took the train to everything we did-to the dentist, the swim club, the Academy of Music," she recalls. She and Duany met as undergraduates at Princeton University in the early 1970s and moved on to Yale University for architecture school, where they met one of their foremost mentors, the art historian Vincent Scully. After Yale, both briefly worked in major cities-Plater-Zyberk in Philadelphia for Venturi and Rauch (later Venturi, Scott Brown and Associates), and Duany in New York City for Robert A.M. Stern Architects.

They moved to the Miami area in 1975 and subsequently started the modernist firm Arquitectonica with another dynamic young couple, Laurinda Spear, FAIA, ASLA, and Bernardo Fort-Brescia, FAIA. Duany and Plater-Zyberk settled in Coral Gables, Fla., in a 1927 Cape Dutch-style home where they still live today. Culture shock set in, as they searched for the sense of urban connectedness they'd previously known. "We missed urbanism," Duany recalls. A lecture given by another key mentor, the architect and planner Léon Krier, helped inspire them to leave Arquitectonica and start DPZ in 1980. One of their first planning projects was Seaside, for developer Robert Davis.

Duany and Plater-Zyberk designed the Gulf Coast resort town's master plan to evoke the physical character of places such as Charleston, S.C., and Key West, Fla. Its pedestrian-oriented street patterns, meticulous design codes, and mixed-use downtown were utterly unlike most post-World War II planned communities. "We knew nobody was doing traditional plans but thought we were just doing one place—not [making] a particular kind of statement," Plater-Zyberk says. Yet Seaside's pastel cottages and townhouses by architects as varied as Deborah Berke, FAIA, LEED AP; Samuel Mockbee; and Aldo





# leadership awards



Steve Mouzon



Courtesy Duany Plater-Zyberk & Co.

Walkability is a key characteristic of New Urbanism. At Kentlands, a 352-acre, DPZ-planned community in Gaithersburg, Md., brick sidewalks, front stoops, and a mixed-use downtown all cater to pedestrians. Rossi—captured the public imagination. The project started a national conversation on urban design and laid the groundwork for the New Urbanism movement, which has since become popular with home buyers and developers looking for denser, more walkable alternatives to urban sprawl.

Seaside also catapulted DPZ onto a path that's continued to the present day. The firm soon won commissions to plan high-profile, neo-traditional towns such as Windsor in Vero Beach, Fla., and Kentlands in Gaithersburg, Md. Its success also benefited the architects designing individual buildings for DPZ communities and gave rise to more practitioners of neo-traditional town planning. Duany and Plater-Zyberk's role in forming the CNU in 1993 (along with Peter Calthorpe, AIA; Elizabeth Moule; Stefanos Polyzoides; and Daniel Solomon, FAIA) added to their increasing renown.

#### global expansion

As they gathered acclaim and clients, Duany and Plater-Zyberk learned that the best way to work together was to divide up responsibilities. "The key thing is that we work on different projects," says Duany, who is known for his outspoken, charismatic personality. "One or the other of us is in charge of a project. I make the coffee; she makes the toast. Otherwise, if you're two people and you're completely equal, there's no calling off the discussion." These days, the elegant and diplomatic Plater-Zyberk leads only a few DPZ projects per year; her duties as dean of the University of Miami School of Architecture take up much of her time. Duany heads up many projects, as do firm partners Galina Tahchieva, LEED AP; Marina Khoury, LEED AP, of the Gaithersburg satellite office; and Tom Low, AIA, LEED AP, of the Charlotte, N.C., satellite office.

Additionally, DPZ now has three independent affiliates across the globe: DPZ Pacific, DPZ Europe, and DPZ Latin America. This setup lets the 34-person firm act like a bigger operation, amassing a team of architects, planners, and consultants anywhere on short notice. DPZ is known, in fact, for its openness to collaboration and for organizing large, intensive design charrettes. "We feel a charrette is the most efficient methodology for getting things done in a true-to-the-place way," Tahchieva says.

The firm's international reach has helped it weather the global economic crisis, although like everyone else DPZ is feeling the downturn's effects. "We're saying yes to smaller projects we might have said no to before," says senior project manager Xavier Iglesias. However, an impressive array of work remains in the pipeline. DPZ still designs new towns, but it also lends its energies to regional plans, urban revitalization and infill projects, and suburban retrofits. And the firm is devoting more and more time to writing form-based codes (rather than typical use-based codes) for municipalities all over the world-including its hometown, which in 2004 commissioned it to lead Miami 21, an ambitious overhaul of the city's zoning code.

DPZ also created the SmartCode, a free, modifiable development code first released in 2003 and downloadable online (*www.smartcode central.org*). SmartCode's availability is part of Duany and Plater-Zyberk's goal of fundamentally altering middle-class lifestyles. "The American middle class is the root cause of the environmental problems of the world," Duany says. "How it consumes land, how it eats, how it transports itself. It affects everything."

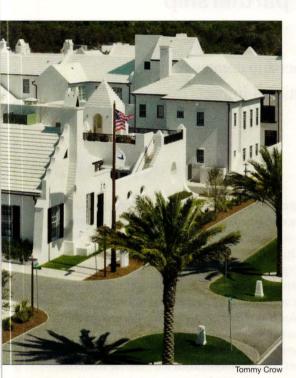
#### the long view

Over the years DPZ and New Urbanism have attracted not only flocks of followers, but also a fair amount of criticism. Many detractors dislike New Urbanists' frequent use of traditional architecture, and others feel the movement receives undue credit for fighting sprawl. Even opponents of New Urbanism admit that DPZ and likeminded firms have had a significant impact on urban design, though. "The combination of New Urbanism and transit-oriented development, and the return of Jane Jacobs' ideas, generated wider concern about mixed-use development," says Robert A. Beauregard, head of the urban planning program at Columbia University. "Overall, the influence is positive. I'm not a big fan of New Urbanism, but they're forcing people like me to say, What do we have on our side?"

International projects, such as a regional plan for the county of Hertfordshire, England, account for a growing percentage of the firm's workload.



enderings: Courtesy Duany Plater-Zyberk & C



DPZ's sustainable master plan for Alys Beach, Fla., includes passive solar design, eco-friendly building materials, and drought-tolerant landscaping.

DPZ's supporters are legion, and through them Duany and Plater-Zyberk exert enormous influence. "You'll find hundreds of people who owe a debt to Lizz and Andrés' generosity," says former Seaside town architect Scott Merrill, AIA, principal of Merrill, Pastor & Colgan Architects in Vero Beach. Within DPZ, Khoury explains, "everybody has access to Lizz and Andrés. They're brilliant people, but they're also great teachers." Many former firm employees or students of Duany's or Plater-Zyberk's at the University of Miami have gone on to start their own companies, oftentimes teaming with DPZ on projects.

Others have absorbed the couple's New Urbanist teachings through programs Plater-Zyberk started at the university, including the interdisciplinary Knight Program in Community Building. Through countless lectures and several books, she and Duany have managed to propel their message beyond the usual boundaries of planning and architecture, into the world at large. "They're both authentic visionaries," says New York City-based Alexander Gorlin, FAIA, who has known them since the mid-1980s. Among their major achievements are Duany's leadership of the Mississippi Renewal Forum after Hurricane Katrina in 2005; Plater-Zyberk's 2008 appointment to the U.S. Commission of Fine Arts; and their joint 2008 acceptance of the Richard H. Driehaus Prize from the University of Notre Dame School of Architecture.

Stay tuned for more accomplishments from Duany and Plater-Zyberk, who have arranged a gradual transfer of DPZ's majority ownership to Khoury, Low, and Tahchieva over the next six years. As the pair move away from day-to-day operations, they'll spend more time on their nonprofit, the Center for Applied Transect Studies (CATS). CATS has about a dozen projects under way, including freeware codes and standards, books, seminars, and design work, all addressing the complexities of land use that have occupied Duany and Plater-Zyberk for decades. As thoughtfully as they shape a neighborhood or write a code, they've mapped out a logical transition for their careers and their firm. Like all creative pioneers, they're always several steps ahead of the rest of us. ra



#### milestones

1977: Co-founded Arquitectonica

**1980:** Founded Duany Plater-Zyberk & Co.

**1982:** Designed master plan for Seaside, Fla.

**1988:** Designed master plan for Kentlands, Gaithersburg, Md.

**1993:** Co-founded Congress for the New Urbanism

**1996:** Elizabeth Plater-Zyberk, FAIA, becomes dean of University of Miami School of Architecture

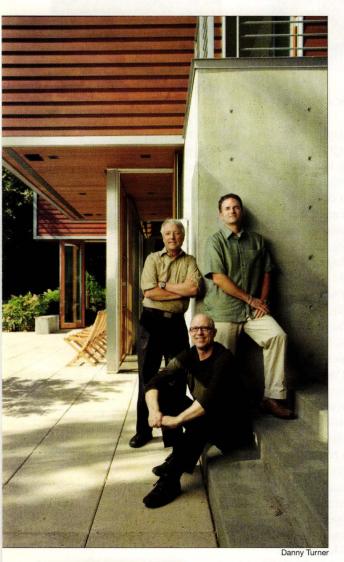
**2001:** Vincent Scully Prize from National Building Museum

**2005:** Andrés Duany, FAIA, leads Mississippi Renewal Forum after Hurricane Katrina

**2008:** Richard H. Driehaus Prize from University of Notre Dame School of Architecture; Plater-Zyberk named to U.S. Commission of Fine Arts

**2009:** Miami 21 (above) approved by Miami Planning Advisory Board but blocked by Miami City Commission; awaiting potential further review

# leadership awards





Design principals Robert Hull, David Miller (seated), and Craig Curtis meld modernism, environmental sensitivity, and regional flavor in the Lake Washington Residence (above) and the Michaels/ Sisson Residence (left).

# top firm: the miller|hull partnership

seattle

the millerlhull partnership creates regional architecture with national impact.

#### by bruce d. snider

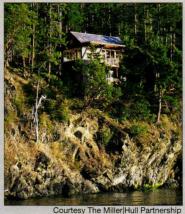
No region of the United States has a stronger, more deeply rooted, or more characteristically regional modernist architecture than the Pacific Northwest. Nowhere is the concern for environmental sustainability more interwoven with the modernist approach. And for a generation, no architecture firm has played as central a role in exploring, advancing, and celebrating this way of creating buildings as The MillerlHull Partnership. After some three decades of the firm's existence, one cannot discuss regional modernism or sustainable architecture in the Pacific Northwest without reckoning the unique influence it has had—and continues to exert—on both.

For founding partners David Miller, FAIA, and Robert Hull, FAIA, though, the road to Pacific Northwest regional modernism led very far from the shores of Puget Sound. The two met as architecture students at Washington State University in Pullman, Wash., graduating at the height of the Vietnam War. Given the alternatives available to young men at the time, Hull says, "Both Dave and I chose the Peace Corps."

Miller worked for two years on self-help housing projects in Brazil, building with site-produced blocks of stabilized earth, before returning to the United States and earning a Master of Architecture degree from the University of Illinois. Hull designed schools in Afghanistan, drawing lessons from the ancient building types he encountered there. "One of those lessons," he says, "was passive solar." On sunny winter days, Hull found, "the best place to be was not inside but outside, next to a mud-brick wall." Thus the model for the schools the Peace Corps built: "a string of classrooms and a string of courtyards." Warmed by the sun during the winter, the buildings offered shade in the summer and opened to the northwest, taking advantage of seasonal winds for passive cooling. "These were sustainable ideas that had been around for 2,000 years," Hull says. As he and Miller would find, they were ideas that had applications closer to home.





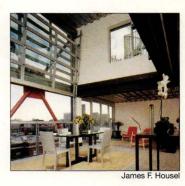


Despite its diminutive size, the Novotny Cabin packed enough design punch to draw nationwide attention. Miller|Hull's first multifamily project, 1310 E. Union Lofts (top right), adapts the cabin aesthetic to an urban milieu.

State State of States

Located in central Washington state, the Campbell Orchard Residence responds to site conditions very different from those of the firm's home turf on the green shores of Puget Sound.





#### milestones

#### 1980: Founded firm

**1982:** Mercy Earth Shelter Residence sets course of environmentally responsible design

**1990:** Novotny Cabin earns nationwide recognition; David Miller, FAIA, becomes associate professor at the University of Washington

**1998:** AIA/COTE Top Ten Award, Patagonia Distribution Center

**1999:** Monograph, *Ten Houses* (Rockport Press); AIA National Honor Award, Olympic College

**2000:** AIA National Honor Award, Point Roberts Border Station; AIA/COTE Top Ten Award, Bainbridge Island City Hall

**2001:** First multifamily project: 1310 E. Union Lofts; monograph, *Miller*[*Hull: Architects of the Pacific Northwest* (Princeton Architectural Press)

**2003:** AIA National Architecture Firm Award; AIA/COTE Top Ten Award, Fisher Pavilion

**2004:** AIA/COTE Top Ten Award, Pierce County Environmental Services Building

2005: Norman Strong, FAIA, LEED AP, elected AIA National vice president

2009: Monograph, *The Miller*|*Hull Partnership: Public Works* (Princeton Architectural Press); Miller elected 2010 chair of National COTE Advisory Group

residential architect / july · august 2009

# leadership awards



Nic Lehoux

A nine-story condominium tower in downtown Chicago, 156 W. Superior brings the firm's structural rationality and environmental focus to its first major residential commission outside the Pacific Northwest. Miller|Hull collaborated with Chicago-based Studio Dwell Architects on the project.

#### green shoots

After four years in Afghanistan, Hull returned to the U.S. and found work with Marcel Breuer and Associates in New York City. He also reconnected with Miller, then working for Rhone & Iredale Architects in Vancouver, British Columbia. When an economic recession took the fun out of working in New York, Hull joined Miller in Vancouver, where business remained relatively healthy. By the late 1970s, the two had opened a branch office of Rhone & Iredale in Seattle, where in 1980 they declared independence as The MillerlHull Partnership.

It was an auspicious place and time for a new firm focused on buildings that worked with the environment. Seattle's population was educated and environmentally aware, and the energy shocks of the 1970s had jolted the country into a new cognizance of where its heat and electricity came from. "The long gas lines ... the cost of fuel shooting up," Hull remembers. "People were desperately looking for alternative building approaches. They wanted to be independent."

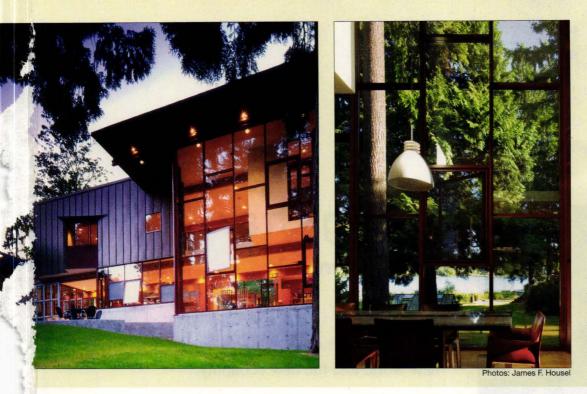
Seattle is a long way from Kabul, but its diffuse winter sunlight delivers a useful amount of energy. In both feasibility and client interest, Hull says, "The door was wide open on passive solar." The region's topography lent itself to earth-sheltered construction, and that, he says, "was part of our vocabulary too." Periods of uncertainty often yield opportunities for new ideas to flourish, and MillerlHull hatched at just such a moment. "We didn't have to do architecture that people had seen before," Hull says. "We were inventing our own architecture."

#### locus focus

So were many others, of course—much of it undistinguished, at best. MillerlHull produced buildings that were more than mere solar collectors, that pursued architectural rigor and delight, as well as thermal performance and environmental virtue. The firm's houses have always been shaped by their sites—often hillsides with views—and by the region's climate, but they also embrace modernist principles and build upon the work of previous generations of local architects. "Our design approach has always been to deal with structure as part of the aesthetic of the building," Miller says, "and that came out of the early Northwest modernism of Arne Bystrom, FAIA; Paul Hayden Kirk; and others—the Seattle School, as it was called. We were reinventing that approach."

Extending themes already well-established in the region, Miller and Hull inserted their buildings even more subtly into the landscape, gave them a bolder geometry, and made economical and inventive use of off-the-shelf industrial materials. In every Miller/Hull building, large openings-most famously in the form of glazed garage doors-allow freedom of view and access to the outdoors. "That's always been a big part of our expression," Hull says: "the operability of our walls." Deep, overhanging eaves shed winter's rain and provide shade during the dry summer. Uncomplicated forms, local materials, and an insistent bias toward structure over finish recall the region's industrial and maritime structures and the architecture of its indigenous peoples. Elevations often deploy exterior materials in broad, unbroken planes, which, along with the firm's powerfully expressive roofs, give each building a unique and iconic presence.

The firm made its name with a series of tiny weekend retreats and compact houses that married the principals' environmental agenda with their modernist architectural training in a distinctly regional way. "Those struck a chord because they were so small, so efficient," Miller says. Widely published and much awarded, those early projects led to larger residential commissions, which embodied the same cabinlike spirit. "We were fortunate enough to have some university work too," Hull says. "That allowed us to move in two directions, and [the private and public projects] actually stimulated each other." He recalls noticing parallels between a small cabin in the San Juan Islands and a cafeteria for The Boeing Co., which were on the boards simultaneously. "They were both glass envelopes with solid cores," he says. "It got us thinking: whether the program is private or public, inside the buildings, it's still the same people."



The Roddy/Bale Residence applies the openness, transparency, and outdoor access of the firm's early cabin projects to the larger canvas of a "luxury home."

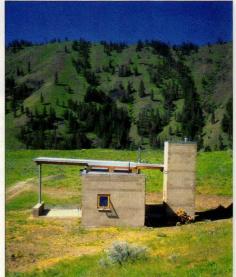
#### home team

Nonresidential projects now constitute some 80 percent of the firm's work, and its staff-now nearing 50 people-has grown accordingly. Norman Strong, FAIA, LEED AP, who runs the business side of the firm, became a partner .n 1985; design principal Craig Curtis, FAIA, LEED AP, in 1994. The firm recently elevated a third generation of partners: Ron Rochon, AIA, LEED AP; Sian Roberts, AIA, LEED AP; and Scott Wolf, AIA, LEED AP. But the design of dwellings remains central to MillerlHull's dentity and function. "Residential work does number of things for our firm," Curtis says. 'There are a lot more opportunities for ublication. Houses are quicker; they allow s to experiment more. In the constant backand-forth between large and small projects, our large projects benefit much more."

MillerlHull's public work has given it a high profile in the region, but the firm has stood at the center of Seattle's architectural community almost since its founding. "When we were all younger, we used to meet once a month and present our work to each other," says James L. Cutler, FAIA, of Bainbridge Island, Wash.-based Cutler Anderson Architects, who has competed unicably with MillerlHull ever since. Partner Norm Strong served as president of the AIA's Seattle chapter (and later as AIA National vice president). Through his long affiliation with the University of Washington, where he now chairs the Department of Architecture, Miller has influenced a generation of young architects. He also documented the movement of which his firm is a part in his 2005 book, *Toward a New Regionalism: Environmental Architecture in the Pacific Northwest* (University of Washington Press, \$35). "The firm's partners have been incredibly influential among architects like myself, who wanted to follow in their footsteps," says Lane Williams, AIA, of Seattle-based COOP 15. "They have a great feel for materials, and long before building green became popular, they had a great feel for the environment."

MillerlHull's environmental focus continues to deepen. Having long toiled toward the goal of net-zero energy use, the firm has now begun to apply the same standard to water use. "Water -that's the latest holy grail," Hull says. But Miller/Hull has never been a green architecture firm, per se. The principals characterize their approach as emphatically rational. Each Miller/Hull project explores a set of problems, paring away extraneous matter until nothing remains but the essential solution. "We've always been strong structuralists," Hull explains, and not simply in revealing engineering loads. Whether they be gravitational, climatic, biological, or cultural, "we're always trying to express in our architecture these forces with which we're working." ra





Photos (above and top): Stephen Cridland

The tiny, off-the-grid Marquand Retreat takes simplicity to a sublime extreme. The tower holds a cistern.

# leadership awards





John Brown's practice, housebrand, focuses primarily on "tailoring" existing homes to the way its clients live, but it also designs its share of new houses, such as the Simpson Residence (above and opposite) in Calgary, Alberta. The firm supplied the home's furnishings, available through the in-house furniture retail store it established in 2002.

# rising star:

#### john brown, raic

housebrand calgary, alberta

john brown has reinvented his design firm for the new world and the new economy.

#### by nigel f. maynard

John Brown, RAIC, is on a profound mission, one that doesn't involve anything as mundane as scaling K2 or swimming the English Channel. The soft-spoken Canadian wants to simultaneously improve the quality of mass-market housing and make better houses more attainable for the middle class. As an architecture professor, he teaches students to become good designers and, through various professional efforts, he's instructing the public to identify good design, so they can and will make better housing decisions in the future.

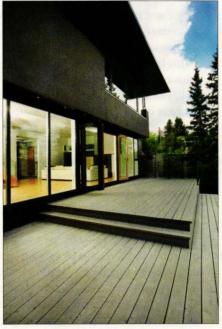
Brown also practices what he teaches. With the help of his wife, Carina van Olm, who oversees business operations, and designer Matthew North, he runs a multidisciplinary practice called housebrand. Part real estate agency (Brown is a licensed Realtor), architecture firm, general contractor, interior designer, and furniture store, housebrand claims it's "a new kind of design firm"—one of the first in North America to integrate all of these house-related disciplines "into one seamless process."

Although the business model is unconventional, housebrand specializes in approachable, practical modern architecture that seeks to delight its clients. Yes, the firm will design and build a new house from the ground up, but its primary passion is "tailoring" outmoded existing homes to the way people really live.

#### poetic license

Born and raised in Calgary, Alberta, Brown took a circuitous path to architecture, avoiding along the way his physician father's suggestions that he study medicine. "I didn't know what I wanted to do, so I went into engineering, and I absolutely hated it," he says. After graduating with a bachelor's degree in civil engineering from the University of Manitoba and no clear plans for the future, Brown decided to visit the university's architecture school; the experience so moved him that he applied to The University of Texas at Austin School of Architecture. "I realized it was what I was meant to do," he says.









Designed in 2007 for a couple with teenage children, the Simpson Residence has a thin U-shaped plan organized around a courtyard to permit the unfettered flow of daylight and views of downtown.

# leadership awards



"We started doing basic design exercises, and it seemed to make so much sense because it was a nice mix of the rational and poetic."

Brown graduated with his M.Arch in 1984 and headed off for postgraduate work at Columbia University, lured by the opportunity to study with influential British architect/thinker Kenneth Frampton. "I was there just as his critical regionalism essay was coming out," he recalls. "And it was very important to think about how you can take the ideals of modern architecture and temper them with site, climate, and regional influences. But it became even more important over the course of my career."

After Brown earned his Master of Science degree in building design, he moved to Dallas to find work. Alas, it was inauspicious timing, during the economic recession and S&L crisis of the mid-1980s. Record unemployment and the prodding of his sister led him to apply for a teaching post at the University of Calgary, a job he accepted in 1985 at the age of 28. The academic world has framed his development ever since. Expanding on Frampton's writings, Brown-now the associate dean of Calgary's architecture school-studied architectural theory and worked to reconcile its relationship to practice and the built environment, experimenting with new materials, designing furniture, and doing design/build work.

But ultimately, he wanted to put his theories



Photos (above and top): Bruce Edwards Photography

The Taylor Residence represents the type of retrofit commissions that excite housebrand. The firm helped a retired couple purchase the 1,400-square-foot 1970s townhouse and then oversaw its redesign and construction. And it supplied furnishings for the property.

to the test and did so by launching his first firm, Studio Z, in 1990. Although he earned design awards for several high-end custom homes, Brown didn't find working for wealthy clients fulfilling. "It made me feel good and it made them feel good, but it didn't make much of a difference."

Yearning to have a greater impact in the larger world of market-rate housing, he researched

how the merchant builder industry works and how the masses live and feel about housing. "I looked at the real estate industry, appraisals, and banking, and I tried to get a sense of the whole picture and how I could fit into that."

#### the lockbox unlocked

It turns out the real estate license was key, Brown concludes, and perhaps the most important professional decision he ever made. The power and influence of Realtors cannot be overstated, he says, because when people think they need a new place to live, they don't hire an architect—instead, they get an agent. "I told my father that the three-week course was the most valuable education I had ever had in my life," he says. The real estate license helped build relationships with potential clients, and the commissions from the transactions allowed the firm to defer some architectural fees to later in the project, when clients had financing.

Unlike most firms, which start out doing small jobs and progress to full houses, Studio Z gravitated from new custom homes to smaller remodeling projects, which it found more interesting, more difficult, and more satisfying. For environmental reasons, the firm rejected suburban projects in favor of urban work.

Studio Z refined the business model in 1997 by adding a construction component, allowing the firm to control quality and consistency from start to finish. "It also meant that suddenly we were doing design/build, so we were able to reduce our architectural fees dramatically, which made us more attractive to people who didn't want to hire an architect anyway," Brown says. The partners changed the firm's name in 2000 to reflect its affordable and approachable nature; they came up with the new moniker at a local restaurant, while drinking martinis made with the house gin.

Intrigued by Brown's holistic approach to housing and public education efforts, Jeremiah Eck, FAIA, invited him to speak at the 2008 seminar on the house Eck organizes annually as part of Harvard's Graduate School of Design summer series. "What I was trying to do was examine alternative practices in a down market," says Eck, a partner at Boston-based Eck MacNeely Architects. "I was so inspired by his lecture that I went out and got my real estate license."

Brown is "looking at the profession in a much broader way than most of us who just wait for the phone to ring," Eck continues. "He's a lot more proactive in engaging clients in a bunch of different ways that make it more palatable for them to accept what we do as designers."

Brown's broad view means housebrand accepts most commissions. It has worked for as little as \$10,000, but "typical" small jobs



The firm designed the 1,700-squarefoot, 17-foot-wide Chan Residence for a 25-foot infill lot in Calgary. A secondfloor main living space yields dramatic views of the Rocky Mountains

are \$70,000 to \$150,000, whole-house renovations run from \$250,000 to \$400,000, and new houses (averaging 2,400 square feet) are \$650,00 to \$800,000. The firm sells a process and has no bias toward size or cost. "It doesn't matter to us whether you spend \$80,000 on a condo and we do \$5,000 worth of work or you spend \$200,000 and we do \$100,000," he says. "The process of helping people find something, doing some design work, and doing the construction is the same." It certainly works for the kinds of clients most simpatico to Brown: middle-class individuals, like Michael Husband and his wife, Caroline Niwa, who simply want a great place to live.

"While we sort of skipped the beginner home, we knew that a new-build using an architect would be beyond our means," Husband explains. "Finding a suitable lot or knockdown in the areas we wanted also would have been costprohibitive." Instead, housebrand helped the family buy a smallish 1955 bungalow and executed the renovation. "It's quite modern now, which isn't for everyone, but we think it suits the house and our lifestyle," he adds.

#### brand anew

The soup-to-nuts process housebrand has set up is thriving, even as the rest of the home building industry struggles. The firm hired three employees this year (bringing the head count to 15) and has three new houses and 20 renovation projects in the works. Meanwhile, its Slow Home offshoot (*http://theslowhome.com*) has evolved into a full-fledged resource and education portal that's resonating with both architects and consumers. Founded in fall 2006, the nonprofit Web initiative promotes alternatives to builder-driven housing through how-to videos and other features. (For more on Slow Home, see page 16 of the January/February 2008 issue.)

The site's mission isn't to bash suburban developments, Brown says, but to provide "information so people can make informed choices about where they live." In the long run, "people hopefully will make better choices: either they'll hire more architects or designers, or they'll demand better from the residential construction industry."

Yes, housebrand's integrated approach works for its partners, but they're under no illusions that it's a surefire solution for every firm. Ever the theorist, Brown says the success of his formula isn't about the specifics, but about turning convention on its head. "The value isn't in saying everybody should have a real estate firm, a construction firm, and a retail store, but you *can* rethink the way you do business and be more innovative in how you get what you do out to the public." **ra** 

#### milestones

1990: Founded Studio Z

1992: Completed first house

1995: Added real estate services

1997: Added construction services

2000: Changed name to housebrand; launched "tailored home" strategy

2001: Added interior design services

**2002:** Added furniture retailing; opened housebrand Demonstration Center; Prairie Design Award, Millennium Tower

**2003:** Added limited-run furniture manufacturing; Royal Architectural Institute of Canada Award of Excellence for Innovation

2005: Added limited-run building component manufacturing

**2006:** Founded Slow Home Movement; Prairie Design Award, Rothney Astrophysical Observatory

2007: Launched Slow Home website

2008: Opened housebrand Design Store

2009: Started Web-based Slow Home Design School

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Kevin Gurney, PhD Project Director, the HESTIA Project IPCC Member Co-recipient of 2007 Nobel Peace Prize

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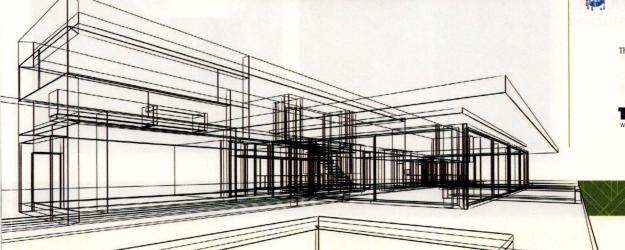
Now in its 6th year, attendees at this year's event will focus on how the changing economy has redefined the model for doing business. Flexibility, engagement, and a solid grasp on value are all critically important and architects are uniquely poised to retool, rebuild, and reshape their communities from the ground up.

The following pages highlight some of the sponsors of this unique industry event. We hope you will take a moment to review these pages and discover the benefits and innovative new products these leading manufacturers have to offer you and your next project.

See you in Seattle!











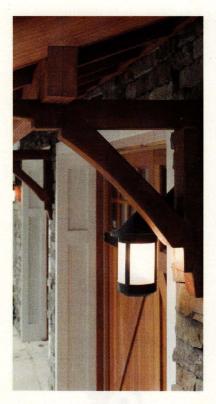


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# Clawson Architects: New Life For A Stately New England Dutch Colonial

#### Engaging The Site

For Clawson Architects of Maplewood, New Jersey, this stately New England Dutch Colonial presented many of the challenges architects often see with renovations. The home sits perched high on a hillside. The sloped yard had been poorly developed, creating an undesirable back yard and an inadequate single-car garage. In addition to a new kitchen and family room, the client requested an attached two-car garage.

The completed design engages the landscape with a traditional barn-like structure attached to the home. The lower level is a two-car garage, the upper level a new recreation room with direct access to the upper yard.

With its position as a natural focal point, the details and material selection for the new two-car garage were very important. The custom mahogany doors from Designer Doors, the stacked stone walls, cupola and custom millwork details tailored the structure to appear as if the garage addition had always belonged with the original home. The end result reflects the concept of the house in relationship to the landscape and a sense of arrival to the homeowners and friends.

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- Our ability to apply any technological advances across all product lines.
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- Our goal of reducing emissions from plant operations.
- Our commitment to cost-effectively produce our products.

#### Our Sustainability Initiative

To meet the challenge to provide sustainable, innovative solutions that improve energy efficiency we continually strive for improvements in both manufacturing operations and product design and performance.

- In our operations, we continually look for ways to advance our glass formulations and increase the use of post-consumer recycled bottle glass in all our products.
- To reclaim and reuse vented heat and to control emissions, we have invested millions of dollars in regenerative thermal oxidizers (RTO's) and the best available control technology (BACT) for pollution control.
- By converting our products to ECOSE Technology, we have eliminated nonrenewable petroleum-based chemicals like phenol and formaldehyde from the manufacturing process, which in turn eliminates their plant emissions and reduces cost instability associated with those chemicals.

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#### What Is ECOSE<sup>®</sup> Technology?

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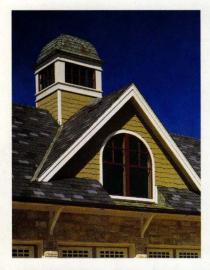


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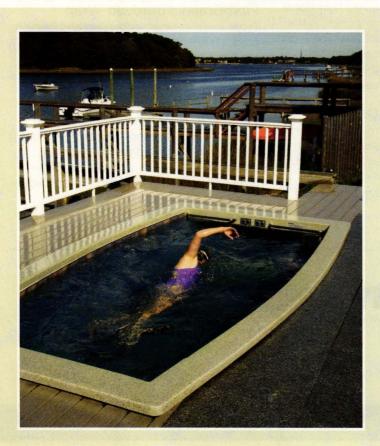
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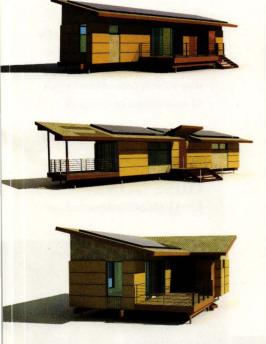


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#### shelter lab

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migrant workers get a clean, eco-friendly place to call home.



Renderings: Mithun / www.mithun.com

magine a cluster of 30 or so diminutive homes set on the edge of a large field, their compact rectangles topped with tilted roofs and punctuated with bright applegreen or ochre siding. This new crop of farmworker housing, designed by the Seattle firm Mithun, will soon grace two farms in Washington's Skagit Valley. But they're not just comfortable, stylish places for seasonal laborers to relax after a hard day in the orchards. Dubbed "light green," "green," and "bright green," the three modular prototypes offer increasing levels of environmentally friendly methods and materials. The bright green model makes as much energy

as it uses; all three offer flexible indoor and outdoor spaces for four people.

The 580-square-foot dwellings both nod to and update the utilitarian self-sufficiency of farm buildings. The project team's top priority was to provide comfort through shading, ventilation, and a semiprivate outdoor space attached to the house. "Most farmworker housing is fairly rudimentary-there's a door to the outside, and you're in common space on grass or dirt," explains principal Richard Franko, AIA, LEED AP. That airiness, and a color palette that pops, makes treasures out of simple boxes. "We want them to project a positive image," he says .- cheryl weber, leed ap

e utilithrough fabricators to the farm community. n's top omfort ion, r se. ng is e's a rou're

Mithun's green seasonal housing for migrant farmworkers will include energy-efficient windows, linoleum floors, advanced framing, and integrated solar panels on some units. Working with a

grant from Enterprise

Community Partners, the firm hopes to

refine the prototype

and sell the homes



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## doctor spec

# the business of making art

is taking your hot product idea to market worth the headaches?

#### by nigel f. maynard

ruce Tomb had no clear plans in 1984 when he hand-cast a basin for a gallery exhibition in Santa Clara, Calif. As an art piece, Sacred Basin was successful, but "it wasn't done with the intent to become a product." the San Francisco-based designer says. Perhaps, but it became just that soon thereafter, when Tomb was serving as project designer on the now-closed Clodagh Ross Williams store in New York City.

"I had a couple of castings that I had done in my attempt to make the first sink," Tomb explains. "They were rather crude, and by most people's standards they would be considered unacceptable." But once installed in the store, the basin was a hit, generating numerous requests from customers. Eventually, as orders trickled in, he decided "it made sense to mass produce it."

The move isn't unusual; many well-known industrial design pieces began as singular objets d'art fashioned by architects before blossoming into modern design icons produced by major purveyors. Less common is the architect who assumes control of his product from the design phase all the way through manufacturing. For those who manage to pull it off, the rewards can be creatively fulfilling and financially lucrative, but the process is more arduous than it appears.

#### infinite possibilities

Tomb's story had a happy ending. In addition to running his eponymous practice, he operates Infinite Fitting, a company that manufactures the sandcast basins out of white or silicon bronze, brass, and aluminum. Tomb refined the earlier sink, making it more applicable for conventional installation (while keeping the spirit of the original). Although the company works with small local foundries. Infinite does the finishing and machining in its own shop.

Whitney Sander also got into the product biz by accident, when he moved to Los Angeles in 1999 and began designing his own house. "Because I had moved from another city, I didn't have much of a client base here," explains Sander, principal of Sander Architects. "I had all the time in the world, so I designed everything." This included a resin sink that captured the imagination of visitors. As



Courtesy Infinite Fitting

Bruce Tomb turned his art piece for a gallery exhibit into the IF Basin, a full-scale product line that nicely supplements his firm's bottom line.

more people asked for one of their own, Sander began producing them in quantity.

"At the time I was doing trade shows for my prefab Hybrid House, exhibiting at events such as CA Boom and Dwell on Design, so we put a sink in the corner [of our booths] and put a bunch of fliers next to it," Sander recalls. "And folks started calling." Sander partnered with a local fabricator for production, but his firm handled fulfillment and shipping. "We were turning out 10 sinks a month at one point," he says, "and at \$2,000 a pop, that was nice."

While some architects and designers stumble into a manufacturing opportunity, others, such as Brooklyn, N.Y.-based 4-pli, make it part of their business model. "Furniture, in a way, has been integral to the firm since our first project," says partner Jeffrey Taras. "It was an office space, for which we did the design and made all of *continued on page 64*  doctor spec

the furniture—24 desks and a conference table." Eventually 4-pli started a sister company, Associated Fabrication, which makes the firm's pieces.

# industrial strengths

Compared to a small architecture firm producing sinks and furniture, the operations of established industrial design firms are far more sophisticated. London-based Jake Dyson Ltd. is comprised of a team of product designers and design engineers whose sole task is "coming up with new product ideas that are visually stunning and go where no one has gone before in providing innovative, functional benefits," says principal Jake Dyson, son of the well-known vacuum designer.



Courtesy 4-pli

4-pli offers furniture pieces, such as the Nesting Desk (above), that are customizable by size. Reveal Designs' hardware—including (from top) the stainless steel BCJ Lever 1 by Bohlin Cywinski Jackson and the Bainbridge Lever by Cutler Anderson Architects comes in a variety of standard and custom metals and wood species. Dyson says his approach is to conceive a product and follow it through to the point of manufacture, which is "unusual in a world where product design typically is separate from the development and manufacturing side." Having a "hands-on" approach to the process is essential, he adds.

But not all architects and designers have the time, money, or wherewithal to do this. Fortunately, companies such as Reveal Designs have emerged to fill the void. Founded in 2004 with the goal of licensing products designed by architects, Reveal discovered almost immediately that establishing manufacturing partners is hard. "It was very difficult getting things to move in a timely fashion," says Scott Roskind, principal of the White Plains, N.Y.-based company. "So we started creating things on our own."

Reveal works with such firms as Bohlin Cywinski Jackson and Cutler Anderson Architects to bring their architectural hardware and furniture to market. The beauty of working with Reveal, Roskind says, is that the architects aren't encumbered by the business issues associated with doing so. The process is surprisingly simple. "I've literally had Jim [Cutler, FAIA] step off an airplane and say, 'Hey, I drew something and I'm going to fax it to you,"" Roskind says. "We look at it with our manufacturer

partner in the United States, get the sizing [and other details] right, and then we do a prototype." Once approved, the product is manufactured and shipped to the company's network of more than 50 high-end distributors. Each deal is different, but generally architects own the copyrights and patents on their work, and Reveal pays royalties on product sales.

#### double down?

For those looking to go it alone, be forewarned: bringing a product to market is no easy task. Having the artistic acumen to design what people want is important, but a solid business plan, marketing talent, and lots of money are essential. "There's a lot of behind-the-scenes business that people don't see," Tomb warns. "Manufacturing is a really difficult endeavor. It's very capitalintensive." Taras agrees, adding, "If you don't have the ability to go out to furniture shows and market yourself and also have capital to do all that while you're waiting to get orders, it's going to be hard."

Even the seemingly simple things can be tricky. Sander cites packaging as a prime example. Finding properly sized boxes and Courtesy Reveal Designs

fittings so his sinks wouldn't arrive damaged or dysfunctional took a good deal of time to resolve.

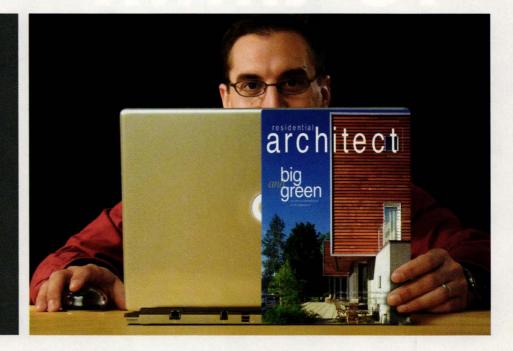
Conquering such issues doesn't necessarily guarantee success either. In Sander's case, the sinks simply grew too expensive to produce. The manufacturer who was making them "kept upping his price as he saw they were selling," Sander recalls. "The margins kept getting thinner and thinner, and we just couldn't make [enough] money" to justify continuing, so he shuttered the sink business in 2007. "I was born to be an architect. not a product manager," he says. "Making sinks became a drag."

Tomb concedes that operating your own manufacturing arm is difficult and time-consuming, but with those obstacles come certain rewards. "It definitely has created challenges for the firm, and it's taken a considerable investment," he says. But "it also has paid back and [supplemented] our income." And the long-term value of a limited-production, architect-designed objet in a client's house? Priceless. ra

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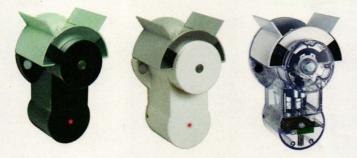


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# new material

#### by nigel f. maynard



#### motor skills

Sometimes an architectural element can serve as a sculptural piece with a practical use. London-based designer Jake Dyson—son of famed vacuum purveyor Sir James Dyson—believes his new wall-mounted Motorlight is such a product. Touted as the world's first variable-angle uplight, the highly unusual piece can be adjusted for ambient or spot lighting. A remote control (sold separately) adjusts a motorized shutter and spreads the light beam at angles ranging from 10 degrees to 120 degrees. It's distributed exclusively through New York City's The Conran Shop in black or white gloss or clear glow. Jake Dyson Ltd., 44.20.7713.0188; www.jakedyson.com. The Conran Shop, 866.755.9079; www.conranusa.com.

#### air apparent

Made from LUMINIST, a hybrid epoxy resin, the Neorest II lavatory exudes an ethereal vibe. The material gives the sink the translucent qualities of glass, along with both heat and scratch resistance. The sink's embedded LED light glows blue, light purple, dark purple, and red to indicate water temperature variations, while its control knob adjusts flow from the spout. TOTO USA, 888.295.8134; www.totousa.com.

#### upward pull

The clean design of Du Verre's Rise cabinet hardware is decidedly modern, but its sweeping curves offer a hint of the organic. Each piece is die-cast from recycled aluminum with a matte black or satin nickel finish. A range of sizes from 2-inch finger pulls to 17<sup>5</sup>/8-inch extra-long handles—are available. Du Verre: The Hardware Co., 416.593.0182; www.duverre.com.



continued on page 68

# new material

#### elements of style

City of Industry, Calif.-based Tonusa says its "elements" line of modern kitchen cabinetry offers "elevated design at a moderated price." Created by designer Fu-Tung Cheng as an alternative to high-end European systems, elements is comprised of flexible components and integrated accessories priced from \$180 to \$250 per linear foot. Pieces are manufactured from environmentally responsible raw materials, among them FSC-certified bamboo and wood, Tonusa, 626,961,8700; www.tonusa.com.



#### bright idea

Emtek's Brighthandle stainless steel levers boast acrylic handles that illuminate when the privacy function is engaged from the inside, making them ideal for bathrooms or powder rooms. Available in two lever styles and three acrylic designs—

including Aurora Fuse (shown)—the handle

operates on a single AA battery, which will provide up to one year of bright red illumination. Emtek Products, 800.356.2741; www.emtek.com.



#### flow going

Grohe's streamlined Rainshower F-Series showerheads and body sprays help create a minimalist, contemporary bath. Features include balanced water distribution, an adjustable flow rate, and "Speed-Clean" nozzles for easy showerhead cleaning. The low-profile fittings are available in 5-inch, 10-inch, and 20-inch square configurations. Grohe America, 630.582.7711; www.groheamerica.com.

FOR MORE PRODUCT INFORMATION, VISIT WWW.RESIDENTIALARCHITECT.COM OR EBUILD.COM, HANLEY WOOD'S INTERACTIVE PRODUCT CATALOG.

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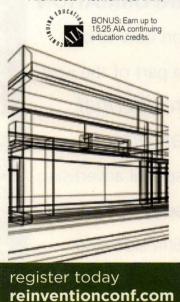
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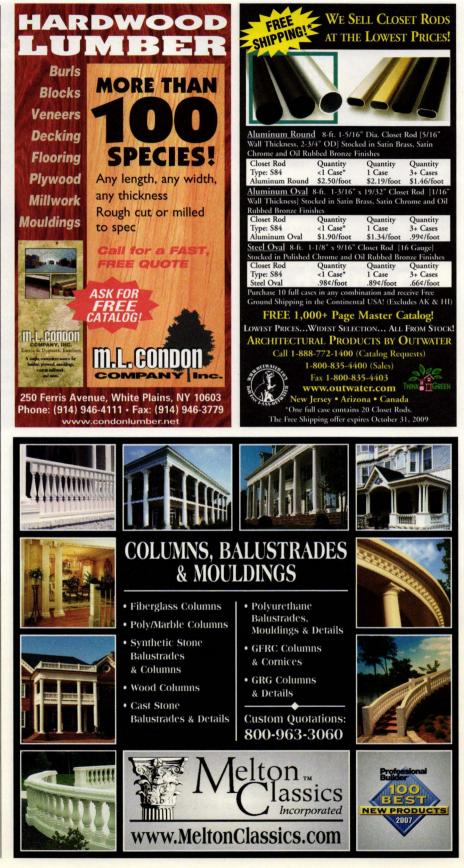
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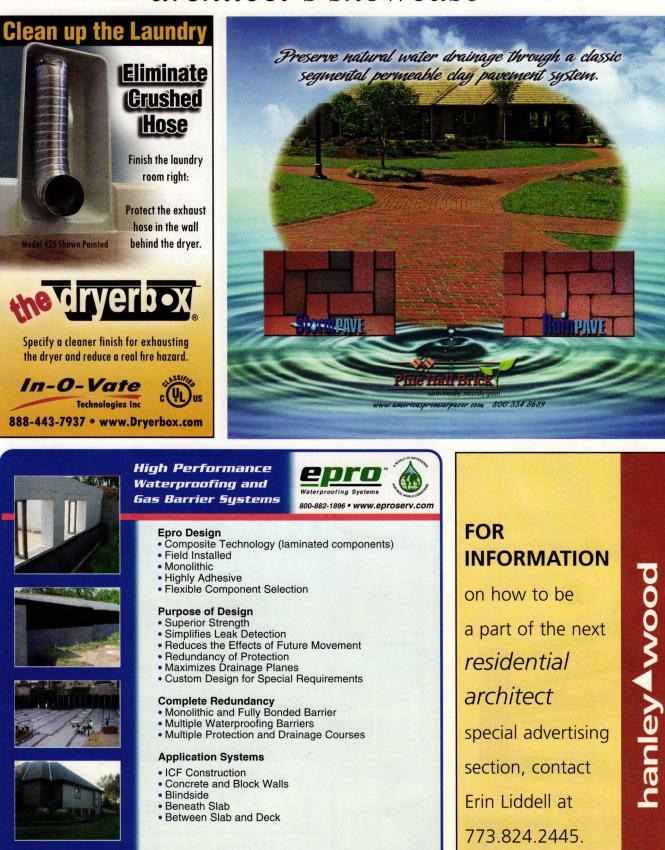
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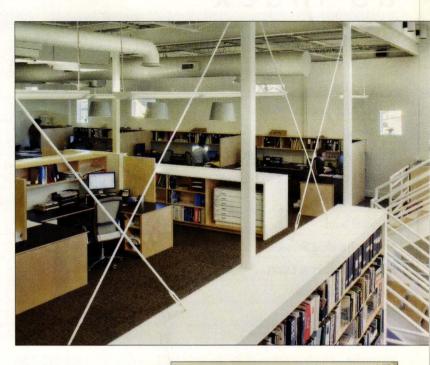
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# workspace

mckinney york architects

austin, texas www.mckinneyyork.com

> Austin, Texas-based McKinney York Architects often weaves sustainable design ideas into its work. So when the 14-person firm moved into a building in the East Austin neighborhood last year, it worked hard to make the cost-conscious renovation as green as possible. "Where we were already going to have to spend money, we did it in the most sustainable



way we could," says principal Heather McKinney, FAIA, LEED AP. She and her partners focused in particular on lowering energy and water

consumption, with a carbon-neutral office as their long-term goal. They replaced





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existing single-pane windows with low-E double glazing, which reduced street noise and heating bills. The bathroom features low-flow fixtures and superefficient Dyson Airblade hand dryers. And McKinney says the firm hopes to eventually install solar panels on the building's flat roof.



Photos: Thomas McConnell

McKinney York also considered the environmental impact of employees' commutes. The firm chose a location close to a rail station, making public transportation a convenient option. Additionally, it installed showers for staff members who bike to work.—*meghan drueding*